

Pacific Northwest Regional Infrastructure Team PNWRIT

Plan for Implementation



SEPTEMBER 30, 2013

Pacific Northwest Regional Infrastructure Team

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Introduction and Executive Summary

This is an implementation plan and first report of the Pacific Northwest Regional Infrastructure Team (PNWRIT) since it was established by Interior Secretary Sally Jewell, Oregon Governor John Kitzhaber, and Washington Governor Jay Inslee through a Declaration of Cooperation agreement (“PNWRIT Agreement”) signed on May 23, 2013 in Portland, Oregon. Idaho Governor C.L. Butch Otter signed the PNWRIT Agreement and joined the PNWRIT on September 25, 2013.

Over its first four months, the PNWRIT has held a series of federal-state agency sessions and conducted informal outreach with other interested parties, such as NGOs and developers, to develop an implementation plan that advances three categories of priorities that respond to the infrastructure needs of the Pacific Northwest Region (“Region”), as directed in the PNWRIT agreement:

1. **specific infrastructure projects** that are Federal, State, or regional priorities for economic growth and job creation and that enhanced coordination could demonstrate, if approved, on-the-ground results in infrastructure development;
2. **pro-active solutions by collective, cross-agency and cross-jurisdictional leadership** that respond to the long term vision of infrastructure development in each state and the Region and that help remove unnecessary barriers that generally prevent or slow infrastructure development; and
3. **cross-agency or cross-jurisdictional mitigation opportunities** in infrastructure projects that could provide more ecologically effective project mitigation strategies for species or natural resources at a unified, watershed, or ecosystem level, and more ecologically effective mitigation options.

The organizational structure that would best serve the PNWRIT in achieving these three priorities recognizes the high degree of variance in the organizational structure of each federal and state agency that exists for their respective agency missions.

A **PNWRIT Steering Committee** will convene quarterly meetings to:

- assess and agree on regionally significant PNWRIT projects to focus limited agency resources in the PNWRIT collaborative process, as appropriate,

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- strategize and encourage implementation of collaborative, cross-jurisdictional solutions across agencies in the Region,
- leverage cross-agency and cross-jurisdictional mitigation opportunities for specific projects or landscape level mitigation across the Region,
- receive reports from PNWRIT Strike Teams,
- stay informed of opportunities and challenges across government agencies by hosting Executives from federal and state agencies in roundtable discussions,
- support agencies in achieving forward progress on the three categories of priorities for the PNWRIT, and
- identify additional strategic actions that the PNWRIT could take to achieve its objectives.

The **PNWRIT Steering Committee** is a state and federal executive body with six members, made up of: (1) the U.S. Fish and Wildlife Service Region 1 Director, (2) the Bureau of Land Management-Oregon/Washington State Director, (3) the Bureau of Land Management-Idaho State Director, (4) Governor Kitzhaber's Regional Solutions Director, (5) Governor Inslee's Center for Regulatory Innovation and Assistance Director, and (6) Governor Otter's Office of Energy Resources Administrator.

Regionally significant projects that are the focus of the PNWRIT will benefit from **state-federal PNWRIT strike teams**, whose membership will include state and federal agency decision-makers and authorized officers of critical path permits, reviews, consultations, or milestones of PNWRIT projects that are expected in the next fiscal year. These strike teams will recommend a regular schedule of meetings that will allow them to:

- collectively receive project status and feedback from the project developers or other interested parties about potential project opportunities or challenges, and
- serve as a state-federal agency forum to resolve disconnect and seek solutions when differences are encountered between the state and federal permitting or regulatory processes.

The PNWRIT Steering Committee provides leadership direction and intent to the PNWRIT Strike Teams.

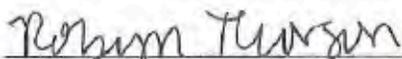
This implementation plan and report has been prepared for and approved by the PNWRIT Steering Committee. It includes descriptions of ten projects that the PNWRIT will focus on during the 2013-2014 fiscal year to pilot this state-federal collaboration, with potential project additions or deletions considered on a case-by-case basis by the Steering Committee.

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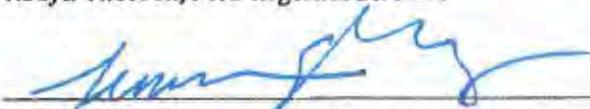
The Steering Committee aims to continue to serve the missions of their respective agencies through the PNWRIT by demonstrating that enhanced collaboration among agencies in the Region can achieve the objectives of the President and the Governors to advance infrastructure projects that spur job creation in communities, further energy independence for national security, manage climate change risk, and build and upgrade necessary infrastructure to support the Nation's economy, while ensuring environmental and natural resource stewardship.

Thank you,

PNWRIT Steering Committee



Robyn Thorson, FWS Regional Director



Jerome Perez, BLM-OR/WA State Director



Tim Murphy, BLM-ID State Director (Acting)



Greg Wolf, Office of Governor Kitzhaber, Director of Regional Solutions



Jesus Sanchez, Office of Governor Jay Inslee, Director of Center for Regulatory Innovation and Assistance



John Chatburn, Office of Governor C.L. Butch Otter, Administrator of Office of Energy Resources

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PNWRIT Background

The U.S. Department of the Interior and the Governors' Offices of Oregon and Washington entered into the PNWRIT Agreement to form a pilot Pacific Northwest Regional Infrastructure Team (PNWRIT) on May 23, 2013. The Governor's Office of Idaho joined the PNWRIT on September 25, 2013 (see Appendix 1 for Revised PNWRIT Agreement). The PNWRIT Agreement calls for an implementation plan and report by the end of Fiscal Year 2013 – September 30, 2013 – and lists the PNWRIT's objectives as:

- advancing infrastructure projects that spur job creation in communities
- furthering energy independence for national security
- managing climate change risk
- building and upgrading necessary infrastructure to support the Nation's economy
- ensuring environmental and natural resource stewardship

Common State and Federal Government Initiatives and Goals

Independently, the federal government and the state governments in the Region have been pursuing several initiatives with common goals. The PNWRIT provides a forum for federal and state agencies in the Region to advance common infrastructure development goals of those initiatives.

- **The Obama Administration's government-wide initiative to modernize the Federal permitting and review process aims to achieve better projects, improved environmental and community outcomes, and shorter decision-making and review timelines for infrastructure projects.** The President's Executive Order 13604, dated March 22, 2012, identifies critical steps for Federal agencies to execute, within their authority and consistent with available resources, to ensure efficient Federal permitting and review processes that address the health, safety, and security of communities and the environment, while supporting vital economic growth through infrastructure projects. The Department of the Interior is committed to meeting these directives. The Executive Office of the President, through the Office of Management and Budget and the Council on Environmental Quality, has led Federal agencies in examining agency processes pursuant to Executive Order 13604, and has recognized that effective cross-agency and cross-jurisdictional collaboration in infrastructure projects among regional leadership in agencies is essential to moving a project efficiently through Federal agencies' processes for timely decisions, improved outcomes for communities, and in furtherance of environmental stewardship. The PNWRIT is the manifestation of this recognition that state-federal agency

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collaboration is necessary for major, complex infrastructure projects and serves as a forum to achieve such collaboration on the three categories of priorities – on-the-ground results on infrastructure projects, broad process improvements, and more effective mitigation across the Region.

- **In Oregon, Governor Kitzhaber’s December 2011 Executive Order 11-12 established the Oregon Solutions Network to promote collaborative governance in the State of Oregon by using a cross sector approach to respond to challenges and opportunities that lead to statewide and regional solutions.** In November 2012, Governor Kitzhaber issued Executive Order 12-17, which called upon State agencies to look at the full life cycle costs of infrastructure and State capital facilities investments, including climate risk. Governor Kitzhaber also released a 10-Year Energy Action Plan in 2012 that outlines strategies to meet energy efficiency, renewable energy, greenhouse gas reduction, and transportation objectives, with the goals of enhancing clean energy infrastructure development by removing finance and regulatory barriers to attract new investment and pursue promising new technologies.
- **In Washington State, Governor Inslee is promoting government reforms to streamline the state regulatory system to improve the business climate and expand the workforce.** Through innovation and coordination, state agencies in Washington are examining how they will collaborate to reduce regulatory process hurdles and thereby support economic development efforts. Historically, clean hydropower has helped industries thrive across the State. Governor Inslee is convinced that our future is one fueled by cleaner energy and his plan is to remain at the forefront of clean energy innovations and developments that save energy, cut costs, reduce harmful air emissions, increase energy independence, and create jobs. The Governor is also addressing the maintenance and improvement of infrastructure assets such as highways, railways, and ports to support and sustain long-term economic growth.
- **Idaho’s Project 60 is a comprehensive plan to grow the state’s economy by strengthening both rural and urban communities’ ability to foster systemic growth and infrastructure development.** Governor Otter has recognized that infrastructure needs are important not only for public safety but also for corridors of commerce to ensure business access to markets. Idaho’s energy future depends on existing competitively priced base load generation, maintaining and expanding our hydropower resources, developing market-driven renewable and alternative energy production, as well as improving energy transmission capabilities.

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Governor Otter created the Office of Energy Resources to raise the profile of this critical infrastructure need through the efforts of a team of experts in energy, transmission and innovation to spur development in Idaho.

PNWRIT Goals

The PNWRIT Agreement specifies three categories of priorities that respond to the infrastructure needs of communities, States, and the Region:

- 1. Specific infrastructure projects** that are Federal, State, or regional priorities for economic growth and job creation and that enhanced coordination could demonstrate, if approved, on-the-ground results in infrastructure development;
- 2. Pro-active solutions by collective, cross-agency and cross-jurisdictional leadership** that respond to the long term vision of infrastructure development in each state and the Region and that help remove unnecessary barriers that generally prevent or slow infrastructure development; and
- 3. Cross-agency or cross-jurisdictional mitigation opportunities** in infrastructure projects that could provide more ecologically effective project mitigation strategies for species or natural resources at a unified, watershed, or ecosystem level, and more ecologically effective mitigation options, such as mitigation or conservation banks, reinforcement of the mitigation hierarchy (avoid, minimize, then mitigate), fulfilling species recovery plans, or better unifying agency efforts in conserving the same or similar resources.

PNWRIT Organizational Structure

The organizational structure that would best serve the PNWRIT in achieving its goals acknowledges the high degree of variance in the organizational structure of each federal and state agency that exists for their respective missions (see Appendix 4 for agency organizational charts).

PNWRIT Steering Committee

A state and federal executive body with six members, made up of: (1) the U.S. Fish and Wildlife Service Region 1 Director, (2) the Bureau of Land Management-Oregon/Washington State Director, (3) the

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Bureau of Land Management-Idaho State Director, (4) Governor Kitzhaber's Regional Solutions Director, (5) Governor Inslee's Center for Regulatory Innovation and Assistance Director, and (6) Governor Otter's Administrator of the Office of Energy Resources. The PNWRIT Steering Committee will use its collective experience and judgment to balance competing priorities and adapt to staffing and budgetary impediments when advancing progress on the three categories of priorities for the PNWRIT. It will convene quarterly meetings to:

- assess and agree on regionally significant PNWRIT projects to focus limited agency resources in the PNWRIT collaborative process as appropriate,
- strategize and encourage implementation of collaborative, cross-jurisdictional solutions and process improvements across agencies in the Region,
- leverage cross-agency and cross-jurisdictional mitigation opportunities for specific projects or landscape level mitigation across the Region,
- receive reports from PNWRIT Strike Teams,
- stay informed of opportunities and challenges across government by hosting Executives from other federal and state agencies in Roundtable discussions,
- support agencies in achieving forward progress on the three categories of priorities for the PNWRIT, and
- identify additional strategic actions that the PNWRIT could take to achieve its objectives.

State-Federal PNWRIT Strike Teams

Regionally significant projects that are the focus of the PNWRIT will benefit from state-federal PNWRIT strike teams, whose membership includes state and federal agency decision-makers and authorized officers of critical path permits, reviews, consultations, or milestones that are expected in the next fiscal year. To help determine the make up of such strike teams, each regionally significant PNWRIT project will develop a critical path matrix, detailing the key permits, reviews, consultations, or milestones needed in the next fiscal year with their respective target dates and agency decision makers or authorized officers. PNWRIT strike teams will recommend to the Steering Committee a regular schedule of strike team meetings that will allow them to:

- collectively receive PNWRIT project status and feedback from the project developers or other parties about potential project opportunities or challenges, and

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- serve as a state-federal agency forum to work towards resolution of any disconnect encountered between the state and federal permitting or regulatory processes.

The PNWRIT Steering Committee provides leadership direction and intent to the PNWRIT Strike Teams.

The PNWRIT Strike Teams will:

- find efficiencies in inter-agency and cross-jurisdictional processes of PNWRIT project environmental or regulatory reviews, which may, in turn, accelerate project permitting and regulatory reviews;
- seek solutions to permitting or policy differences that are encountered between state and federal permitting or regulatory processes;
- share lessons learned and apply best practices from other infrastructure projects; and
- leverage ecologically effective mitigation opportunities on PNWRIT projects and across the landscape in the Region.

Project Staff Teams

Inter-disciplinary and inter-agency project teams made up of agency staff will continue to collect, review, and analyze data in accordance with agency requirements. They will be asked to keep the PNWRIT Strike Teams and Steering Committee informed of a project's progress in its regulatory reviews. These project teams are invited to use the PNWRIT Strike Teams and Steering Committee to ensure that project needs are met, project mitigation opportunities or efficiencies are leveraged, and inter-agency or cross-jurisdictional conflicts are prevented or resolved early.

Participating State Agencies

State agency participation in the PNWRIT is at the direction of each state's Governor's office, along with, in the state of Washington, the Department of Natural Resources participation at the direction of the Commissioner of Public Lands. These agencies will be invited to serve on a Strike Team if the agency has a decision maker or authorized officer involved in any PNWRIT project critical path permits, reviews, consultations, or milestones that are expected to be completed in the next fiscal year.

Participating Federal Agencies

President Obama's Executive Order 13604 on Infrastructure Permitting and Siting involves twelve federal agencies (see Executive Order 13604, Improving Performance of Federal Permitting and Review of Infrastructure Projects, March 22, 2012, available at: <http://www.gpo.gov/fdsys/pkg/FR-2012-03->

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28/pdf/2012-7636.pdf). Interior Secretary Sally Jewell has requested Department of Interior bureaus and agencies in the Region to provide leadership in establishing the PNWRIT and in achieving its goals, and several federal agencies outside of the Department of the Interior that participate in the permitting and review of PNWRIT projects have provided statements of commitment (see Appendix 2). Federal agencies will be invited to serve on a PNWRIT Strike Team if the agency has a decision maker or authorized officer involved in any PNWRIT project critical path permits, reviews, consultations, or milestones that are expected in the next fiscal year.

Steps to Achieve PNWRIT Goals

Since the PNWRIT Agreement was signed in May 2013, the PNWRIT has convened a series of brainstorming meetings, targeted breakout sessions, and informal outreach to learn about projects, process challenges, and mitigation opportunities. The PNWRIT learned that the environmental and regulatory review of large scale, complex infrastructure projects may involve many challenges including, but not limited to, the challenges listed below. This list illustrates some of the obstacles that the PNWRIT is endeavoring to overcome.

- Contrasting agency requirements, expectations, and approaches for environmental or regulatory review and analysis during a project may lead to challenges in agency coordination and consultation.
- Agencies often experience competing demands for finite staff resources and funding, including agency capacity within a specific expertise, loss of institutional knowledge, limits on travel, large workloads, and competing workload priorities.
- Adhering to a project schedule can be challenging for multi-year projects involving the public and multiple agencies with distinct missions, procedures, and processes. Effective project teams require staff with a broad array of specialized expertise and experience or training in project management skills of integration, scope, time, cost, human resources, communication, risk, and procurement.
- Uncertainty in decision-making authority within or among agencies may result in confusion during project development and analysis when novel questions and new policies are applied during a project or when there are differences of judgment in review and analysis.

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- Some analyses, permitting, and review processes required by agencies occur sequentially, thereby prolonging the overall timeframe for a project and duplicating review and analysis. Opportunities exist for coordinating various permitting processes, but specific requirements, timeframes, and standards for separate permitting processes present challenges for synchronization of processes.
- Coordinating and applying knowledge from planning processes to specific projects can be challenging due to varying process requirements, different stakeholders, and inconsistent timing or application of requirements stemming from planning to projects.
- Differences in data collection and survey methods, standards, coverage, and management among agencies may contribute to inefficient processes and permitting. Protection of sensitive or proprietary information may prevent parties from sharing information early in the project's process.
- Appeals, litigation, and differences in agency processes for potentially resolving these disputes may result in delays, uncertainties, and duplicative efforts.

In addition to identifying challenges in environmental and regulatory review of infrastructure projects and defining an organizational structure, the PNWRIT has identified further steps to achieve progress on the three categories of priorities for the PNWRIT. These steps are organized by category and detailed below, and include identification of specific PNWRIT projects to pilot this state-federal collaboration, strategies to develop broad process improvements across government agencies, and strategies to leverage mitigation opportunities in projects and across the landscape. In identifying these steps, the PNWRIT has been mindful of its overall objectives to advance infrastructure projects that spur job creation in communities, further energy independence for national security, manage climate change risk, build and upgrade necessary infrastructure to support the Nation's economy, and ensure environmental and natural resource stewardship.

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CATEGORY 1) SPECIFIC INFRASTRUCTURE PROJECTS THAT ARE FEDERAL, STATE, OR REGIONAL PRIORITIES FOR ECONOMIC GROWTH AND JOB CREATION AND THAT ENHANCED COORDINATION COULD DEMONSTRATE, IF APPROVED, ON-THE-GROUND RESULTS IN INFRASTRUCTURE DEVELOPMENT

Identification of PNWRIT Projects:

- ❖ **Lane-Wendson 115kv Wood Pole Line Rebuild** (*Oregon*) - Bonneville Power Administration is currently in the process of deciding whether or not to rebuild a 41.3-mile, 115-kilovolt wood-pole transmission line between the City of Eugene and Florence, Oregon. The transmission line has been in service since 1948 and has reached the end of its useful life, requiring increasingly frequent maintenance and affecting reliability in delivering electricity. If Bonneville Power Administration decides to rebuild the line, all wood-pole structures, including poles, cross arms, cross braces, guys, anchors, insulator assemblies, would be replaced, conductors would be replaced, five disconnect switches would be replaced, and access roads would be improved. The Bonneville Power Administration is the lead federal agency for preparing an Environmental Assessment under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.
- ❖ **Alvey-Fairview 2013kV Wood Pole Line Rebuild** (*Oregon*) - Bonneville Power Administration is currently in the process of deciding whether or not to rebuild a 97.5 mile, 230-kilovolt wood pole transmission line between Eugene and Coquille, Oregon. The transmission line has been in service since 1957 and has reached the end of its useful life, requiring increasingly frequent maintenance and affecting reliability in delivering electricity. If Bonneville Power Administration decides to rebuild the transmission line, all wood-pole structures, including poles, cross arms, cross braces, guys, anchors, insulator assemblies, would be replaced, and line switches if required. The existing conductor would remain but would be placed in travelers and re-sagged. The Bonneville Power Administration is the lead federal agency for preparing an Environmental Assessment under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.
- ❖ **Hills Creek-Lookout Point 115 kV Wood Pole Line Rebuild** (*Oregon*) – Bonneville Power Administration is currently in the process of deciding whether or not to rebuild a 25 mile, 115-kilovolt transmission line between Lowell and Oakridge, Oregon. The transmission line has been

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in service since 1952 and has reached the end of its useful life, requiring increasingly frequent maintenance and affecting reliability in delivering electricity. If Bonneville Power Administration decides to rebuild the transmission line, all wood- pole structures, cross arms, cross braces, guys, anchors, insulator assemblies, and conductor would be replaced. With the exception of relocating five structures to avoid a landslide in mile three, Bonneville Power Administration would rebuild the line along its current alignment. The proposal includes reconditioning and/or reconstructing existing access roads, as necessary, to provide adequate access. New roads to structures for which Bonneville Power Administration currently does not have adequate access may also be needed. The Bonneville Power Administration is the lead federal agency for preparing an Environmental Assessment under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.

- ❖ **Hooper Springs (Idaho)** – Bonneville Power Administration is proposing to build a new 115-kilovolt transmission line that would extend from a proposed Hooper Springs Substation near the city of Soda Springs, Idaho, to a proposed BPA connection facility that would connect with Lower Valley Energy's (LVE) existing transmission system in northeastern Caribou County, a distance of about 22 to 32 miles depending on the routing alternative. Bonneville Power Administration also would construct an approximately 0.5 mile-long 138-kilovolt transmission line between the proposed Hooper Springs Substation and PacifiCorp's existing Threemile Knoll Substation to connect the electrical facilities to the regional transmission grid. The project is needed to improve voltage stability on the transmission grid to meet future load growth in southeast Idaho and northwestern Wyoming. The Bonneville Power Administration is the lead federal agency for preparing an Environmental Impact Statement under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.
- ❖ **I-5 Corridor (Oregon, Washington)** – Bonneville Power Administration is proposing to build a 500-kilovolt transmission line to reinforce the high-voltage power grid in southwest Washington and northwest Oregon. The line would be about 79 miles long between a new substation near Castle Rock, Washington and a new substation near Troutdale, Oregon. The new line and substations are needed to ease transmission system congestion in northwest Oregon and southwest Washington, to fulfill transmission service requests for existing and new electricity

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generation, and to help improve system reliability in delivering electricity and meet electric load growth. The Bonneville Power Administration is the lead federal agency for preparing an Environmental Impact Statement under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.

- ❖ **Boardman to Hemingway Transmission Project (*Oregon, Idaho*)** – Idaho Power Company is proposing to build an approximately 300-mile, 500 kilovolt transmission line from Boardman, Oregon to the Hemingway Substation near Melba, Idaho. The project, if constructed, would relieve pressure on the existing transmission system, improve reliability in delivering electricity, provide additional energy capacity to meet electricity demand in Oregon and Idaho, and provide service to wholesale customers. The Bureau of Land Management is the lead federal agency for preparing an Environmental Impact Statement under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.
- ❖ **Vantage to Pomona Heights Transmission Project (*Washington*)**- PacificPower has proposed an approximately 65 mile, 320 kilovolt transmission line from its existing Pomona Heights substation east of Selah, Washington to the Bonneville Power Administration’s existing Pomona Heights substation east of Wanapum Dam on the Columbia River. The proposed project is to address energy demand growth in the Yakima region by increasing the capacity of the transmission system that will serve growing needs, while ensuring continued reliable electricity service to existing customers. The Bureau of Land Management is the lead federal agency for preparing an Environmental Impact Statement under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.
- ❖ **Gateway West Transmission Project (*Idaho*)** - This project is jointly proposed by Idaho Power and Rocky Mountain Power. The companies propose to construct and operate 230 and 500 kilovolt transmission lines from the Windstar Substation near Glenrock, Wyoming to the Hemingway Substation near Melba, Idaho. The proposed project is composed of 10 transmission line segments with a total length of approximately 1,000 miles across southern Wyoming and southern Idaho. The proposed line crosses approximately 500 miles of public land managed by the BLM, including 300 miles in Idaho and 200 miles in Wyoming. The Bureau of

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Land Management is the lead federal agency for preparing an Environmental Impact Statement under the National Environmental Policy Act and is coordinating with a number of state and federal agencies on additional regulatory requirements.

- ❖ **Development of Oregon Coast Port Dredging & Permitting Plans (*Oregon*)** – With the United States Army Corps of Engineers (USACE) announcement that federal funds are not available to dredge the channel at the Port of Orford, and that other small ports in the Region may have similar challenges, the South Coast Ports (Brookings, Gold Beach, Port Orford, Bandon, Umpqua, and Siuslaw) formed a coalition in partnership with the State of Oregon Regional Solutions Center to augment federal dredging resources by increasing local capacity (*see Appendix 3 for Coalition Agreement*). These coastal communities rely heavily on navigational access to a working port and without it their economy will suffer – this project could provide efficient and timely dredging services at a lower cost. The South Coast Ports propose to fully develop shared resources, including owning and operating in-house, portable dredging equipment. Owning and operating such equipment will allow these ports to dredge harbor sections outside of the federal navigation channel, as well as potentially augment future USACE maintenance dredging work within the channel. Since the establishment of the PNWRIT, the USACE and State of Oregon have worked together to find a solution and signed an agreement that allows the state to provide a total of \$25,000,000 between August 2013 and September 2017 to fund maintenance and environmental compliance work (*see Appendix 3 for the Agreement for Maintenance Dredging of Specified Low-Use Navigation Projects in Oregon*). This agreement requires the development of work plans for port maintenance projects that include schedules for completion of compliance with applicable environmental laws and regulations, and states no maintenance work can occur until there is compliance with all applicable environmental laws and regulations, including, but not limited to, the National Environmental Policy Act and Section 401 of the Federal Water Pollution Control Act. Project work stemming from this agreement includes an expanded partnership with federal and state permitting and reviewing agencies to produce a regulatory roadmap that plans for and streamlines port and harbor dredging and maintenance projects in the work plans required in the USACE-State of Oregon Agreement for Maintenance Dredging.

- ❖ **Development of Oregon-Washington Water Resources Memorandum of Understanding (*Oregon, Washington*)** - Columbia River Umatilla Solutions Team (CRUST) – Drawing on the work

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of the Umatilla Basin Commission, Oregon Solutions, and recent efforts in the State of Washington, this project was created to identify ways and determine regulatory roadmaps for additional water withdrawals that could be accomplished from the Columbia River to benefit both fish and farms, helping to provide economic development opportunities in the agricultural sector. Ecological benefits may include additional main stem water at times when it is most needed, as well as projects to supplement tributary flows and groundwater supplies. A potential partnership with the State of Washington, Bureau of Reclamation, and other Pacific Northwest neighbors and agencies, may provide opportunities for storage and supplemental flow that can be a part of the solution.

CATEGORY 2) PRO-ACTIVE SOLUTIONS BY COLLECTIVE, CROSS-AGENCY AND CROSS-JURISDICTIONAL LEADERSHIP THAT RESPOND TO THE LONG TERM VISION OF INFRASTRUCTURE DEVELOPMENT IN EACH STATE AND THE REGION AND THAT HELP REMOVE UNNECESSARY BARRIERS THAT GENERALLY PREVENT OR SLOW INFRASTRUCTURE DEVELOPMENT.

Through the PNWRIT, the Steering Committee will guide agencies in the Region to explore the following strategies to achieve pro-active solutions and process improvements in PNWRIT projects and, as appropriate, beyond:

- ❖ Programmatic Alignment of Regulatory Review – Opportunities for better data sharing and regulatory process alignment.
- ❖ West Coast Infrastructure Exchange – Enhanced regulatory certainty that may be achieved through the PNWRIT could be synchronized with the West Coast Infrastructure Exchange to leverage project financing.
- ❖ Exploring the expanded use of cost recovery protocols for agencies with short staffing and project bottlenecks.
- ❖ Energy and Utility Corridors Planning – Guiding future development to avoid conflicts, such as through application of Crucial Habitat Assessment Tools (CHATs), developed by the Western Governors Association, or revision of the Energy Policy Act of 2005 Section 368 utility corridors.
- ❖ Energy and Water Resource Impacts – Mechanisms to proactively consider climate change risks in analysis and decision making.

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- ❖ Lessons Learned information workshops – What can current projects learn from the challenges encountered and opportunities leveraged of other projects in the Region?
- ❖ Additional strategic actions that the PNWRIT could take to achieve broad process improvements across agencies.

CATEGORY 3) CROSS-AGENCY OR CROSS-JURISDICTIONAL MITIGATION OPPORTUNITIES IN INFRASTRUCTURE PROJECTS THAT COULD PROVIDE MORE ECOLOGICALLY EFFECTIVE PROJECT MITIGATION STRATEGIES FOR SPECIES OR NATURAL RESOURCES AT A UNIFIED, WATERSHED, OR ECOSYSTEM LEVEL, AND MORE ECOLOGICALLY EFFECTIVE MITIGATION OPTIONS, SUCH AS MITIGATION OR CONSERVATION BANKS, REINFORCEMENT OF THE MITIGATION HIERARCHY (AVOID, MINIMIZE, THEN MITIGATE), FULFILLING SPECIES RECOVERY PLANS, OR BETTER UNIFYING AGENCY EFFORTS IN CONSERVING THE SAME OR SIMILAR RESOURCES.

Through the PNWRIT, the Steering Committee will guide agencies in the Region to explore the following strategies for cross-agency or cross-jurisdictional mitigation opportunities for impacts to sensitive species, protected habitat, sensitive cultural resources, and socio-economic opportunities of communities in the PNWRIT projects and, as appropriate, beyond:

- ❖ Sage Grouse Conservation – application of new policies surrounding sage grouse conservation to infrastructure projects that may impact the species or its habitat.
- ❖ Migratory Birds and Eagle Conservation – application of the migratory bird policies, Eagle Conservation Guidance, and Wind Energy Guidelines to infrastructure project that may impact species or their habitat.
- ❖ Cultural Resources Protection – application of the new handbook on coordinating NEPA and NHPA Section 106, released by the White House Council on Environmental Quality and the Advisory Council on Historic Preservation (*see* Advisory Council on Historic Preservation, NEPA and NHPA – A Handbook for Integrating NEPA and Section 106, March 5, 2013, *available at*: http://www.achp.gov/docs/NEPA_NHPA_Section_106_Handbook_Mar2013.pdf). The handbook is designed to help coordinate required review processes under the National Historic Preservation Act and the National Environmental Policy Act. The handbook stands to significantly enhance the coordination of environmental reviews across government agencies. It provides practical advice to practitioners and stakeholders to improve the efficiency and

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effectiveness of federal agencies' reviews while improving historic preservation and environmental protection.

- ❖ Regional Mitigation Planning - Regional mitigations plans, such as watershed mitigation, incorporate regional objectives to direct and prioritize where and how mitigation investments are made. Plans include a baseline upon which unavoidable impacts are assessed, a methodology to assess and quantify those unavoidable impacts and a method to determine mitigation obligations or costs for individual projects. Such upfront planning could also increase permit efficiencies and financial predictability for project proponents. Regional mitigation plans could enhance the ability of state and federal agencies to invest in larger-scale efforts in a more efficient and effective manner through shared resources.
- ❖ Technical information workshops for feasibility of mitigation or avoidance methods (e.g. "undergrounding" a high voltage transmission line).
- ❖ Additional strategic actions that the PNWRIT could take to leverage mitigation opportunities in projects or across the Region.

Pacific Northwest Regional Infrastructure Team

Conclusion

Since its establishment on May 23, 2013, the PNWRIT has developed an implementation plan with a strong organizational structure to advance three categories of priorities that respond to the infrastructure needs of the Region – on-the-ground results in specific infrastructure projects, broad process improvements, and more effective mitigation strategies. The organizational structure that would best serve the PNWRIT in achieving these three categories of priorities recognizes the high degree of variance in the organizational structure of each federal and state agency that exists for their respective agency missions. The PNWRIT Steering Committee is a state and federal executive body that will provide leadership in achieving the three categories of priorities for the PNWRIT. Regionally significant projects that are the focus of the PNWRIT will benefit from state-federal project strike teams, whose membership includes the state and federal agency decision-makers and authorized officers of critical path permits, reviews, consultations, or milestones of PNWRIT projects that are expected in the next fiscal year. With this implementation plan, the PNWRIT Steering Committee aims to continue to serve the missions of their respective agencies through the PNWRIT by demonstrating that enhanced collaboration among agencies in the Region can achieve the objectives of the President and the Governors to advance infrastructure projects that spur job creation in communities, further energy independence for national security, manage climate change risk, and build and upgrade necessary infrastructure to support the Nation’s economy, while ensuring environmental and natural resource stewardship.

Appendix 1: Pacific Northwest Regional Infrastructure Team Declaration of Cooperation agreement, signed by Interior Secretary Sally Jewell, Oregon Governor John Kizthaber, Idaho Governor C.L. Butch Otter, and Washington Governor Jay Inslee.



PILOT PACIFIC NORTHWEST REGIONAL INFRASTRUCTURE TEAM (PNWRIT) DECLARATION OF COOPERATION SEPTEMBER 2013

The Department of the Interior and the Governors of Idaho, Oregon, and Washington enter into declaration of cooperation to form a pilot Pacific Northwest Regional Infrastructure Team (PNWRIT), as described herein, to advance infrastructure projects that spur job creation in communities, further energy independence for national security, manage climate change risk, and build and upgrade necessary infrastructure to support the Nation's economy, while ensuring environmental and natural resource stewardship.

I. BACKGROUND

The President's Executive Order 13604,¹ dated March 22, 2012, identifies critical steps for Federal agencies to execute, within their authority and consistent with available resources, to ensure efficient Federal permitting and review processes that address the health, safety, and security of communities and the environment while supporting vital economic growth through infrastructure projects in sectors including renewable energy generation, electricity transmission, broadband, pipelines, ports and waterways, and water resource projects (among others). The Department of the Interior is committed to meeting these directives. The Executive Office of the President, through the Office of Management and Budget (OMB) and the Council on Environmental Quality (CEQ), has led Federal agencies in examining agency processes pursuant to Executive Order 13604, and has recognized that effective cross-agency and cross-jurisdictional collaboration in infrastructure projects among regional leadership agencies is essential to moving a project efficiently through Federal agencies' processes for timely decisions and improved outcomes for communities and in furtherance of environmental stewardship.

Idaho's Project 60 is a comprehensive plan to grow the economy by strengthening both rural and urban communities to foster systemic growth and infrastructure development. Governor Otter has recognized that infrastructure needs are important not only for public safety but also for corridors of commerce to ensure business access to markets. Idaho's energy future depends on the emerging role of renewable and alternative energy resources as well as improving energy transmission capabilities. Governor Otter created the Office of Energy Resources with a team of experts in energy, transmission, and innovation to spur development in Idaho.

In Oregon, Governor Kitzhaber's December 2011 Executive Order 11-12 established the Oregon Solutions Network to promote collaborative governance in the State of Oregon by using a cross-sector approach to respond to challenges and opportunities that lead to statewide and regional

¹ Executive Order 13604 of March 22, 2012, *Improving Performance of Federal Permitting and Review of Infrastructure Projects*. 77 Fed. Reg. 18887 (March 28, 2012).

solutions. In November 2012, Governor Kitzhaber issued Executive Order 12-17, which called upon State agencies to look at the full life cycle costs of infrastructure and State capital facilities investments, including climate risk. Governor Kitzhaber also released a 10-Year Energy Action Plan in 2012 that outlines strategies to meet energy efficiency, renewable energy, greenhouse gas reduction, and transportation objectives, with the goals of enhancing clean energy infrastructure development by removing finance and regulatory barriers to attract new investment and pursue promising new technologies.

In Washington, Governor Inslee is working to modernize State regulatory systems to create and sustain a thriving economic climate that spurs job growth. State agencies in Washington are examining how they can remove barriers and support economic development efforts, including the reform of regulatory and permitting processes. Historically, affordable electricity has helped industries across the State and Governor Inslee's plan is to remain at the forefront of clean energy innovation and development. State agencies are also addressing infrastructure improvements to provide long-term economic growth because businesses need to move products efficiently and reliably across highways, railways, and ports.

II. PARTIES

This Declaration of Cooperation is entered into by and between the States of Idaho, Oregon, and Washington and the Department of the Interior and will become effective as of the latest date shown below on the signature page.

III. PURPOSE

The PNWRIT is convened to enhance the partnership between State and Federal agencies in Idaho, Oregon, and Washington to better align transmission, renewable energy, and other infrastructure siting and permitting processes where both State and Federal agency permitting and review responsibilities exist.

IV. OBJECTIVES

The PNWRIT's objective is to help build a lasting economy that meets the needs of local communities in the Pacific Northwest region. The PNWRIT will facilitate healthy local, State, and Federal coordination of infrastructure permitting and review processes by informing decision makers and affected communities about the potential benefits and impacts of proposed infrastructure projects. These projects will be designed, built, and maintained in a manner that is consistent with protecting our public health, welfare, safety, national security, and environment.

The PNWRIT will help identify, facilitate, and, when necessary, troubleshoot priority projects, develop joint State-Federal permitting milestones where possible, and remove barriers to infrastructure development in shared Federal and State policy priority areas. The PNWRIT will encourage early identification of appropriate and effective mitigation as an important element of a successful integrated permitting strategy. The PNWRIT will seek information from existing agency and inter-agency partnerships, such as project specific inter-disciplinary teams, FWS Tri-

State, Sage-Con Cooperative, Western Governors Association transmission task force, Landscape Conservation Cooperatives, and the Regional Environmental Forum.

The PNWRIT will be co-chaired by the Department of the Interior, Bureau of Land Management, and U.S. Fish and Wildlife Service, and the Governor's office of each State. The co-chairs will share responsibility in convening meetings and facilitating progress in identified infrastructure projects and policy priorities. Participation of other Federal agencies on the PNWRIT will be consistent with Executive Order 13604 and other applicable authorities. State agency participation of the PNWRIT is at the direction of each State's Governor's office. Additionally, the co-chairs will work closely with Indian tribes to enhance communication, reduce barriers to infrastructure development, and realize conservation opportunities associated with infrastructure development. The PNWRIT will also work with Indian tribes to understand and identify opportunities or questions related to specific project impacts or conservation measures.

As soon as practicable, the PNWRIT will produce a plan that sets forth the structure for the PNWRIT and implementation of this Declaration of Cooperation. The PNWRIT will provide a quarterly progress report to the Steering Committee on Federal Infrastructure Permitting and Review Process Improvement, chaired by the Chair Performance Officer in consultation with the Chair of CEQ and represented by the Deputy Secretaries of each Federal agency listed in Executive Order 13604. The first progress report will be due on September 30, 2013.

V. POLICY PRIORITIES

To achieve the objectives set forth above, the PNWRIT will focus on specific priorities that respond to the infrastructure needs of communities, States, and the region that may be shared throughout the region or may be specific to each State, and which will generally fall into three categories:

1. Specific infrastructure projects that are a Federal, State, or regional priorities for economic growth and job creation and that enhanced coordination could demonstrate, if approved, on-the-ground results in infrastructure development;
2. Pro-active solutions by collective, cross-agency and cross-jurisdictional leadership that respond to the long term vision of infrastructure development in each State and the region and that help remove unnecessary barriers that generally prevent or slow infrastructure development; and
3. Cross-agency or cross-jurisdictional mitigation opportunities in infrastructure projects that could provide more ecologically effective project mitigation strategies for species or natural resources at a unified, watershed or ecosystem level, and more ecologically effective mitigation options, such as mitigation and conservation banks, reinforcement of the mitigation hierarchy (avoid, minimize, then mitigate), fulfilling species recovery plans, or better unifying agency efforts in conserving the same or similar resources.

VI. GENERAL PROVISIONS

Nothing in this Declaration of Cooperation is intended to or shall be construed to limit or affect in any way the authority or legal responsibilities of the States of Idaho, Oregon, or Washington (States) or the Department of the Interior.

Nothing in this Declaration of Cooperation binds the States or the Department of the Interior to perform beyond their respective authorities.

Nothing in this Declaration of Cooperation may be construed to obligate the Department of the Interior or the United States to any current or future expenditure of resources in advance of the availability of appropriations from Congress. Nor does this Declaration of Cooperation obligate the Department of the Interior, the United States, or the States to spend funds on any particular project or purpose, even if funds are available.

The mission requirements, funding, personnel, and other priorities of the States or the Department of the Interior may affect their ability to fully implement all the provisions identified in this Declaration of Cooperation.

Specific activities that involve the transfer of money, services, or property between or among the States or the Department of the Interior will require execution of separate agreements or contracts.

Nothing in this Declaration of Cooperation is intended to or shall be construed to restrict the States or the Department of the Interior from participating in similar activities or arrangements with other public or private agencies, organizations, or individuals.

This Declaration of Cooperation is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its Departments, agencies, or entities, its officers, employees, or agents, or any other person.

Any information furnished between the agencies under this Declaration of Cooperation may be subject to the Freedom of Information Act, 5 U.S.C. § 552, et seq. and the relevant public transparency laws of the States. The parties agree to consult each other prior to releasing potentially privileged or exempt documents.

This Declaration of Cooperation is subject, as applicable, to the laws of the States and the laws of the United States of America.

All cooperative work under the provisions of this Declaration of Cooperation will be accomplished without discrimination against any employee because of race, sex, creed, color, national origin, or any other legally protected class as identified in Federal law or the United States Constitution or the laws or constitutions of the States, as applicable.

The States and the Department of the Interior, through their respective applicable agencies, may each terminate its participation in this Declaration of Cooperation at any time through written notification to the other parties.

The States and the Department of the Interior, through their respective applicable agencies, may each amend or modify this Declaration of Cooperation if the other parties agree.

This Declaration of Cooperation shall remain in effect for an initial term of three (3) years after its effective date and may be renewed if the parties agree.

The parties to this Declaration of Cooperation will obtain prior approval of the other party of all press releases, published advertisements, or other statements intended for the public that refer to this agreement, to the Parties in connection with this Declaration of Cooperation, or the name or title of any employee of the Parties in connection with this Declaration of Cooperation.

No Member of Congress shall be admitted to any share or part of any contract or agreement made, entered into, or accepted on behalf of the United States of America, or to any benefit to arise thereupon.

Nothing in this Declaration of Cooperation may be interpreted to imply that the United States or the Department of the Interior endorses any product, service, or policy of the States. The States will not take any action or make any statement that suggests or implies such an endorsement.

The States and the Department of the Interior will comply with the Federal Advisory Committee Act, 5 U.S.C. Appendix 2, to the extent it applies.

VII. CONTACTS

The primary points of contact for carrying out the provisions of this Declaration of Cooperation are:

Department of the Interior:

Special Assistant, Office of the Secretary
 Regional Director, U.S. Fish and Wildlife Service Region 1
 State Director, Bureau of Land Management-Oregon/Washington State Office
 State Director, Bureau of Land Management-Idaho State Office

State of Idaho

Administrator, Office of Energy Resources, Office of Governor Otter

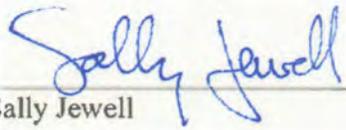
State of Oregon:

Regional Solutions Director, Office of Governor Kitzhaber
 Natural Resources Advisor, Office of Governor Kitzhaber

State of Washington:

Director, Center for Regulatory Innovation and Assistance, Office of Governor Inslee

VIII. SIGNATURES



Sally Jewell
Secretary
U.S. Department of the Interior

SEP 25 2013

Date



John Kitzhaber
Governor
State of Oregon

September 24, 2013

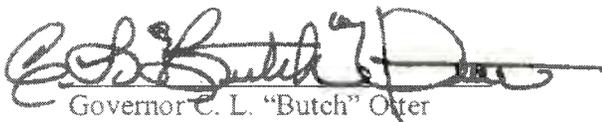
Date



Jay Inslee
Governor
State of Washington

September 24, 2013

Date



Governor C. L. "Butch" Otter
Governor
State of Idaho

SEP 24 2013

Date

Appendix 2: Statements of Commitment.



**BPA STATEMENT OF SUPPORT FOR THE
PILOT PACIFIC NORTHWEST REGIONAL INFRASTRUCTURE TEAM**

The Bonneville Power Administration's mission as a public service organization is to create and deliver the best value for our customers and constituents as we act in concert with others to assure the Pacific Northwest:

- An adequate, efficient, economical and reliable power supply;
- A transmission system that is adequate to the task of integrating and transmitting power from federal and non-federal generating units, providing service to BPA's customers, providing interregional interconnections, and maintaining electrical reliability and stability; and
- Mitigation of the Federal Columbia River Power System's impacts on fish and wildlife;

BPA is committed to cost-based rates, and public and regional preference in its marketing of power. BPA will set its rates as low as possible consistent with sound business principles and the full recovery of all its costs, including timely repayment of the federal investment in the system.

BPA's vision is that BPA will be an engine of the Northwest's economic prosperity and environmental sustainability. BPA's actions advance a Northwest power system that is a national leader in providing:

- High reliability;
- Low rates consistent with sound business principles;
- Responsible environmental stewardship; and
- Accountability to the region.

We deliver on these public responsibilities through a commercially successful business. The four characteristics define our public responsibilities. In carrying out our public responsibilities, BPA is guided by the Core Values of trustworthy stewardship, collaborative relationships, and operational excellence.

The purpose of the "Pilot Pacific Northwest Regional Infrastructure Team" (PNWRIT) is consistent with our mission, vision, and core values and we are committed to be an active partner to the greatest extent practicable, subject to available staff, resources and priorities.

BPA will work collaboratively with the PNWRIT to:

- (1) engage on issues related to the siting and permitting of priority transmission infrastructure projects located in the Pacific Northwest, (2) be pro-active to help develop cross-agency and cross-jurisdictional solutions to help remove perceived or real barriers to transmission infrastructure development, and, (3) realize ecologically effective mitigation opportunities in transmission infrastructure development.

A handwritten signature in blue ink, appearing to read "Elliot Mainzer", is written over a horizontal line.

Elliot Mainzer, Acting Administrator

A handwritten date "9/30/13" in blue ink is written over a horizontal line.

Date

Letter of Commitment for the Pilot Pacific Regional Infrastructure Team

Forest Service, Department of Agriculture Support Statement

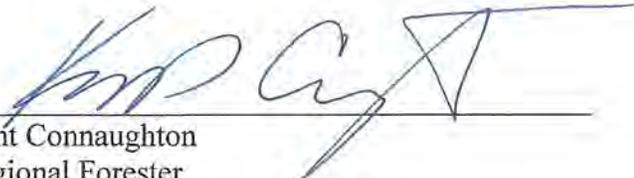
The mission of the USDA Forest Service is to sustain the health, diversity, and productivity of the Nation's forests and grasslands to meet the needs of present and future generations. As set forth in law, the mission is to achieve quality land management under the sustainable multiple-use management concept to meet the diverse needs of people: It includes:

- Advocating a conservation ethic in promoting the health, productivity, diversity, and beauty of forests and associated lands.
- Listening to people and responding to their diverse needs in making decisions.
- Protecting and managing the National Forests and Grasslands so they best demonstrate the sustainable multiple-use management concept.
- Providing technical and financial assistance to State and private forest landowners, encouraging them to practice good stewardship and quality land management in meeting their specific objectives.
- Providing technical and financial assistance to cities and communities to improve their natural environment by planting trees and caring for their forests.
- Providing international technical assistance and scientific exchanges to sustain and enhance global resources and to encourage quality land management.
- Helping States and communities to wisely use the forests to promote rural economic development and a quality rural environment.
- Developing and providing scientific and technical knowledge aimed at improving our capability to protect, manage, and use forests and rangelands.
- Providing work, training, and education to the unemployed, underemployed, elderly, youth, and disadvantaged in pursuit of our mission.

The purpose of the "Pilot Pacific Northwest Regional Infrastructure Team" (PNWRIT) is consistent with our mission and we are committed to be an active partner to the greatest extent practicable, subject to available staff, resources and priorities.

The Forest Service will work collaboratively with the PNWRIT to:

- (1) make forward progress on the siting and permitting of priority infrastructure projects located on National Forest System lands,
- (2) be pro-active to help develop cross-agency and cross-jurisdictional solutions to help remove perceived or real barriers to infrastructure development, and,
- (3) realize ecologically effective mitigation opportunities.


Kent Connaughton
Regional Forester

8/9/2013
Date

Appendix 3: Agreements related to PNWRIT Oregon Ports Project.

Dredging of Oregon's Small Coastal Ports

Declaration of Cooperation

September 17, 2013

Background

Ports and small coastal waterways rank amongst Oregon's most valuable assets: they not only provide a crucial employment base in Oregon's rural counties, but are keys to maintaining and creating jobs all across the state.

Faced with drastic federal funding cuts affecting dredging of the federal navigation channel, the Coastal Caucus and Governor Kitzhaber's Regional Solutions Team together secured state funding for this vital infrastructure project.

The state of Oregon and the U. S. Army Corps of Engineers have entered into a Memorandum of Agreement (MOA) that allows the federal agency to accept state funding for the express purpose of dredging the federal navigation channels into Oregon's coastal ports.

This agreement allows the Corps to continue its mission to maintain Oregon's coastal navigation channels, to provide reliable and safe transportation routes for Oregon's fishermen as well as for other commercial and recreational mariners.

It is expected that the expanded federal and state partnership will provide navigation support necessary to create and retain numerous jobs in Oregon coastal communities.

Commitments and Signatures

This Declaration of Cooperation, while not a binding legal contract, and shall not modify, alter, or change any terms or conditions of the above referenced MOA, is evidence to and a statement of the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation through the following commitments:

1. We will continue to work together to secure the resources to support small port dredging to allow ongoing operation, maintenance, and safety.
2. We commit to work together in supporting the small ports by providing technical assistance and streamlining the permitting process where possible and within the Corps authorities, to reduce costs.
3. We commit to assisting the small ports in analyzing potential opportunities to share resources to provide dredging as needed.


LTC Glenn O. Pratt
Deputy Commander
Portland District
U.S. Army Corps of Engineers

9-17-13
Date


John A. Kitzhaber, M.D.
Governor
State of Oregon

9-17-13
Date


Senator Jeff Kruse
Chair, Legislative Coastal Caucus
Oregon State Senate

9-17-13
Date

**MEMORANDUM OF AGREEMENT
BETWEEN
THE DEPARTMENT OF THE ARMY
AND
THE STATE OF OREGON
FOR MAINTENANCE DREDGING OF
SPECIFIED LOW-USE NAVIGATION PROJECTS IN OREGON**

This MEMORANDUM OF AGREEMENT (hereinafter the "MOA") is entered into this 28th day of August, 2013, by and between the DEPARTMENT OF THE ARMY (hereinafter the "Government"), represented by the U.S. Army Engineer, Portland District (hereinafter the "District Engineer"), and the STATE OF OREGON (hereinafter the "Contributor"), represented by the Director of the Oregon Business Development Department.

WITNESSETH, THAT:

WHEREAS, the following Federal navigation projects (hereinafter the "Projects") were constructed pursuant to the specified authorizations:

Chetco River, Oregon – Rivers and Harbor Act of 1945 (Public Law 79-14); River and Harbor Act of 1965 (Public Law 89-298); and Section 102 of the Water Resources Development Act of 1992 (Public Law 102-580);

Coquille River, Oregon – Rivers and Harbor Act of 1880 (21 Stat. 180); Rivers and Harbor Act of 1892 (27 Stat. 111); Rivers and Harbor Act of 1910 (Public Law 61-265); Rivers and Harbor Act of 1919 (Public Law 65-323); Rivers and Harbor Act of 1930 (Public Law 71-520); Rivers and Harbor Act of 1935 (Public Law 74-409); Rivers and Harbor Act of 1945 (Public Law 79-14); and Section 107 of the River and Harbor Act of 1960 (Public Law 86-645);

Depoe Bay, Oregon – Rivers and Harbor Act of 1937 (Public Law 75-208), Rivers and Harbor Act of 1945 (Public Law 79-14); and Section 107 of the River and Harbor Act of 1960 (Public Law 86-645);

Port Orford, Oregon – Rivers and Harbor Act of 1965 (Public Law 89-298); Rivers and Harbor Act of 1970 (Public Law 91-611); and Section 102 of the Water Resources Development Act of 1992 (Public Law 102-580);

Rogue River at Gold Beach, Oregon – Rivers and Harbor Act of 1954 (Public Law 83-780);

Siuslaw River, Oregon – Rivers and Harbor Acts of 1890 (26 Stat. 426); 25 Jun 1910 (Public Law 61-264); 3 Mar 1925 (Public Law 68-585); 3 Jul 1958 (Public Law 85-500); Section 107 of the River and Harbor Act of 1960 (Public Law 86-645); and The Energy and Water Development Appropriation Act, 1980 (Public Law 96-367);

Skipanon Channel at Warrenton, Oregon – Rivers and Harbors Act of 1930 (Public Law 71-520); Rivers and Harbor Act of 1937 (Public Law 75-208), Rivers and Harbor Act of 1948 (Public Law 80-858);

Tillamook Bay and Bar, Oregon – Rivers and Harbor Act of 1912 (Public Law 62-241); Rivers and Harbor Act of 1919 (Public Law 65-323); Rivers and Harbor Act of 1925 (Public Law 68-585); River and Harbor Act of 1948 (Public Law 80-858), Rivers and Harbor Act of 1954 (Public Law 83-780, and Rivers and Harbor Act of 1965 (Public Law 89-298);

Umpqua River, Oregon – Rivers and Harbor Act of 1922 (Public Law 67-362); Rivers and Harbor Act of 1927 (Public Law 70-560; Rivers and Harbor Act of 1930 (Public Law 71-520); Rivers and Harbor Act of 1935 (Public Law 74-409); Rivers and Harbor Act of 1938 (Public Law 75-685); Rivers and Harbor Act of 1945 (Public Law 79-14); Rivers and Harbor Act of 1948 (Public Law 80-858); Rivers and Harbor Act of 1954 (Public Law 83-780); and Section 107 of the River and Harbor Act of 1960 (Public Law 86-645);

Yaquina Bay and Harbor, Oregon – Rivers and Harbor Act of 1880 (21 Stat. 180); Rivers and Harbor Act of 1919 (Public Law 65-323); Rivers and Harbor Act of 1937 (Public Law 75-208); Rivers and Harbor Act of 1945 (Public Law 79-14); Rivers and Harbor Act of 1946 (Public Law 79-525); Rivers and Harbor Act of 1958 (Public Law 85-500); and Section 107 of the River and Harbor Act of 1960 (Public Law 86-645); and

Yaquina River, Oregon – Rivers and Harbor Act of 1913 (Public Law 62-249) and Section 107 of the River and Harbor Act of 1960 (Public Law 86-645).

WHEREAS, the Contributor considers it to be in its own interest to contribute funds voluntarily (hereinafter the “Contributed Funds”) to be used by the Government for maintenance of the Projects (hereinafter “Maintenance Work”); and

WHEREAS, the Government is authorized, pursuant to 33 U.S.C. 701h, to accept Contributed Funds to be used for Maintenance Work.

NOW, THEREFORE, the Government and Contributor agree as follows:

1. The Contributor plans to provide to the Government up to \$5,000,000 in Contributed Funds per fiscal year of the Government for costs associated with Maintenance Work, including the costs of environmental compliance, during the period beginning August 30, 2013, and ending September 30, 2017, for a total amount of up to \$25,000,000 for the entire period. While the Government will endeavor to limit costs of Maintenance Work performed under this MOA to the Government estimates, the Contributor understands that the actual costs of Maintenance Work may exceed the estimate due to claims or other unforeseen circumstances.

2. The Contributor shall provide the Contributed Funds in accordance with the provisions of this paragraph.

a. Within fifteen (15) calendar days of the execution of this MOA, the Contributor shall provide to the Government \$2.3 million, which is the currently estimated cost of Maintenance Work to be performed during the remainder of the 2013 fiscal year of the Government. The Government and Contributor shall develop expeditiously a Work Plan for Maintenance Work proposed to be performed during the remainder of the fiscal year. The Work Plan shall identify the Project(s) to be dredged (hereinafter "Maintenance Work event(s)"); the schedules for completion of compliance with applicable environmental laws and regulations and initiation of dredging for each Maintenance Work event; and the Government's estimate for each Maintenance Work event, including the costs of environmental compliance.

b. No later than thirty (30) calendar days before the beginning of each full fiscal year of the Government covered by this MOA, the Government and Contributor shall develop a Work Plan for Maintenance Work proposed to be performed during the upcoming fiscal year. The Work Plan shall identify the amount of Contributed Funds the Contributor plans to provide; the Maintenance Work events; the schedules for completion of compliance with applicable environmental laws and regulations and initiation of dredging for each Maintenance Work event; the Government's estimate for each Maintenance Work event, including the costs of environmental compliance; and the Government's estimate of Contributed Funds required for each quarter. No later than fifteen (15) calendar days before the beginning of each quarter of the fiscal year, the Contributor shall provide to the Government Contributed Funds for all estimated costs, including the costs of environmental compliance, of Maintenance Work to be accomplished in that quarter, provided further that for Maintenance Work to be accomplished by contract, the Contributor shall provide to the Government all Contributed Funds estimated to be necessary for the contract no later than fifteen (15) calendar days prior to solicitation of that contract. The Government and Contributor shall review and update, as necessary, the Work Plan.

c. If the Government determines at any time that additional funds are needed to fund Maintenance Work in a Work Plan, including resolution of any claims or appeals, the Government shall notify the Contributor in writing and adjust the Work Plan to use available and unobligated Contributed Funds received pursuant to this MOA to satisfy the balance owed. In the event there are no Contributed Funds available to satisfy the balance, the Government shall notify the Contributor in writing of the need for additional funds and the Contributor shall provide such additional funds within fifteen (15) calendar days of such notification.

d. The Government may use Contributed Funds not obligated in the quarter received or remaining after completion of a Maintenance Work event, including resolution of any claims or appeals, for other Maintenance Work events under this MOA in the current or a future fiscal year unless notified in writing to the contrary in advance by the Contributor.

3. The Contributor shall provide Contributed Funds to the Government by delivering a check payable to "FAO, USAED, Portland" to the District Engineer; or verifying to the satisfaction of the Government that such funds have been deposited in an escrow or other account acceptable to the Government, with interest accruing to the Contributor; or presenting the Government with an irrevocable letter of credit acceptable to the Government for such funds; or providing an Electronic Funds Transfer of such funds in accordance with procedures established by the Government.

4. The Government shall not commence a Maintenance Work event for any Project until all applicable environmental laws and regulations have been complied with, including, but not limited to, the National Environmental Policy Act of 1969 (42 U.S.C. 4321-4347) and Section 401 of the Federal Water Pollution Control Act (33 U.S.C. 1341).

5. The Government shall provide the Contributor with quarterly reports of obligations for the Maintenance Work, by Maintenance Work event. The first such report shall be provided within thirty (30) calendar days after the final day of the first full quarter of a fiscal year following initial receipt of Contributed Funds pursuant to this MOA, and subsequent reports shall be provided within thirty (30) calendar days after the final day of each succeeding quarter until the Government concludes all Maintenance Work under this MOA.

6. Upon conclusion of each Maintenance Work event and resolution of any claims and appeals, the Government shall conduct an interim accounting of the costs of such work and furnish the Contributor with written notice of the results of such interim accounting. Such interim accounting shall in no way limit the Contributor's responsibility to pay for all costs associated with such Maintenance Work event, including contract claims or any other liability that may become known after such interim accounting. Should the results of such interim accounting show that the costs of that Maintenance Work event exceed the amount of Contributed Funds provided by the Contributor, the Contributor shall provide the required additional funds to the Government within sixty (60) calendar days of written notice of the results of the interim accounting by delivering a check payable to "FAO, USAED, Portland" to the District Engineer or providing an Electronic Funds Transfer of such funds in accordance with procedures established by the Government.

7. Upon conclusion of the final Maintenance Work event and resolution of any claims and appeals, the Government shall complete a final accounting of the costs of the Maintenance Work under this MOA and furnish the Contributor with written notice of the results of such final accounting. Should the final accounting show that the costs of the Maintenance Work exceed the amount provided by the Contributor; the Contributor shall provide the required additional funds in accordance with paragraph 6 of this MOA within sixty (60) calendar days of written notice of the final accounting. Should the final accounting show that the costs of the Maintenance Work are less than the amount provided by the Contributor, the Government shall refund the excess amount to the Contributor within sixty (60) calendar days of the written notice of the final accounting.

8. No credit or repayment is authorized, nor shall be provided, for any Contributed Funds obligated by the Government.

9. Nothing herein shall constitute, represent, or imply any commitment to budget or appropriate funds for the Projects in the future; and nothing herein shall represent, or give rise to, obligations of the United States.

10. Before any party to this MOA may bring suit in any court concerning an issue relating to this MOA, such party must first seek in good faith to resolve the issue through

negotiation or other forms of nonbinding alternative dispute resolution mutually acceptable to the parties.

11. The Contributor shall hold and save the Government free from all damages arising from the Maintenance Work, except for damages due to the fault or negligence of the Government or its contractors.

12. In the exercise of their respective rights and obligations under this MOA, the Contributor and the Government agree to comply with all applicable Federal and State laws and regulations, including, but not limited to, Section 601 of the Civil Rights Act of 1964, Public Law 88-352 (42 U.S.C. 2000d), and Department of Defense Directive 5500.11 issued pursuant thereto, as well as Army Regulations 600-7, entitled "Nondiscrimination on the Basis of Handicap in Programs and Activities Assisted or Conducted by the Department of the Army."

13. In the exercise of their respective rights and obligations under this MOA, the Government and the Contributor each act in an independent capacity, and neither is to be considered the officer, agent, or employee of the other.

14. Notices.

a. Any notice, request, demand, or other communication required or permitted to be given under this MOA shall be deemed to have been duly given if in writing and either delivered personally or by telegram or mailed by first-class, registered, or certified mail, as follows:

If to the Contributor: Director
 Oregon Business Development Department
 775 Summer Street N.E., Suite 200
 Salem, OR 97301

If to the Government: District Commander
 U.S. Army Engineer District, Portland
 P.O. Box 2946
 Portland, OR 97208-2946

b. A party may change the recipient or address to which such communications are to be directed by giving written notice to the other party in the manner provided in this paragraph.

c. Any notice, request, demand, or other communication made pursuant to this paragraph shall be deemed to have been received by the addressee at the earlier of such time as it is actually received or seven (7) calendar days after it is mailed.

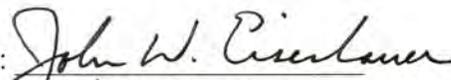
15. To the extent permitted by the laws governing each party, the parties agree to maintain the confidentiality of exchanged information when requested to do so by the providing party.

16. This MOA may be modified or amended only by written, mutual agreement of the parties.

IN WITNESS WHEREOF, the parties have executed this MOA as of the day, month, and year first above written.

THE DEPARTMENT OF THE ARMY

STATE OF OREGON

BY: 
John W. Eisenhower
Colonel, U.S. Army
District Engineer

BY: 
Tim McCabe
Director, Oregon Business Development
Department

CERTIFICATE OF AUTHORITY

I, _____, do hereby certify that I am the principal legal officer for the State of Oregon, that the Oregon Business Development Department, is a legally constituted public body with full authority and legal capability to perform the terms of the Agreement between the Department of the Army and the State of Oregon in connection with Maintenance Dredging of Specified Low-Use Navigation Projects in Oregon, and to pay damages in accordance with the terms of this Agreement, if necessary, in the event of the failure to perform, as required by Section 221 of Public Law 91-611 (42 U.S.C. Section 1962d-5b), and that the person who has executed this Agreement on behalf of the State of Oregon, have acted within their statutory authority.

IN WITNESS WHEREOF, I have made and executed this certification this 27th
day of August 2013.



Ellen Rosenblum
Attorney General
State of Oregon

CERTIFICATION REGARDING LOBBYING

The undersigned certifies, to the best of his or her knowledge and belief that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.



Tim McCabe

Director, Oregon Business Development Department

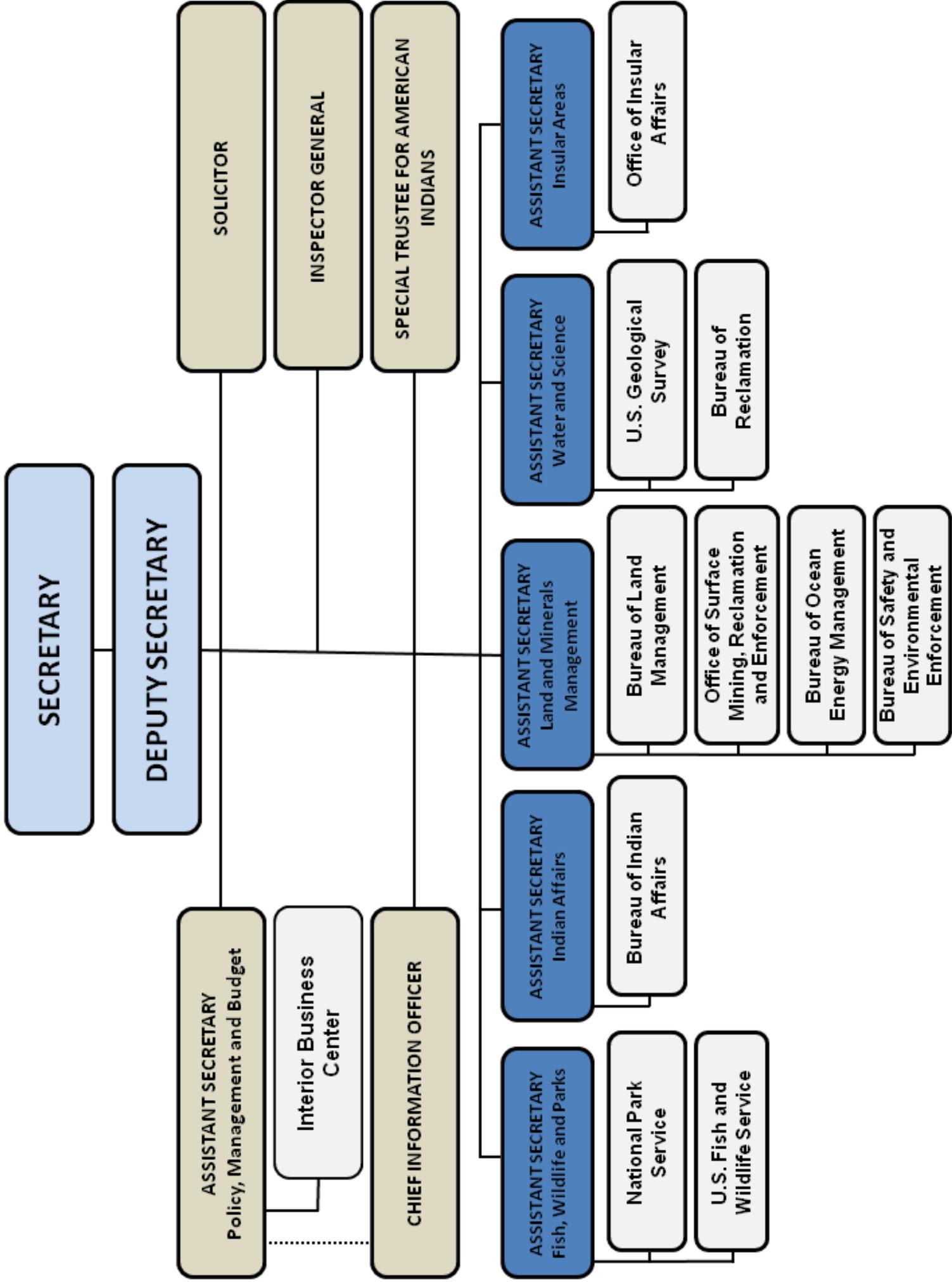
DATE: _____

8-27-13

Appendix 4: Organizational Structures of Participating Federal and State Agencies in the PNWRIT.

Agency Organizational Charts Included in Appendix 4

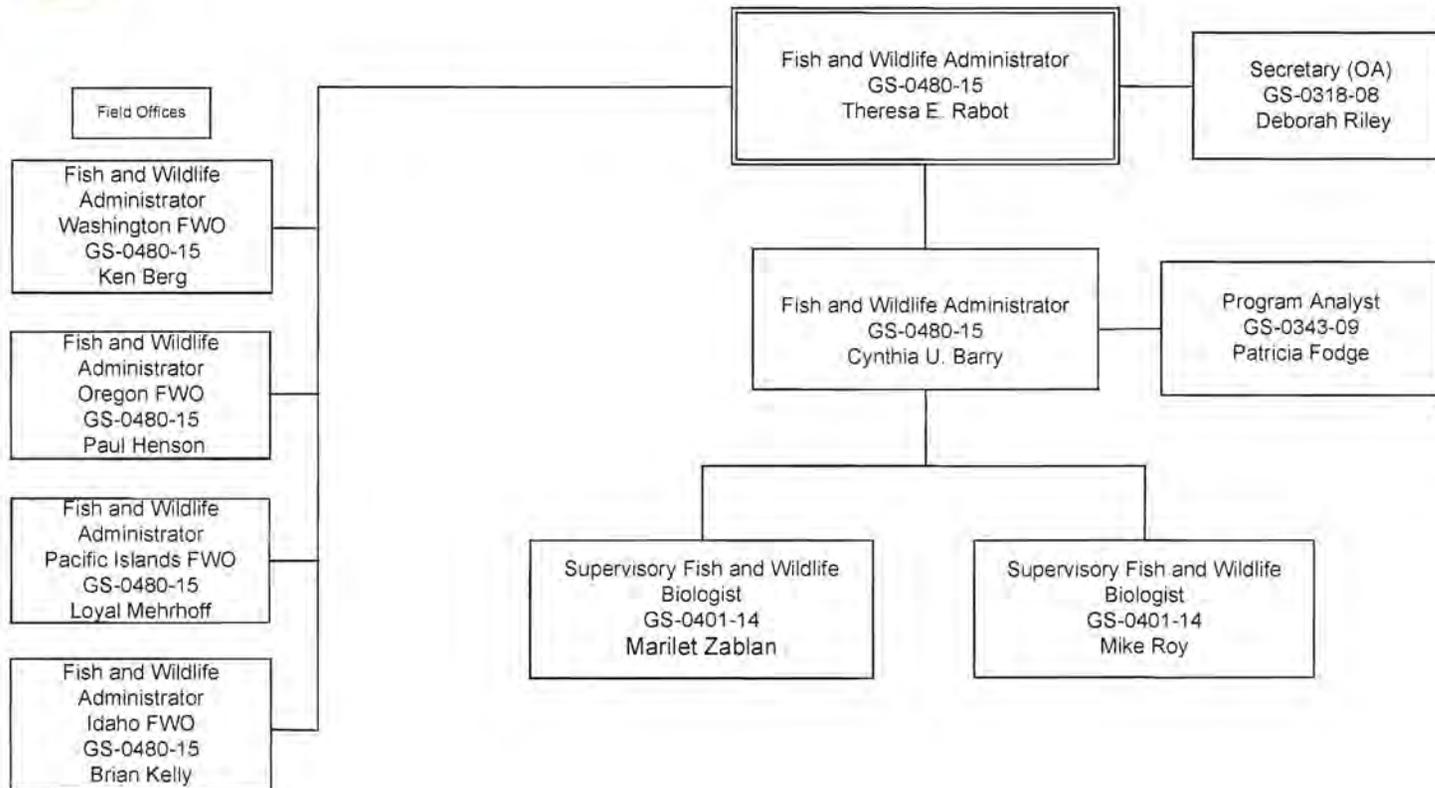
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- U.S. Fish and Wildlife Service – Pacific Region
- Bureau of Land Management
- Bonneville Power Administration
- U.S. Forest Service – Region 6
- National Park Service
- U.S. Army Corps of Engineers
- NOAA – National Marine Fisheries Service – Pacific Northwest Region
- Bureau of Reclamation
- Bureau of Indian Affairs
- Environmental Protection Agency
- State of Oregon
- Oregon Water Resources Department
- Oregon Department of Environmental Quality
- Oregon Department of Forestry
- Oregon Department of Energy
- Oregon Parks and Recreation Department
- State of Washington
- Washington Governor’s Office of Regulatory Innovation and Assistance
- Washington Department of Natural Resources
- Washington Department of Ecology
- Washington Department of Archaeology and Historic Preservation
- Washington Department of Fish and Wildlife
- Washington State Utilities and Transportation Commission
- Washington Department of Transportation
- Washington Department of Commerce
- State of Idaho
- Idaho Governor’s Office of Energy Resources
- Idaho Fish and Game
- Idaho Department of Environmental Quality
- Idaho Department of Water Resources
- Idaho Department of Parks and Recreation





**U. S. Fish & Wildlife Service
Pacific Region
Office of ARD - Ecological Services**

FF01E00000



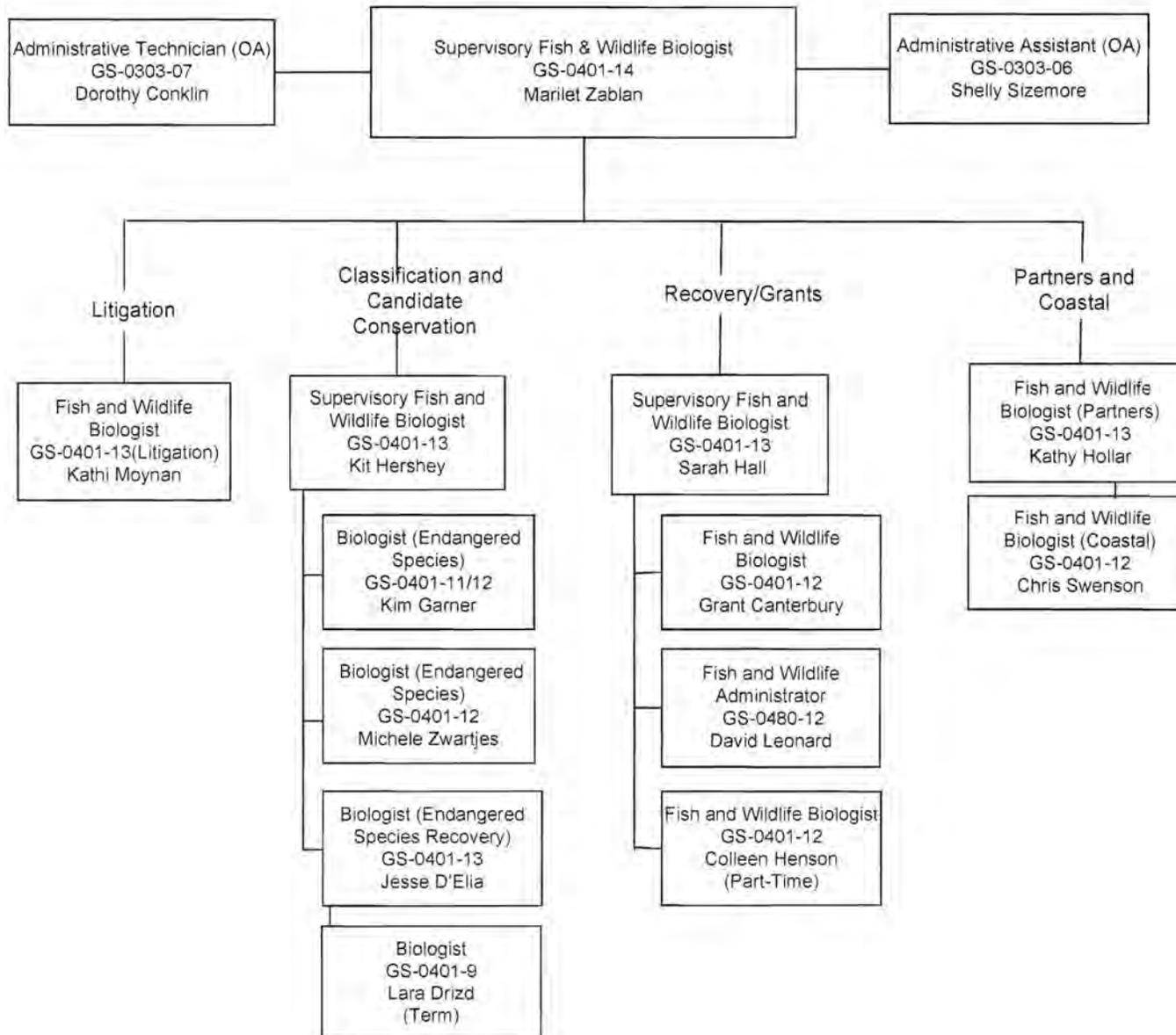
Theresa E. Rabot
Assistant Regional Director

Richard W. ...
Regional Director

8/23/13
Date

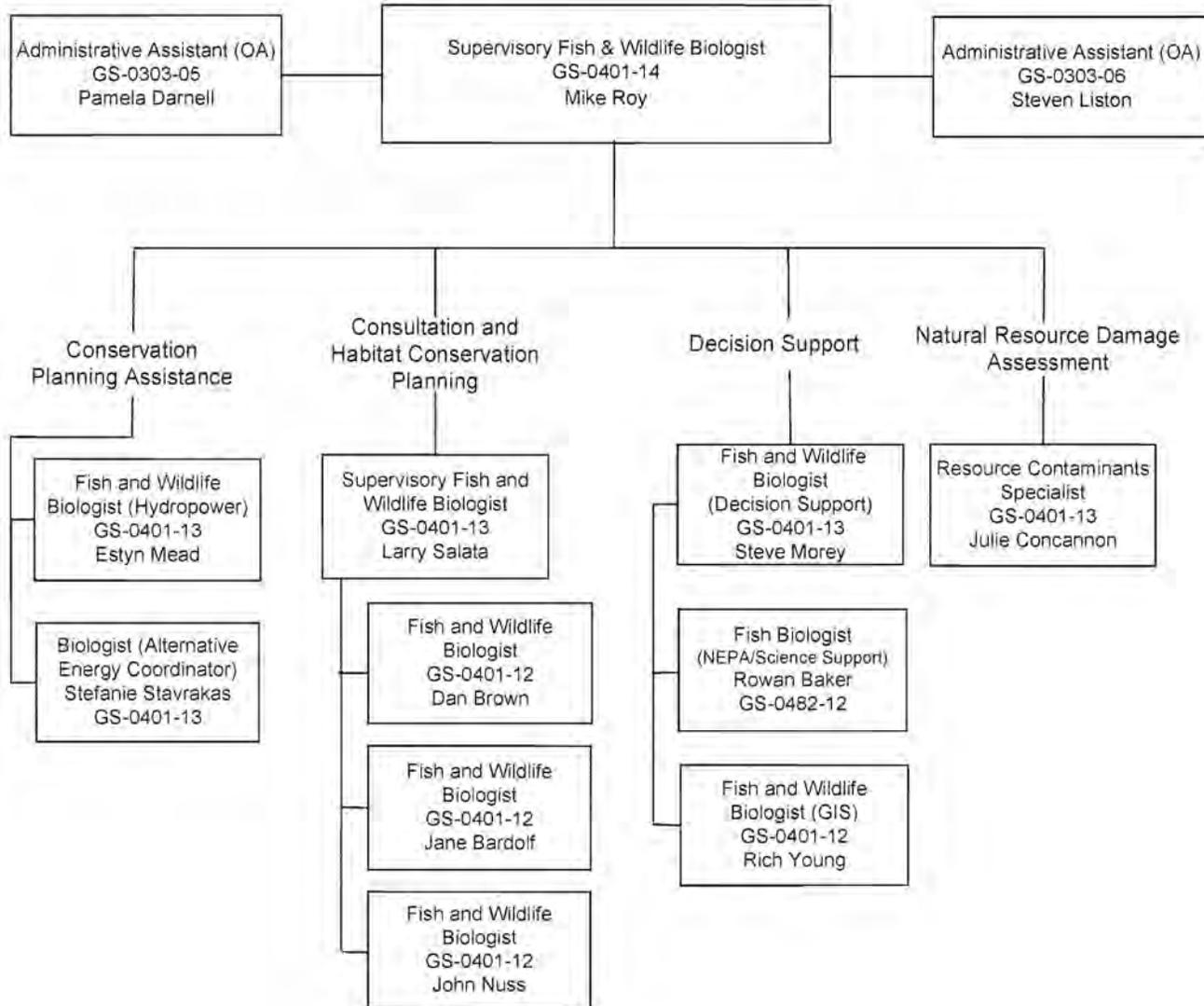
**U. S. Fish & Wildlife Service
Pacific Region
Office of ARD - Ecological Services
Classification and Restoration**

FF01E00000



U. S. Fish & Wildlife Service
Pacific Region
Office of ARD - Ecological Services
Conservation Planning and Decision Support

FF01E00000
FF01E01000



Bureau of Land Management
Table of Organization
 3-18-2013

Director
 WO-100
 Vacant
 Principal Deputy Director
 Neil Kornze

(A) – Denotes Acting
 For questions or concerns about the accuracy of this information, please contact Rebecca Mack (WO-830) at 202-912-7082 or Tiva Samuels at 202-912-7090

Director's Staff

- Deputy Director (Operations) - Jamie Connell (A)
- Deputy Director (Programs & Policy) – Vacant
- Chief of Staff - Janet Lin
- Advisor to the Director - Aristotle Evia
- Senior Advisor - Vacant
- Executive Assistant - Claudia Walker (to Director) and Vacant (to Deputy Director, Operations)

Office of Law Enforcement and Security
 WO-120
 Director
 Salvatore Lauro

 Deputy-Jeanne Van Lancker

National Operations Center
 Director- Ruth Welch
 Deputy-Mark Nielsen

- Division of Resources Services- Roxanne Falise
- Division of IRM Support Services- Jay McMaster (A)
- Division of Human Resources Services- Vincent Galterio
- Division of Business Services- Timothy Riley
- Program Management- Vacant

Fire & Aviation

FA-100
 Assistant Director-
 Tim Murphy
 Deputy- Howard
 Hedrick

 Senior Advisor – Sean
 Cross
 – Support Services
 – Fire Operations &
 Safety-John Glenn
 – Budget &
 Evaluation-Grant
 Beebe
 – Aviation- John
 Gould
 – Fire Planning and
 Fuels Management-
 Ted Milesnick
 – External Affairs-
 Don Smurthwaite

Renewable Resources and Planning

WO-200
 Assistant Director-
 Ed Roberson
 Deputy-Gregory Shoop

 – Decision Support,
 Planning and NEPA-
 Joseph Stout
 – Rangeland Resources-
 Lynda Boody
 – Fish, Wildlife & Plant
 Conservation- Dwight
 Fielder
 – Cultural,
 Paleontological
 Resources and Tribal
 Consultation- David
 Blackstun (A)
 – Recreation and Visitor
 Services- Andy Tenney
 – Wild Horse and Burro-
 Joan Guilfoyle
 – Forests and Woodlands-
 Vacant
 – Environmental Quality
 and Protection- Nancy
 Dean

Minerals & Realty Management

WO-300
 Assistant Director-
 Michael Nedd
 Deputy-Tim Spisak

 – Fluid Minerals-
 Steven Wells
 – Solid Minerals-
 Mitch Leverette
 – Lands, Realty and
 Cadastral Survey -
 Kim Berns

National Landscape Conservation System and Community Partnerships

WO-400
 Assistant Director
 Deputy- Christopher
 McAlear

 – National Landscape
 Conservation
 System- Steven
 Cohn
 – Education,
 Interpretation, and
 Partnerships- Mary
 Tisdale

Information Resources Management

WO-500
 Assistant Director- Lisa
 Jollay (A)
 Deputy-Lisa Jollay

 – Information
 Technology Investment
 Management-Vacant
 – Information Resources
 Management
 Governance-Paulette
 Sanford
 – Business and
 Technology Alignment-
 Al' Tariq Samuels
 – Information Services-
 Theresa Coleman
 – Information
 Technology Security-
 Louis Eichenbaum

Communications

WO-600
 Assistant Director-
 Celia Boddington
 Deputy-Craig Leff

 – Public Affairs-
 Jeff Krauss
 – Legislative
 Affairs and
 Correspondence-
 Patrick Wilkinson
 – Regulatory
 Affairs- Ian Senio

Human Capital Management

WO-700
 Assistant Director-
 Carole Carter-
 Pfisterer
 Deputy- Anznette
 Randall

 – Human Resources
 Policy and
 Programs- Vickki
 Johnson
 – Civil Rights-
 Alexie Rogers
 – Safety, Health and
 Emergency
 Management-
 Edward Jerome
 • National Training
 Center- Don
 Charpio

Business and Fiscal Resources

WO-800
 Assistant Director-
 Janine Velasco
 Deputy-Ann DeBlasi

 – Evaluations and
 Management
 Services-Tiya
 Samuels
 – Business
 Resources-Corey
 Grant
 – Budget- Linda
 Smith
 • Service First-
 Christopher Moyer

Alaska

State Director
Bud Cribley

Associate State Director
Ted Murphy

- Office of Pipeline Monitoring
- Alaska Fire Service
- Fairbanks DO
 - Arctic FO
 - Eastern Interior FO
 - Central Yukon FO
- Anchorage DO
 - Anchorage FO
 - Glennallen FO

Montana/Dakotas

State Director
Katherine Kitchell (A)/Jamie Connell

Associate State Director
Theresa Hanley (A)/
Katherine Kitchell

- Billings FO
- Western Montana DO
 - Missoula FO
 - Dillon FO
 - Butte FO
- Eastern Montana/Dak's DO
 - Miles City FO
 - North Dakota FO
 - South Dakota FO
- HiLine DO
 - Malta FO
 - Havre FO
 - Glasgow FO
 - Great Falls Oil & Gas FO
- Central Montana DO
 - Lewistown FO
 - Upper Missouri Breaks NM

Arizona

State Director
Ray Suazo

Associate State Director
Deb Rawhouser

- Arizona Strip DO
 - Arizona Strip FO
 - Grand Canyon-Parashant National Monument
- Colorado River DO
 - Kingman FO
 - Yuma FO
 - Lake Havasu FO
- Gila DO
 - Safford FO
 - Tucson FO
- Phoenix DO
 - Hassayampa FO
 - Lower Sonoran FO

Nevada

State Director
Amy Lueders

Associate State Director
Marcie Todd

- Battle Mountain DO
 - Mount Lewis FO
 - Tonopah FO
 - Battle Mountain FO
- Elko DO
 - Tuscarora FO
 - Wells FO
- Winnemucca DO
 - Black Rock FO
 - Humboldt FO
- Carson City DO
 - Sierra Front FO
 - Stillwater FO
- Ely DO
 - Egan FO
 - Schell FO
 - Caliente FO
- Southern Nevada DO
 - Pahrump FO
 - Las Vegas FO
 - Red Rock/Sloan FO

California

State Director
Jim Kenna

Associate State Director
Angie Lara

- Northern California DO
 - Alturas FO
 - Arcata FO
 - Redding FO
 - Surprise FO
 - Eagle Lake FO
- Central California DO
 - Mother Lode FO
 - Ukiah FO
 - Hollister FO
 - Bakersfield FO
 - Bishop FO
- California Desert DO
 - Barstow FO
 - El Centro FO
 - Needles FO
 - Palm Springs/South Coast FO
 - Ridgecrest FO

New Mexico

State Director
Jesse Juen

Associate State Director
Aden Seidlitz

- Albuquerque DO
 - Rio Puerco FO
 - Socorro FO
- Amarillo FO
- Farmington DO
 - Farmington FO
 - Taos FO
- Las Cruces DO
- Oklahoma FO
- Pecos DO
 - Carlsbad FO
 - Roswell FO

Colorado

State Director
Helen Hankins

Associate State Director
John Mehlhoff

- Northwest DO
 - Grand Junction FO
 - Colorado River Valley FO
 - Little Snake FO
 - White River FO
 - Kremmling FO
 - Dominguez-Escalante NCA
- Southwest DO
 - Uncompahgre FO
 - Gunnison FO
 - Tres Rios FO
- Front Range DO
 - Royal Gorge FO
 - San Luis Valley FO

Oregon

State Director-Jerome Perez
Associate State Director-
Michael Mottice

- Burns DO
 - Three Rivers FO
 - Andrews FO
- Coos Bay DO
 - Umpqua FO
 - Myrtlewood FO
- Eugene DO
 - Coast Range FO
 - Siuslaw FO
 - Upper Willamette FO
- Lakeview DO
 - Klamath Falls FO
 - Lakeview FO
- Medford DO
 - Butte Falls FO
 - Glendale FO
 - Ashland FO
 - Grants Pass FO
- Prineville DO
 - Central Oregon FO
 - Deschutes FO

Eastern States

State Director
John Lyon

Associate State Director
Tony Herrell

- Northeastern States FO
- Southeastern States FO

Utah

State Director
Juan Palma

Associate State
Director
Jenna Whitlock

- Grand Staircase Escalante National Monument
- Color Country DO
 - Cedar City FO
 - Richfield FO
 - St. George FO
 - Kanab FO
- Green River DO
 - Vernal FO
 - Price FO
- West Desert DO
 - Salt Lake FO
 - Fillmore FO
- Canyon Country DO
 - Moab FO
 - Monticello FO

Oregon (cont'd)

- Roseburg DO
 - Swiftwater FO
 - South River FO
- Salem DO
 - Cascades FO
 - Mary's Peak FO
 - Tillamook FO
- Spokane DO
 - Wenatchee FO
 - Border FO
- Vale DO
 - Baker FO
 - Malheur FO
 - Jordan FO

Idaho

State Director
Steve Ellis

Associate State Director
Peter Ditton

- Boise DO
 - Bruneau FO
 - Four Rivers FO
 - Owyhee FO
- Coeur d'Alene DO
 - Coeur d'Alene FO
 - Cottonwood FO
- Idaho Falls DO
 - Challis FO
 - Pocatello FO
 - Salmon FO
 - Upper Snake FO
- Twin Falls DO
 - Burley FO
 - Jarbidge FO
 - Shoshone FO

Wyoming

State Director
Don Simpson

Associate State Director
Mary Jo Rugwell

- High Desert DO
 - Pinedale FO
 - Rawlins FO
 - Rock Springs FO
 - Kemmerer FO
- High Plains DO
 - Casper FO
 - Buffalo FO
 - Newcastle FO
- Wind River/Bighorn Basin DO
 - Worland FO
 - Cody FO
 - Lander FO

Bonneville Power Administration Organizational Chart

April 2013



Anita Decker - K
Chief Operating Officer



Executive Office
Bill Drummond - A
Administrator and
Chief Executive Officer

Sarah McNary - A
Senior Policy Advisor
(Bi-Op)



**Elliot Mainzer,
acting - D**
Deputy Administrator



**Environment,
Fish and Wildlife**
Lorri Bodi - KE
Vice President

Lydia Grimm - KEC
Environmental Planning
and Analysis

Joseph Sharpe - KEP
Pollution, Prevention
& Abatement

William Maslen - KEW
Fish & Wildlife Program

Customer Support Services

Chuck Maichel - KS
Director

Joseph Flores - KSB
Customer Billing

Karen Graves Pynch - KSC
Contract Management &
Administration

Joe Chambers, acting - KSK
Business Strategy & Analysis

Reed Davis - KSL
Load Forecasting & Analysis

Henry Tieu - KSM
Metering Services



Internal Business Services
**Larry Buttress,
acting - N**
Executive Vice President

Brad Bea - NF
Chief Safety Officer

Roy Fox - NH
Chief Human Capital Officer

Christy Munro - NN
Chief Security & Continuity
Officer

Thomas Olesen - NS
Chief Supply Chain Officer

Stephan Capps - NW
Director of Facilities Operations

Information Technology

**Jeff DiGenova,
acting - NJ**
Vice President and
Chief Information Officer

Vacant - NJ
Deputy Chief Information Officer

Scott Ducar - NJ
Chief Technology Officer

Gary Dodd - NJB
Cyber Security

Jim Viskov - NJC
Critical Business Systems
Development & Operations

Lynn Mantanona - NJM
IT Program Management

Jeff Green - NJN
Infrastructure Services

Jim Johnson - NJO
IT Operations Support

Lulu Zhang - NJP
IT Project Management

Vacant - NJQ
Quality Control

Paul Dickson - NJR
Service Delivery

Yvette Gill - NJS
Software Development
& Operations



Energy Efficiency
Richard Gencé - PE
Vice President

Josh Warner - PEH
Planning and Evaluation

Kim Thompson, acting - PEJ
Program Implementation

Mike Rose - PEK
Contract Administration

Lee Hall - PES
Smart Grid



Power Services
Greg Delwiche - P
Senior Vice President

Elizabeth Evans - PB
Power Services Business
Operations



**Generation Asset
Management**
Steve Oliver - PG
Vice President

Holly Harwood - PGB
Fish Operations Policy & Planning

Andy Rapacz - PGC
Contract Generating Resources

Mark Jones - PGF
Federal Hydro Projects

Timothy Roberts - PGL
Slice Operations & Management

Rick Pendergrass - PGP
Power & Operations Planning

Kieran Connolly - PGS
Generation Scheduling



**Northwest
Requirements
Marketing**
Mark Gendron - PS
Vice President

Garry Thompson - PSE
Eastern Customer Services

Julia Shaughnessy - PSI
Residential Exchange Program

Ray Bliven - PSR
Power Rates

Ely Adelman - PSS
Power Account Services

Todd Miller, acting - PST
Transfer Services

Garry Thompson - PSW
Western Customer Services



Bulk Marketing
Suzanne Cooper - PT
Vice President

Anne Draper - PTC
Bulk Marketing Contract Support

Alex Spain - PTF
Trading Floor

Andrew Meyers, acting - PTK
Scheduling Coordination

Larry Kitchen - PTL
Long Term Sales and Purchases

Eric Federovitch - PTM
Market Analysis and Pricing



**Transmission
Services**
Larry Bekkedahl - T
Senior Vice President

Randy Stewart - TC
Aircraft Services

John Haner - TD
Transmission Student Development

Engineering and Technical Services

John Lahti, acting - TE
Vice President

Mike Miller - TEC
System Control Engineering

Dean Freel - TED
Contract Management Office

Michael Staats - TEL
Transmission Engineering

Brian Scott - TEP
Transmission Project Management

Marian Wolcott - TER
Realty Officer

Richard Becker - TES
Substation Engineering

Michael Hull, acting - TET
Commissioning & Testing

Transmission Internal Operations

Tom O'Donovan - TG
Manager

System Operations

Randi Thomas - TO
Manager

Richard Ellison - TOD
Dittmer Dispatch

Huy Ngo - TOH
Control Center Hardware
Design & Maintenance

**Todd Kochheiser,
acting - TOK**
Congestion & Dispatch Support

Pete Raschio - TOS
Real Time Control Systems

Meg Albright - TOT
Technical Operations

Tedd Snodgrass - TOV
Munro Dispatch

Gary Kelley, acting - TOZ
Substation Operations



**Transmission
Marketing and Sales**
**Kim Leathley,
acting - TS**
Vice President

Dave Fitzsimmons - TSE
Transmission Sales

Bob King - TSP
Transmission Policy & Strategy

Dave Hanel, acting - TSR
Transmission Commercial System
Management

Sue Holden-Baker - TSS
Transmission Scheduling



**Transmission Field
Services**
Robin Furrer - TF
Vice President

Garrett Rehbein, acting - TFB
Internal Operations

Steve Goins - TFH
Construction & Maintenance
Services

East Region

Greg Olesen - TF
East Region

Dee Wilson - TFI
Idaho Falls District

Mike McCracken - TFK
Kalispell District

Reed Campbell - TFP
Tri-Cities District

Darlene LaBrosse - TFS
Spokane District

North Region

James Anderson - TF
North Region

Ron Alexander Jr, acting - TFC
Covington District

Adelmo delaCruz - TFN
Snohomish District

Jody Daisa, acting - TFO
Olympia District

Brett Moad - TFW
Wenatchee District

South Region

Kim Howell - TF
South Region

Dave Koski - TFD
The Dalles District

Dale Coulombe - TFE
Eugene District

Aaron Sundberg - TFL
Salem District

Adam Mikulski - TFR
Redmond District

Josh McElrath, acting - TFV
Longview District



Planning and Asset Management
Hardev Juj - TP
Vice President

Kelly Johnson - TPC
Customer Service Engineering

Ravi Aggarwal - TPL
Long Term Planning

Jeff Cook - TPM
Comm. & Grid Modeling

Alaina Redenbo, acting - TPO
Strategy & Program Management

Melvin Rodrigues - TPP
Transmission Planning

Lloyd Hill - TPS
Standards

Paul Fielder, acting - TPW
Asset Program Support

Risk Management

Sam Cannady - DB
Chief Risk Officer

Ryan Egerdahl - DBC
Transacting and Credit Risk
Management

Michael Henderson - DBE
Enterprise Risk Management

Public Affairs

Doug Marker, acting - DK
Chief Public Affairs Officer

Joan Saroka - DKC
Employee Communications

Heidi Helwig - DKE
Public Communications

Sonya Baskerville - DKN
National Relations

Doug Johnson, acting - DKP
Policy Communications

Peter Cogswell - DKR
Regional Relations

Buzz Cobell, acting - DKT
Tribal Affairs



Finance
Claudia Andrews - F
Executive Vice President
and Chief Financial Officer

Don Carbonari, acting - F
Deputy CFO

Brian McConnell - FB
Budget Planning and Forecasting

Lynne Mellmer - FC
Financial Information Systems

Nancy Hagen - FR
Accounting Officer

Mary Hawken - FS
Analysis & Requirements

Nancy Mitman - FT
Treasury



General Counsel
Randy Roach - L
Executive Vice President
and General Counsel

Paul Majkut - L
Deputy General Counsel

Jacilyn Margeson - LC
Corporate/ Fish & Wildlife

Tim Johnson - LP
Power

Mary Jensen - LT
Transmission



Corporate Strategy
Cathy Ehli, acting - S
Executive Vice President

Marchelle Watson - SE
Strategy Execution

Pam Marshall - SP
Strategic Planning

Michelle Manary, acting - SR
Strategy Integration

Terry Oliver - ST
Chief Technology Innovation Officer

**Region 6
Pacific Northwest Region**

Oregon and Washington
333 SW First Avenue, Portland, OR 97204-3440
P.O. Box 3623, Portland, OR 97208-3623
Hours: 7:30 a.m. to 4:30 p.m. (PT)
E-mail: Mailroom R6@fs.fed.us

KENT CONNAUGHTON

Regional Forester

503-808-2200

Nora Rasure
Maureen Hyzer
Lisa Freedman
Tracey Harris-Woods

William Low
Charles (Buddy) Byrd
Willie Begay
Linda Ulmer

Deputy Regional Forester
Deputy Regional Forester
Chief of Staff to the Regional Forester
Executive Assistant to the Regional Forester
Administrative Specialist
Safety & Occupational Health Manager
Acting Tribal Relations Manager
Columbia River Basin Fisheries Coordinator

Fax: 503-808-2210
503-808-2202
503-808-2203
503-808-2271
503-808-2204

503-808-2213
503-808-2626
503-808-2603
503-808-2929

Office of the General Counsel

Federal Building
1220 SW Third Avenue, Room 1734
Portland, OR 97204-2825

MARCUS WAH

Regional Attorney

503-326-3807

Civil Rights

SHERRY WAGNER

Kevin Chung
Maria Mondragon-Davis
Nita Wornom
Mary Marrs
Raymond Pen

Director

EEO Specialist
EEO Specialist
EEO Specialist
EEO Specialist
EEO Assistant

503-808-2818
503-808-2536
503-808-2930
503-808-2527
503-808-2655
503-808-2462

Acquisition Management

CHARLES HILL

Wendy Castineira
Rachel Shively
Phil Barricklow
Elida Monroe
Randall Wood

Director

Leasing and Property Program Manager
Administrative Specialist
Program Administrative Assistant
Supervisory Procurement Analyst
Grants & Agreements Program Manager

503-808-2263
503-808-2383
503-808-2601
503-808-2404
503-808-2373
503-808-2382

State & Private Forestry

PEGGY POLICIO

Vacant
Ray Abriel
Barbara Hollenbeck
Ron Saranich
Shurell Davis

Director

Budget and Planning
Landowner Assistance
Urban and Community
Regional Biomass Coordinator
Program Support Assistant

503-808-2340
503-808-
503-808-2355
503-808-2351
503-808-2346
503-808-2291

Resource, Planning, and Monitoring

RIC RINE

Vacant
Jackie Andrew

Debbie Anderson
Kristen Bonanno
Mike Daugherty
Shurell Davis
Jill Dufour
Sean Gordon
Becky Gravenmier
Stacy Grimes
Elisabeth Grinspoon

Director

Assistant Director Inventory and Monitoring
Assistant Director Forest Planning NEPA and Appeals
Regional Appeals Coordinator
Regional Energy Coordinator
Administrative Assistant
Program Support Assistant
Regional Environmental Coordinator
Decision Support Assistant
Science Coordinator Planning
Regional Litigation Paralegal
Regional Social Scientist

503-808-2266
503-808-2175
503-808-2464

503-808-2286
503-808-2376
503-808-2262
503-808-2291
503-808-2276
503-808-2698
503-808-2851
503-808-2657
503-808-2207

Michael Hampton	Environmental Coordinator	503-808-2902
Steve Lanigan	Team Leader Watershed Monitoring	503-808-2261
Vacant	Appeals and NEPA Specialist	503-808-2278
Susan Skakel	Regional Planner	541-383-5563
Jonathan Shimkus	Litigation Coordinator	503-808-2268
Ayn Shlisky	Regional Analyst	503-808-2284
Suzanne Taylor	Litigation Coordinator	503-808-2274

Engineering

JOSE LINARES

Karen Melvin	Director	503-808-2500
Rick Collins	Program Support Assistant	503-808-2291
Julie Creed	Transportation Planning Group Leader	503-808-2512
Christy Darden	Environmental Group Leader R6/R10	503-808-2526
John Langley	Deputy Director R6/R10	503-808-2532
Tom Lockhart	Design Group Leader	503-808-5008
Sissy Martin	Programs Group Leader	503-808-2310
	Transportation Systems Group Leader R6/R10	503-808-2409
Shonni Nelson-Hanks	Fleet Management Group Leader R6/R10	503-808-2892
Tom Snoberger	Facilities Group Leader	503-808-2521
Amy Thomas	FHWA Liaison R6/R10 (ERFO Coordinator R1)	503-808-2473
Kathy Vanhecke	Structures Group Leader	503-808-2829
Sandra Wilson-Musser	Geotechnical Services and Dams Group Leader R6/R10	503-808-2738

Fire and Aviation Management

DAVID SUMMER

CiCi Chitwood	(Acting) Director	503-808-2145
	(Acting) Deputy Director Planning Budget and Fuels	503-808-2143
Bill Aney	Fuel Specialist	503-808-3727
Willie Begay	Smoke Management	503-808-2390
Shelby Gales	Fire Safety Specialist	503-808-6236
Vacant	Branch Chief Fire & Aviation	503-808-6461
Dale Guenther	Information Tech Specialist	503-808-2188
Kerry Kerr	Budget Analyst	503-808-2397
Laura Mayer	Fuels Management Analyst	503-808-2189
Alan McGuire-Dale	Cooperative Fire Specialist	503-808-2345
Vacant	Fire Prevention Specialist	503-808-2764
Dan O'Brien	NWCC Manager	503-808-2732
Sarah Robertson	Regional Aviation Officer	503-808-2359
Gary Sterling	Regional Aviation Safety Manager	541-504-7263
Bobbie Scopa	Assistant Director of Operations	503-808-6518
Tabitha Dubanski	Program Support Assistant	503-808-2236

Data Resource Management

KJ SILVERTON

Laurie Campbell	DRM Director	503-808-2800
Vickie Cunderla	Data Services Manager	541-883-6789
Lisa Greber	Data System Manager	509-664-9312
Pete Heinzen	Data Assets Manager	503-808-2605
Sandy Hinkley	Imagery Lead	503-808-2857
Chris Strobl	Cartographer Lead	503-808-2927
Vacant	Data Standardization Lead	503-808-2649
	Geospatial and Database Tools Manager	

Natural Resources

JEFF WALTER

Tracy Beck	Director	503-808-2999
		FAX: 503-808-2469 and 503-808-2699
	Assistant Director Forest Products Vegetation / Management Ecology Group Leader	503-808-2990
Debbie Hollen	Assistant Director Watershed Fish Range Air Wildlife / Soils Botany Threatened & Endangered Species	503-808-2922
Marc Kramer	Climate Change and Ecosystem Services Manager	503-808-2994
Christine Pyle	Program Administrative Support Assistant	503-808-2999

Public and Legislative Affairs

AL MATECKO

Lorette Ray
Tom Knappenberger
Kathy Anderson
Margaret Petersen

Director

Assistant Director
Media Relations
Public & Legislative Affairs
Public & Private Partnerships

503-808-2240
FAX: 503-808-2229
503-808-2251
503-808-2241
503-808-2220
503-808-2414

Recreation, Lands, and Mineral Resources

CLAIRE LAVENDEL

Craig Bortnem
Bill Drummond

NJ Erickson

Bob Fujimoto
Kerry Kerr
Jackie Parmer

Director

Regional Appraiser
Boundary and Title Management Group
Leader
Land Adjustments Group
Leader/Recreation Heritage/Wilderness
Resources
Leasable Minerals HAZMAT Group Leader
Budget Coordinator
Program Support Assistant

503-808-2966
FAX: 503-808-2454
503-808-2432
503-808-2420
503-808-2421
503-808-2430
503-808-2397
503-808-2919

Budget and Financial Management

LISA FREEDMAN

Dianne Barricklow
Debbie Boggess
Darin Colby
Lindsey DeShazer
Ryan Gregg
Ron Huggins
Kim Jones

Kerry Kerr

Leah Largaespada
Mindy McConnell
Maureen O'Hogan

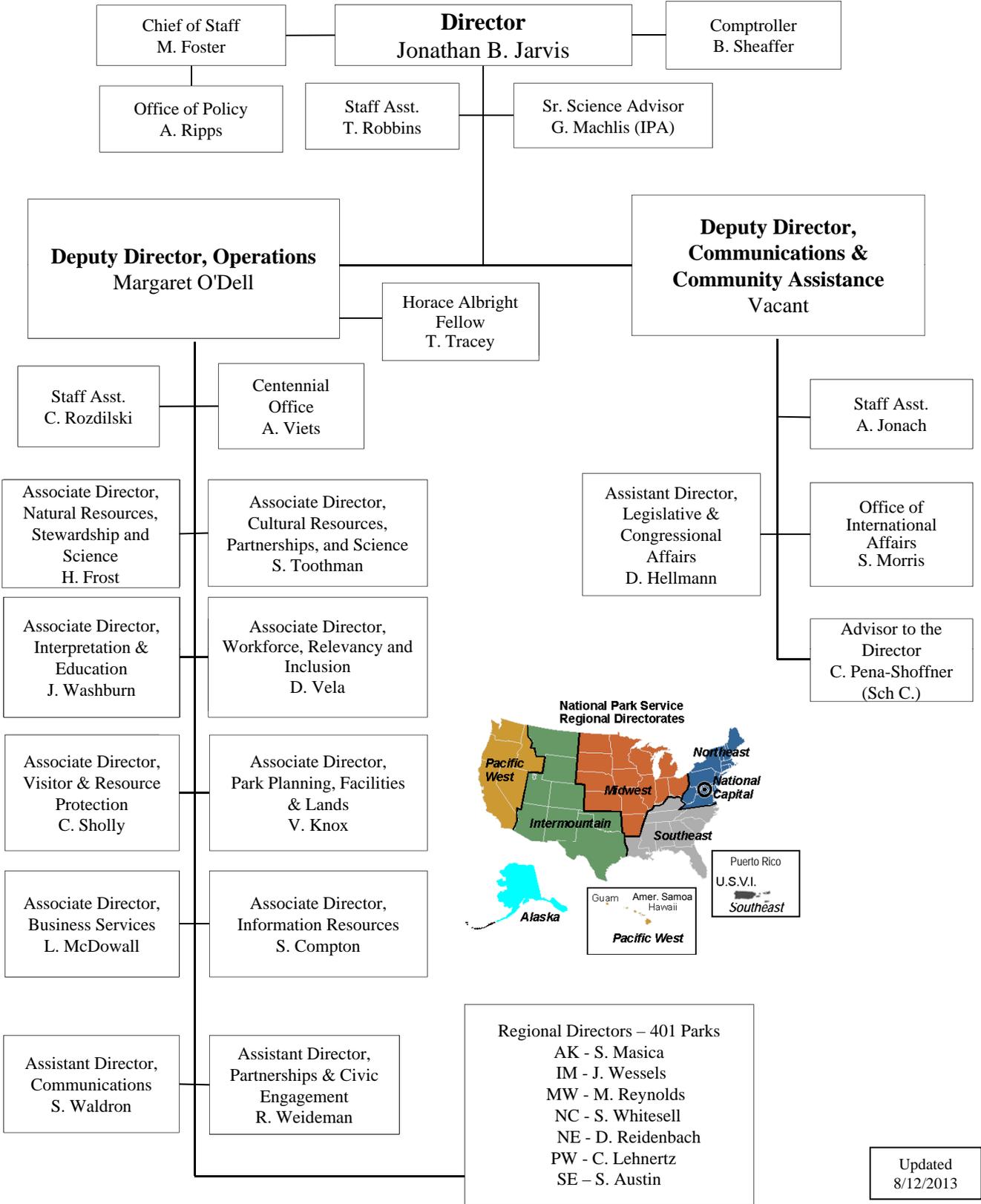
Chief of Staff to the Regional Forester

Budget Analyst
Regional Budget Officer
Financial Management Specialist
Supervisory Financial Manager
Budget Analyst
Budget Analyst
Financial Assistant (Dispatched)

Budget Analyst

Budget Analyst
Financial Assistant (Dispatched)
Program Analyst

503-808-2271
503-808-2254
503-808-2306
503-808-2985
503-808-2941
503-808-2463
503-808-2472
541-575-3173
503-808-2397
503-808-2282
425-783-6065
503-808-2797



Updated
8/12/2013

WHERE WE ARE — U.S. ARMY CORPS OF ENGINEERS





**NMFS NWR
Organization Chart**

WILLIAM W. STELLE, JR
REGIONAL ADMINISTRATOR

BARRY THOM
DEPUTY REGIONAL ADMINISTRATOR

KATHERINE CHENEY
SENIOR COMMUNICATIONS
SPECIALIST

JOAN LANGHANS
ADMINISTRATIVE SPECIALIST

BOB TURNER
ASSISTANT REGIONAL
ADMINISTRATOR,
SALMON MANAGEMENT
DIVISION

FRANK LOCKHART
ASSISTANT REGIONAL
ADMINISTRATOR,
SUSTAINABLE FISHERIES
DIVISION

DONNA DARM
ASSISTANT REGIONAL
ADMINISTRATOR,
PROTECTED RESOURCES
DIVISION

MICHAEL TEHAN
ASSISTANT REGIONAL
ADMINISTRATOR,
HABITAT CONSERVATION

BRUCE SUZUMOTO
ASSISTANT REGIONAL
ADMINISTRATOR,
HYDROPOWER DIVISION

NICOLLE HILL
ASSISTANT REGIONAL
ADMINISTRATOR,
OPERATIONS,
MANAGEMENT &
INFORMATION DIVISION

Robert Jones
Production & Inland
Fisheries Branch Chief

Kevin Duffy
Groundfish Branch
Chief

Garth Griffin
Operations &
Regulatory Actions
Branch Chief

STEVEN LANDINO
Washington State Habitat
Director

KIM KRATZ
Oregon State Habitat
Director

DAVID MABE
Idaho State Habitat
Director

Keith Kirkendall
FERC Branch Chief

Stephanie Coleman
Budget, Planning &
Execution Branch Chief

Peter Dygert
Harvest Management
Branch Chief

Stephen Freese
Permits & Economics
Branch Chief

Scott Rumsey
Columbia Basin &
Ecosystem Recovery
Branch Chief

F. Dale Bambrick
Eastern Washington
Branch Chief

Ben Meyer
Willamette
Basin/Lower Columbia
Branch Chief

Vacant
Northern Idaho
Branch Chief

Ritchie Graves
FCRPS Branch Chief

Marianne Tomita
IT Branch Chief

Lynne Barre
Puget Sound
Ecosystem & Marine
Mammals Branch
Chief

Jeff Fisher
SW Washington
Branch Chief

Spencer Hovekamp
Eastern Oregon
Branch Chief

Kenneth Troyer
Conservation
Branch Chief

**Matthew
Longenbaugh**
Central Puget Sound
Branch Chief

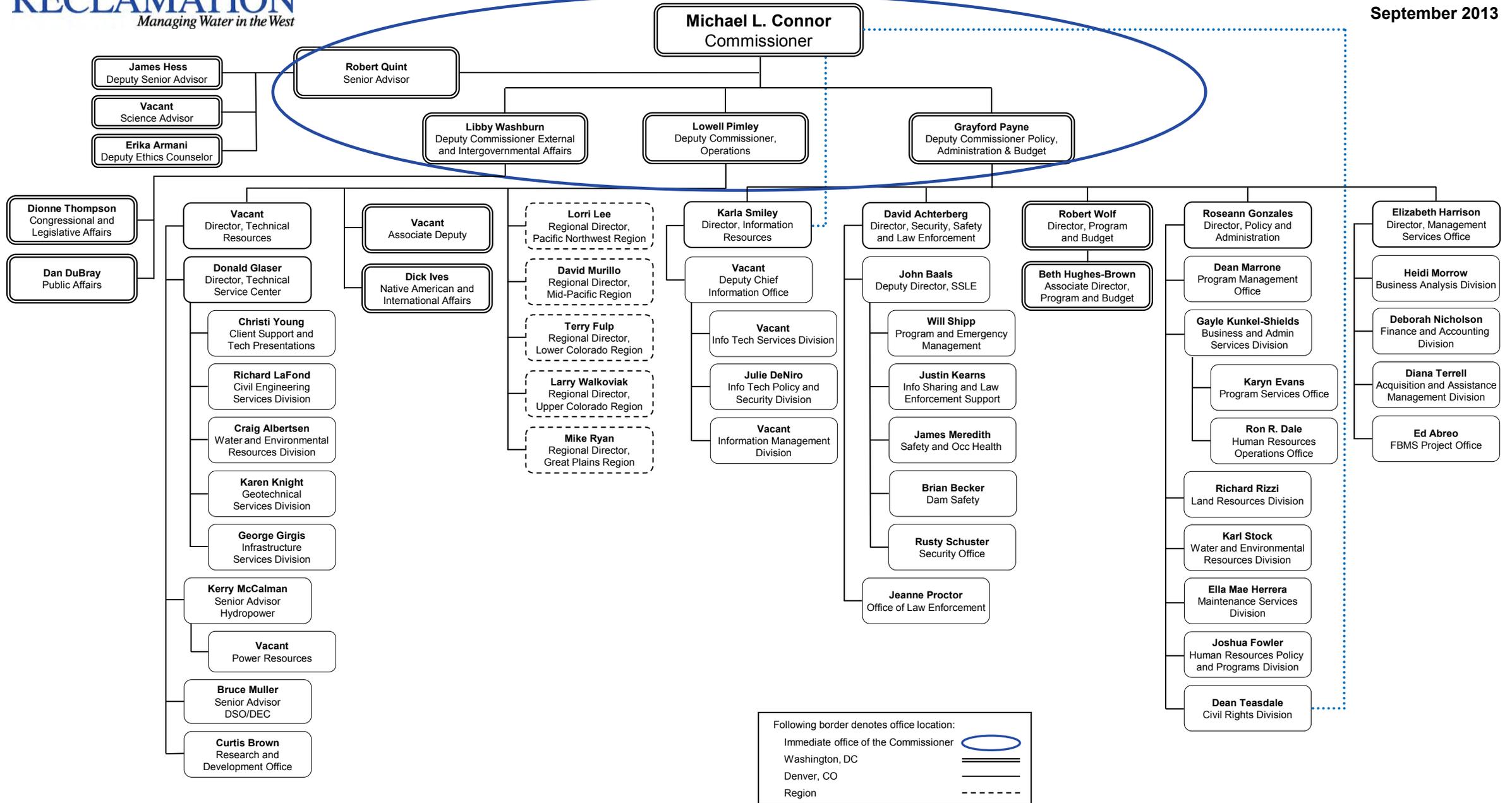
Marc Liverman
Central Oregon
Branch Chief

William Lind
Southern Idaho
Branch Chief

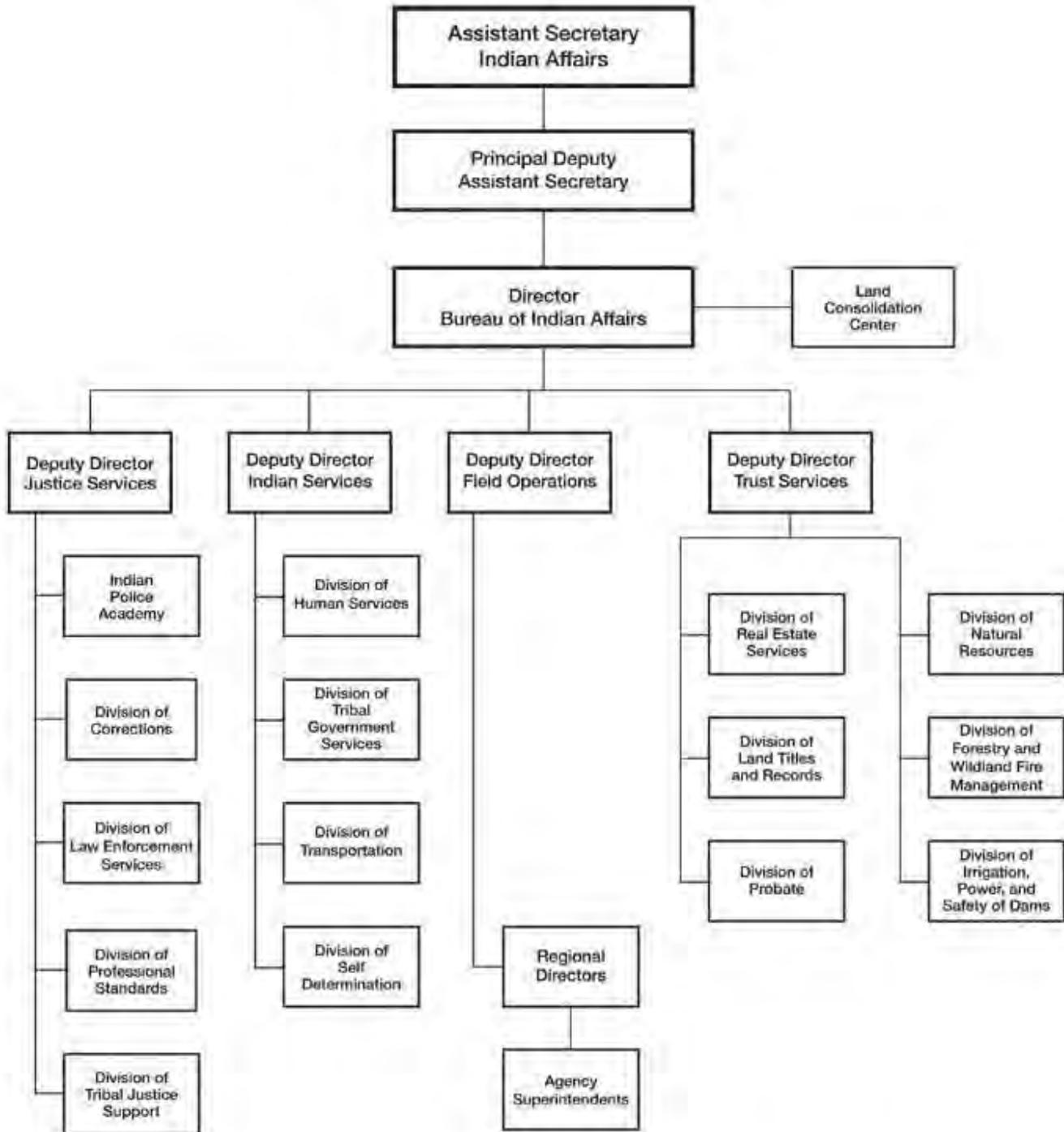
Thomas Sibley
North Puget Sound
Branch Chief

Kenneth Phippen
Oregon Coast
Branch Chief

Michael Grady
Transportation
Branch Chief

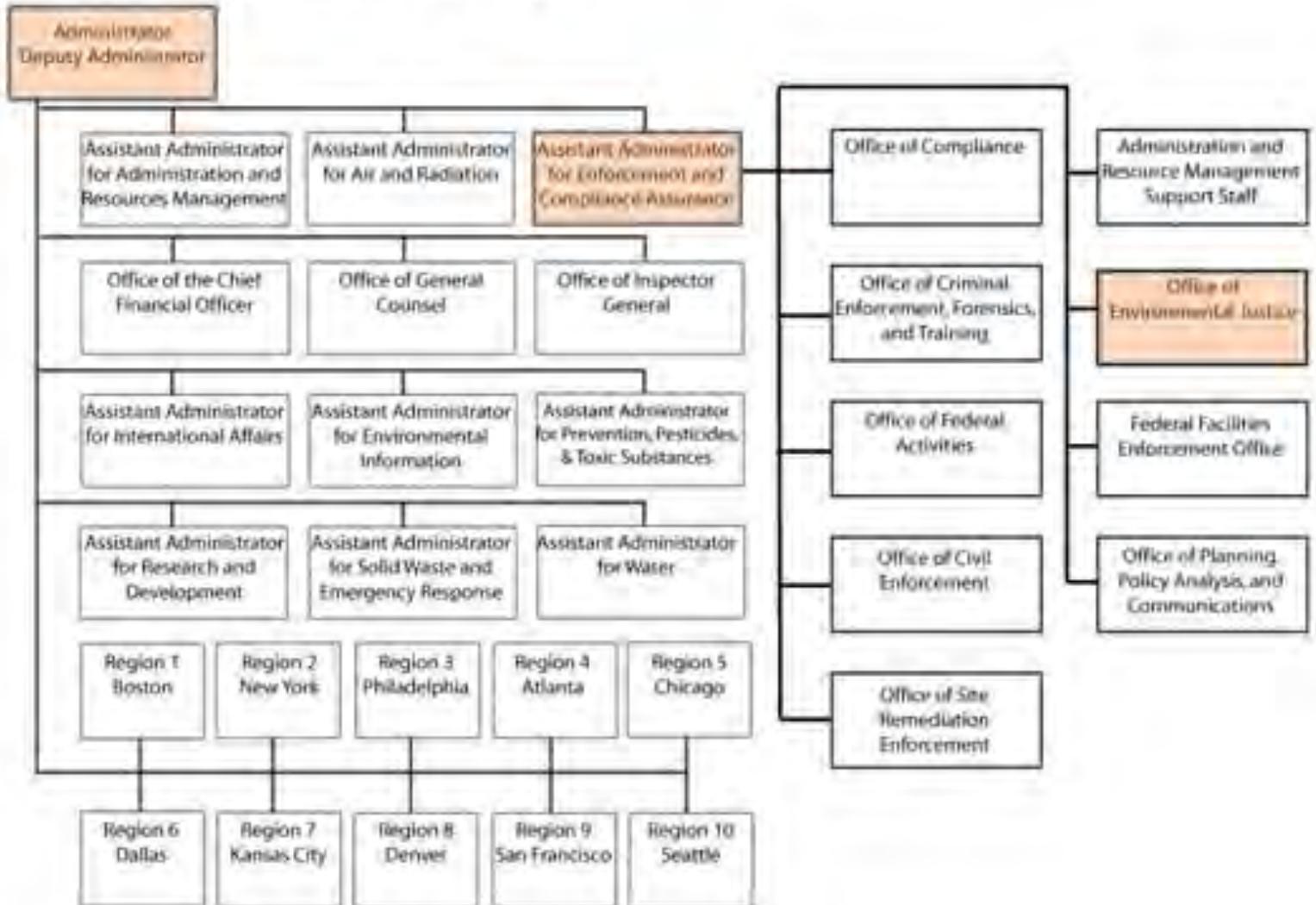


BUREAU OF INDIAN AFFAIRS

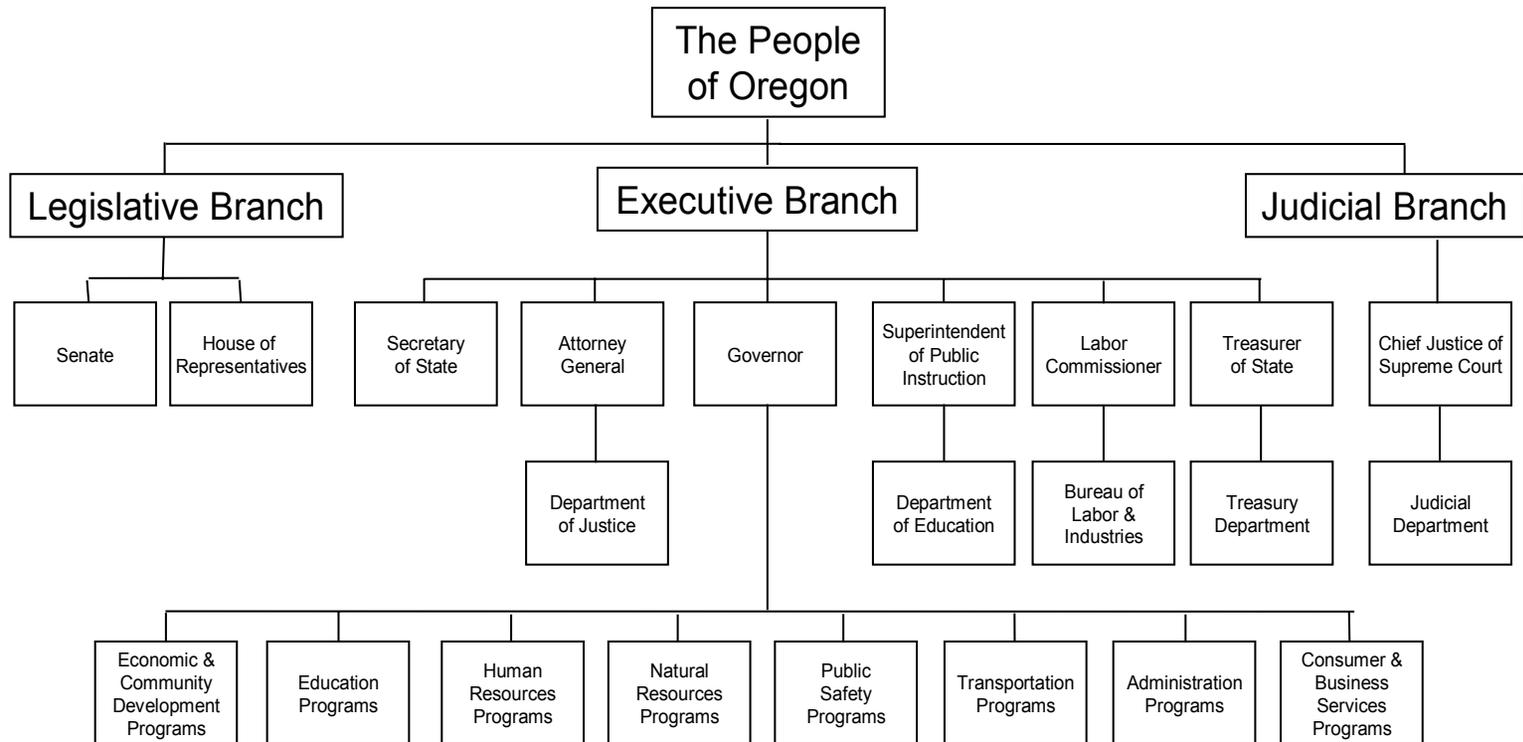


NOTE: Other Bureau Offices that report to Offices in the Office of the Assistant Secretary - Indian Affairs are described in 130 DM 9 and 130 DM 10.

EPA Organizational Chart

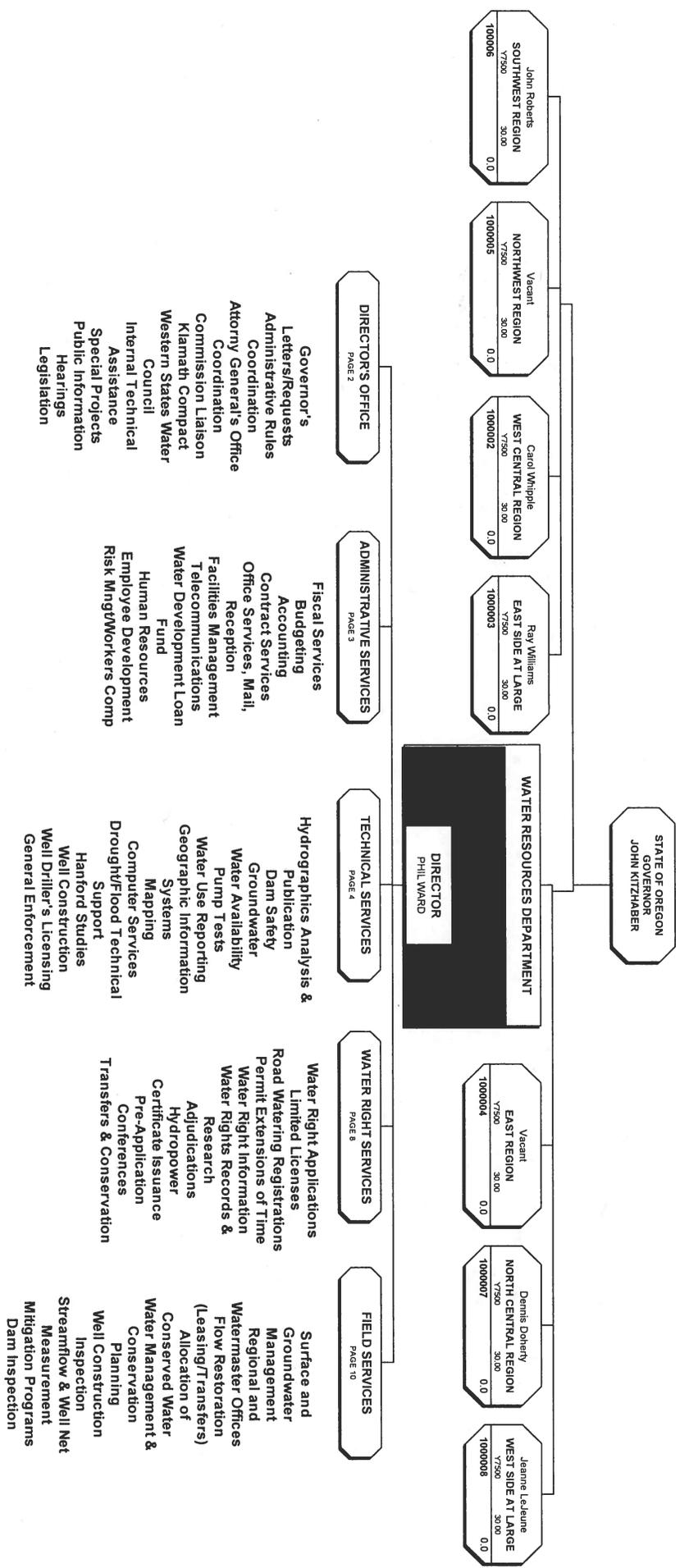


STATE OF OREGON -- ORGANIZATION CHART



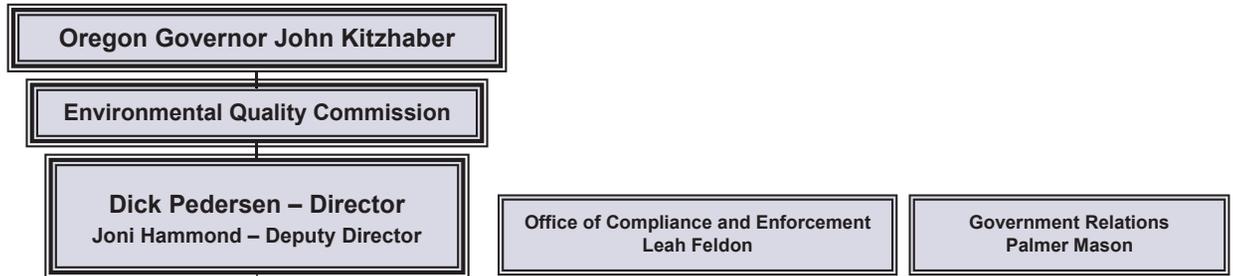
OREGON WATER RESOURCES DEPARTMENT

JULY - 2013





Department of Environmental Quality Organizational Chart

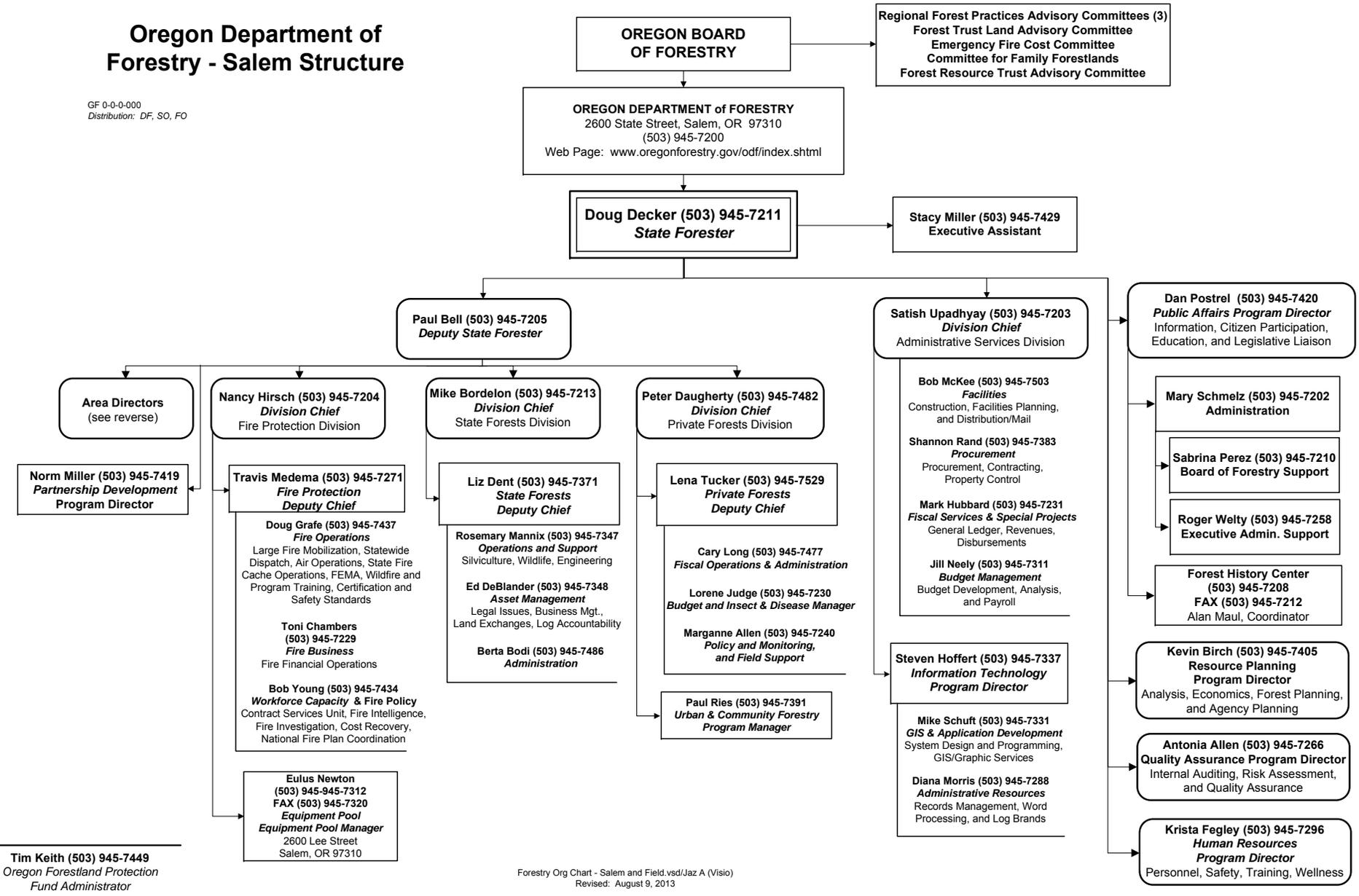


Andy Ginsburg Administrator	Greg Aldrich Administrator	Wendy Wiles Administrator	Nina DeConcini Administrator	Keith Andersen Administrator	Linda Hayes-Gorman Administrator	Greg Pettit Administrator	Kerri Nelson Administrator
--------------------------------	-------------------------------	------------------------------	---------------------------------	---------------------------------	-------------------------------------	------------------------------	-------------------------------

<p>Program Operations Uri Papish</p> <p>Air Quality Planning David Collier</p> <p>Technical Services Jeffrey Stocum</p> <p>Vehicle Inspection Program Gerry Preston</p> <p>VIP Administration Doug Hatfield</p> <p>VIP Maintenance & Operations Quy Nguyen</p> <p>VIP Gresham Mark Stegemeyer</p> <p>VIP Northeast Rick Reznic</p> <p>VIP Clackamas René McMillan</p> <p>VIP Sherwood Al Cleveland</p> <p>VIP Sunset Jake Jacobson</p> <p>VIP Medford Juergen Bigalke</p>	<p>Community and Program Assistance Judy Johndohl</p> <p>Watershed Management Gene Foster</p> <p>Surface Water Management Dennis Ades</p> <p>Standards and Assessments Jennifer Wigal</p>	<p>Solid Waste Loretta Pickerell</p> <p>Hazardous Waste/Tanks David Livengood (act'g)</p> <p>Cleanup and Emergency Response Bruce Gilles</p>	<p>Portland Office Cleanup / Tanks Keith Johnson</p> <p>Portland Harbor Jim Anderson</p> <p>Stormwater/UIC Keith Johnson (act'g)</p> <p>TMDL/401 Steve Mrzak</p> <p>Source Control Tiffany Yelton-Bram (act'g)</p> <p>Tanks Mike Kortenhof</p> <p>Environmental Partnership Audrey O'Brien</p> <p>Air Quality David Monro</p> <p>Env Cleanup Kevin Parrett</p> <p>Regional Solutions Team Portland State University</p> <p>Warenton Office WQ Onsite Sewage</p> <p>Tillamook Office WQ Tech Assistant</p>	<p>Salem Office Air Quality North Claudia Davis</p> <p>Medford Office Air Quality South Claudia Davis</p> <p>Regional Solutions Team Southern Oregon University</p> <p>Eugene Office Reg. Env. Solutions David Belyea</p> <p>Haz&Solid Waste Brian Fuller</p> <p>Watershed/Stormwater Zach Loboy</p> <p>WQ Onsite Sewage Mike Kucinski</p> <p>WQ Point Source Permit/Compliance Steve Schnurbusch (act'g)</p> <p>Cleanup & Tanks Max Rosenberg</p> <p>Regional Solutions Team University of Oregon</p> <p>Coos Bay Office WQ Onsite Sewage</p> <p>Air Quality South Point Source Pm/Comp</p> <p>Watershed/Stormwater Tanks</p>	<p>Bend Office Air Quality Mark Bailey</p> <p>Water Quality 1 Eric Nigg</p> <p>Regional Solutions Team</p> <p>Pendleton Office Water Quality 2 Cheryll Hutchens-Woods</p> <p>The Dalles Office Clean-up & Spills <i>vacant</i></p> <p>Haz&Solid Waste/Tanks Lissa Druback</p> <p>Baker City Office WQ Onsite Sewage</p> <p>La Grande Regional Solutions Team</p> <p>Eastern Oregon University</p>	<p>Air Quality Monitoring <i>vacant</i></p> <p>Water Quality Monitoring Aaron Borisenko</p> <p>Organic and General Lab Brian Boling</p> <p>Inorganic Lab Brian Boling</p> <p>Technical Services Paul Seidel (act'g)</p>	<p>Financial Services Jim Roys</p> <p>Accounting Richard Lawrence</p> <p>Procurements&Contracts Deb Owen - lead</p> <p>Budget Jim Harris</p> <p>Information Tech Becky Kirk</p> <p>Business Systems Sohng Shin</p> <p>Human Resources Mike Baird (act'g)</p> <p>Health & Safety Todd Brown</p> <p>Office of Communications and Outreach / EQC Support Joanie Stevens-Schwenger</p>
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Oregon Department of Forestry - Salem Structure

GF 0-0-0-000
Distribution: DF, SO, FO



Tim Keith (503) 945-7449
Oregon Forestland Protection
Fund Administrator

Forestry Org Chart - Salem and Field.vsd/Jaz A (Visio)
Revised: August 9, 2013

Oregon Department of Forestry - Field Structure

**PAUL BELL (503 945-7205)
DEPUTY STATE FORESTER**

NORTHWEST OREGON AREA
Andy White, Area Director
Area Office
801 Gales Creek Road
Forest Grove, Oregon 97116-1199
(503) 359-7426 * FAX (503) 359-9514

SOUTHERN OREGON AREA
Dave Lorenz, Area Director
Area Office
1758 N.E. Airport Road
Roseburg, Oregon 97470-1499
(541) 440-3412 * FAX (541) 440-3419

EASTERN OREGON AREA
Cliff Liedtke, Area Director
Area Office
3501 E. 3rd Street
P.O. Box 670
Prineville, Oregon 97754
(541) 447-5658 * FAX (541) 447-1469

Forest Grove District
Mike Cafferata
District Forester
801 Gales Creek Road
Forest Grove, Oregon 97116-1199
(503) 357-2191 * FAX (503) 357-4548

Astoria District
Tom Savage
District Forester
92219 Hwy 202
Astoria, Oregon 97103
(503) 325-5451 FAX (503) 325-2756

Southwest Oregon District
Dan Thorpe
District Forester
5286 Table Rock Road
Central Point, Oregon 97502
(541) 664-3328 FAX (541) 776-6260

***Douglas Forest Protection Association**
Melvin Thornton
District Manager
1758 NE Airport Road
Roseburg, Oregon 97470-1499
(541) 672-6507 FAX (541) 440-3424

Northeast Oregon District
John Buckman
District Forester
611 20th Street
LaGrande, Oregon 97850
(541) 963-3168 FAX 962-1058

South Fork Camp
Nathan Seable
Camp Manager
48300 Wilson River Highway
Tillamook, Oregon 97141-2999
(503) 842-8439 FAX (503) 842-6572

North Cascade District
Steve Wilson
District Forester
22965 North Fork Road SE
Lyons, OR 97358
(503) 859-2151 FAX (503) 859-2158

Coos District
Jim Young
District Forester
63612 Fifth Road
Coos Bay, Oregon 97420
(541) 267-4136 FAX (541) 269-2027

Western Lane District
Link (Grant) Smith
District Forester
87950 Territorial Highway
P.O. Box 157
Veneta, Oregon 97487-0157
(541) 935-2283 FAX (541) 935-0731

Central Oregon District
George Ponte
District Forester
3501 E. 3rd Street
P.O. Box 670
Prineville, Oregon 97754
(541) 447-5658 FAX (541) 447-1469

Tillamook District
Dan Goody
District Forester
5005 Third Street
Tillamook, Oregon 97141-2999
(503) 842-2545 FAX (503) 842-3143

West Oregon District
Mike Totey
District Forester
24533 Alsea Hwy.
Philomath, Oregon 97370-9112
(541) 929-3266 FAX (541) 929-5549

***Coos Forest Protective Association**
Mike Robison
District Manager
63612 Fifth Road
Coos Bay, Oregon 97420
(541) 267-3161 FAX (541) 269-2027

South Cascade District
Greg Wagenblast
Acting District Forester
3150 Main Street
Springfield, Oregon 97478
(541) 726-3588 FAX (541) 726-2501

Klamath-Lake District
Greg Pittman
District Forester
3200 DeLap Road
Klamath Falls, Oregon 97601
(541) 883-5681 FAX (541) 883-5555

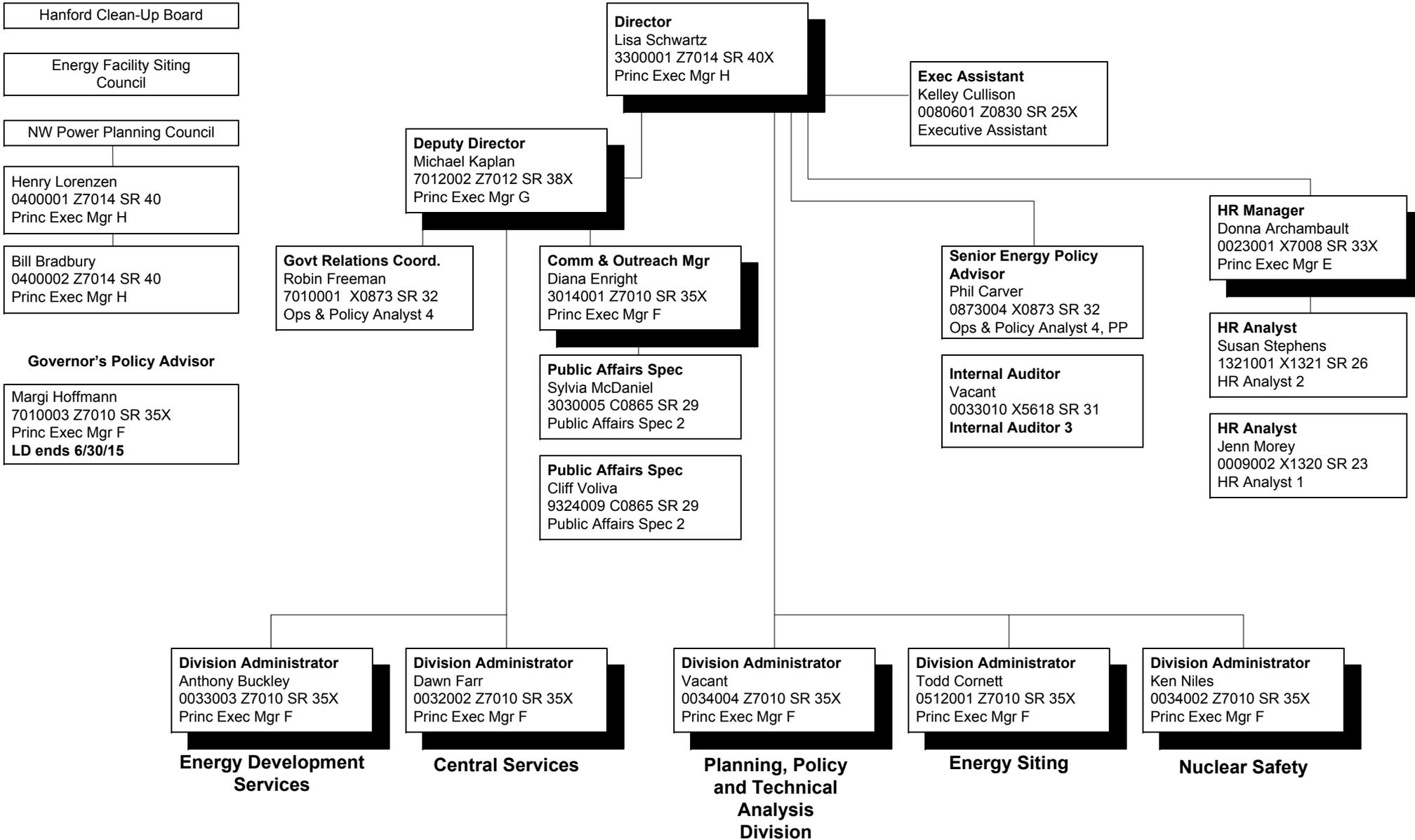
J. E. Schroeder Seed Orchard
Rick Quam
Seed Orchard Manager
PO Box 400
St. Paul, Oregon 97137
(503) 378-3429 FAX (503) 390-6576

Tillamook Forest Center
Larry Berrin
Center Director
45500 Wilson River Hwy.
Tillamook, OR 97141
(503) 815-6800 FAX (503) 842-2663

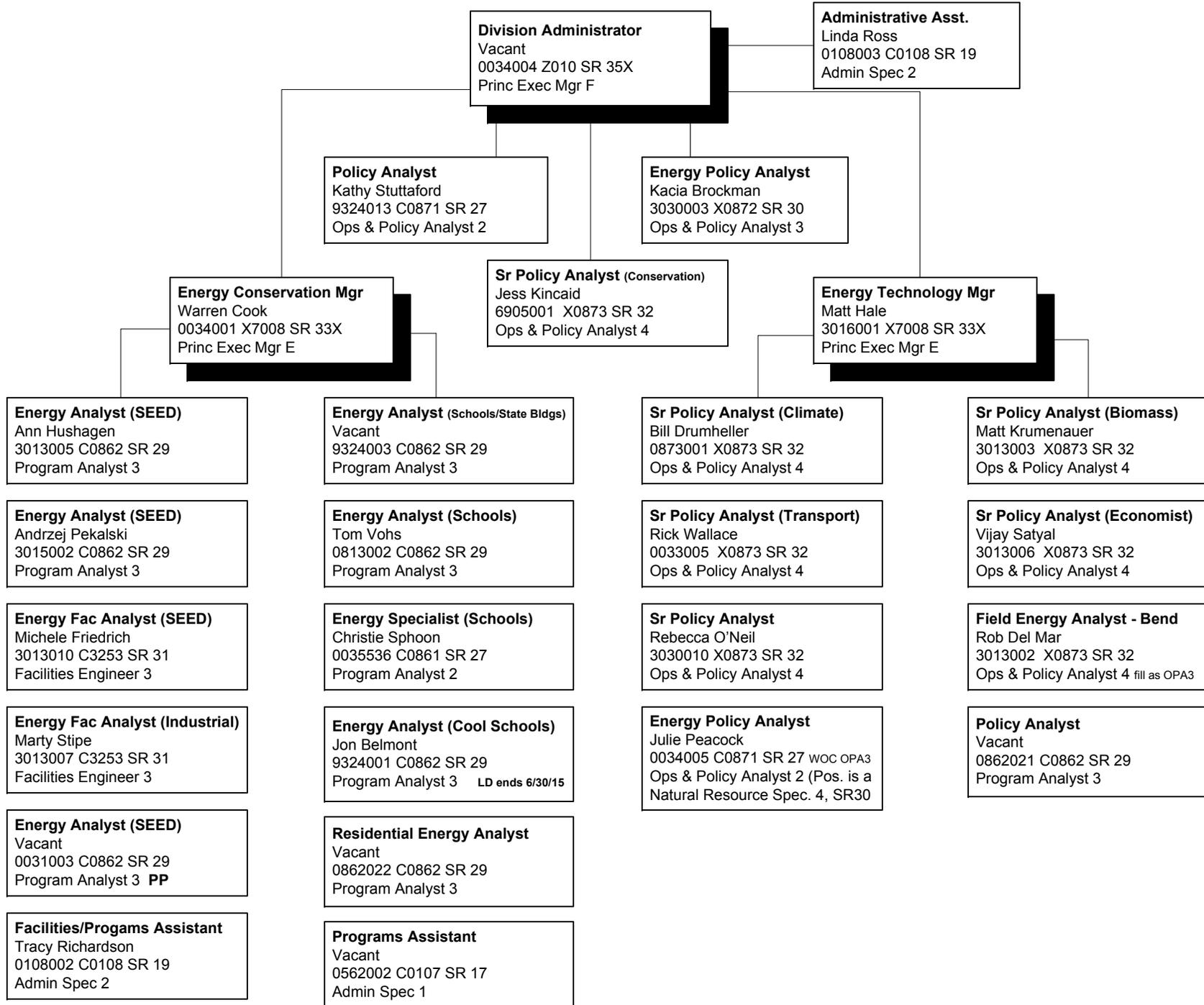
***Walker Range Patrol Association**
R.D. Buell
District Supervisor
P.O. Box 665
Gilchrist, Oregon 97737
(541) 433-2451 FAX (541) 433-2215

* Designated activities in Fire Protection Program

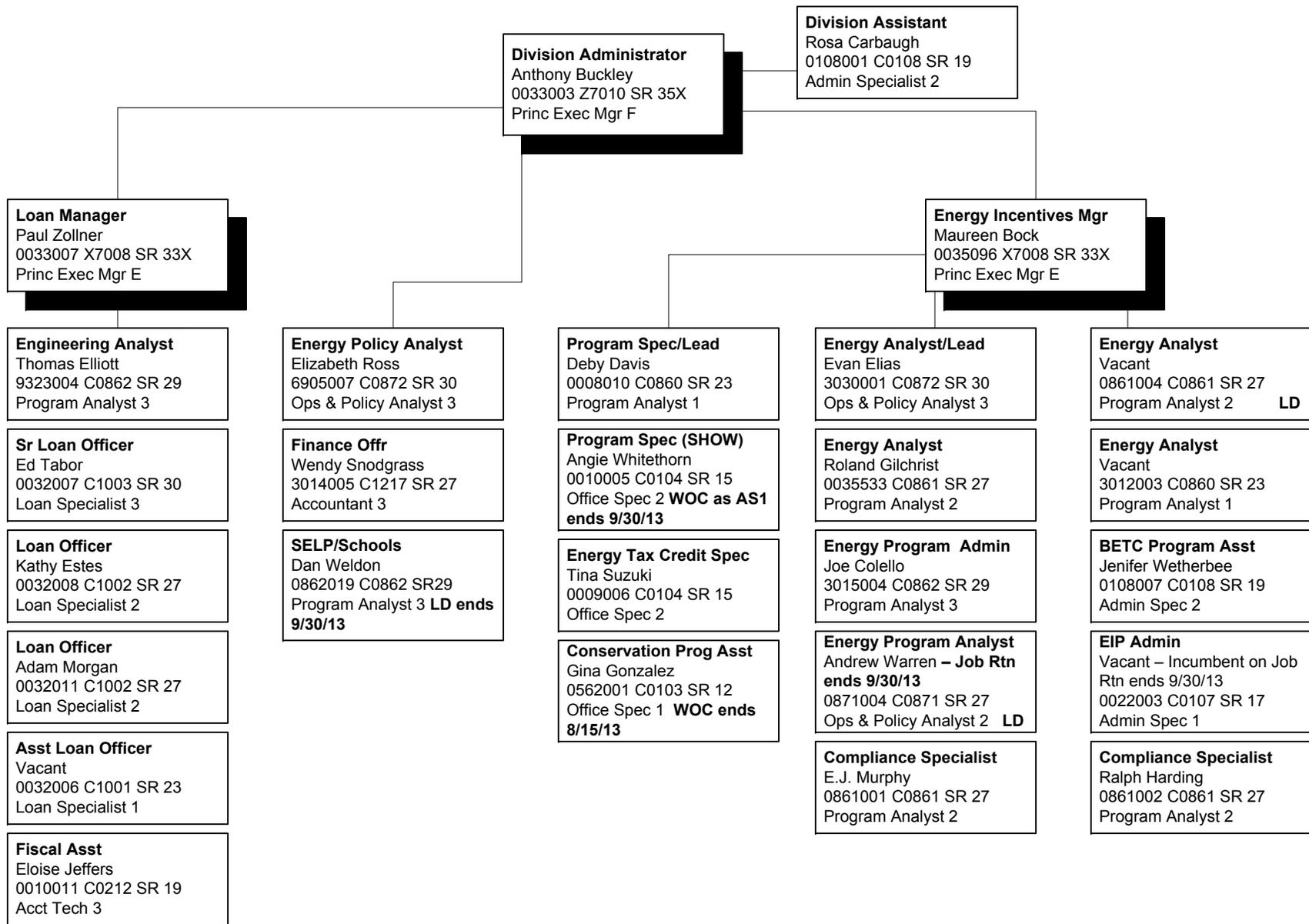
Director's Office



Planning, Policy and Technical Analysis Division

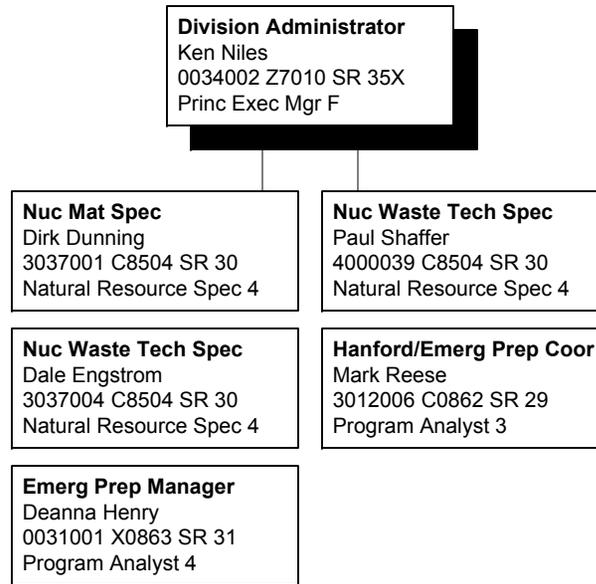


Energy Development Services Division

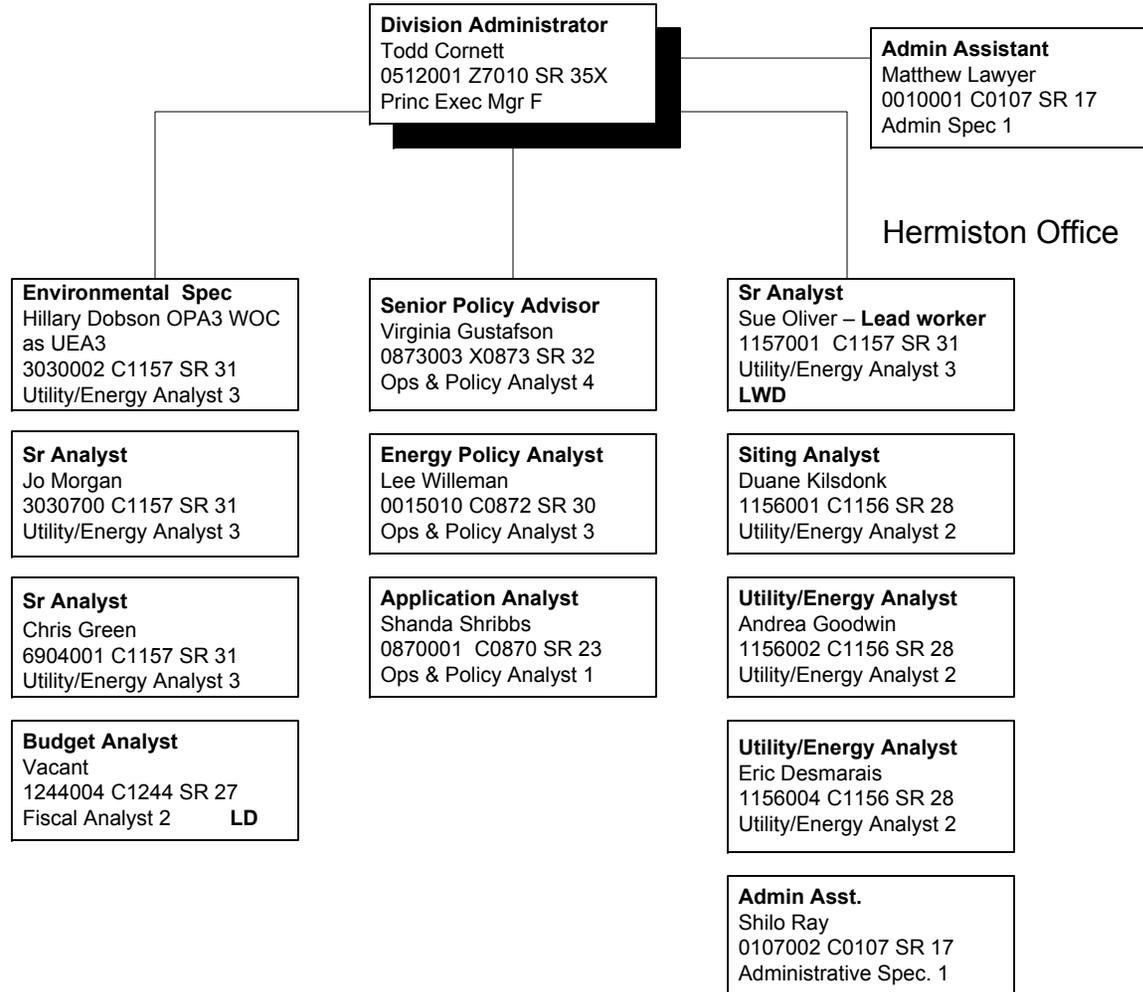


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 Vacant
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 Princ Exec Mgr G

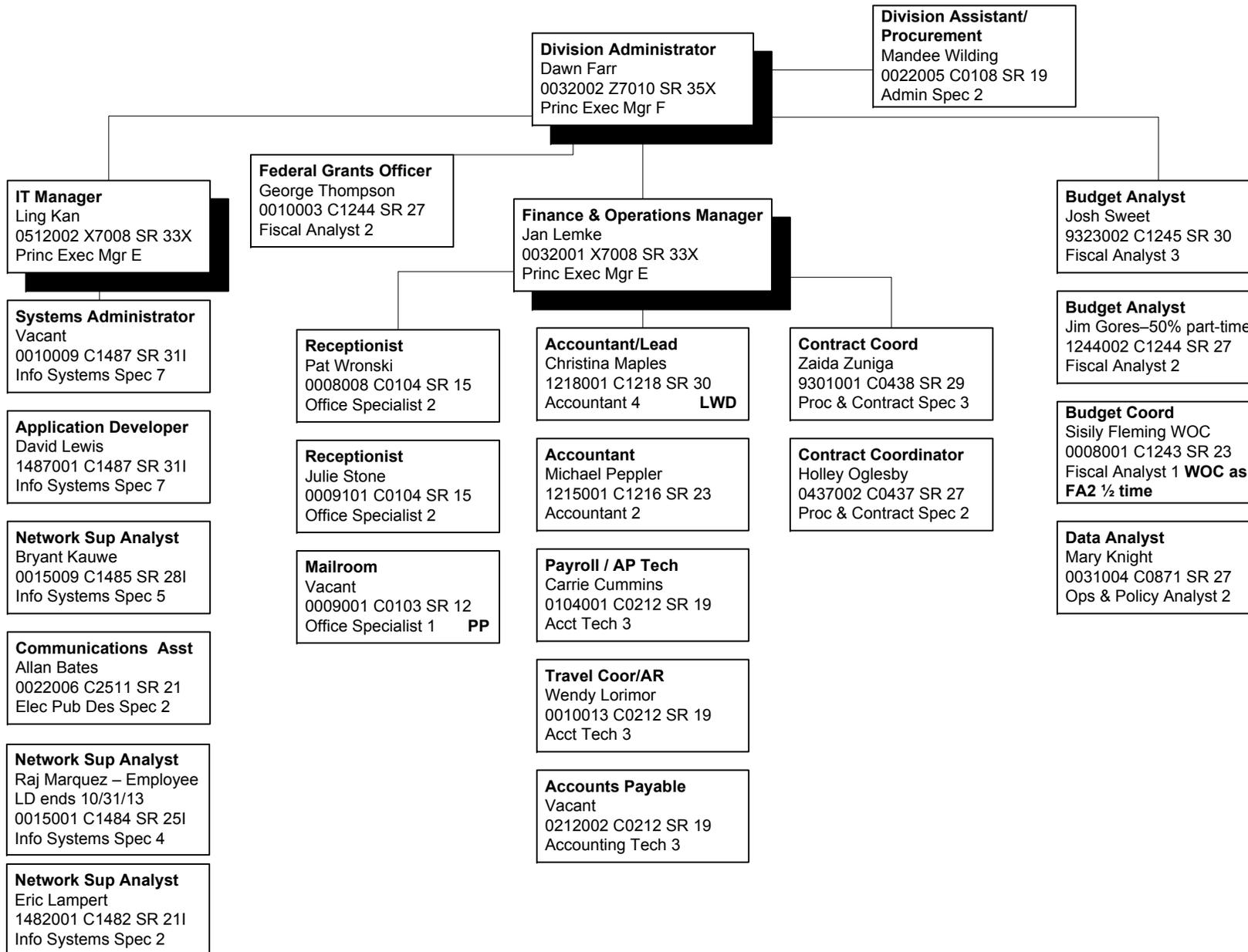
Nuclear Safety Division



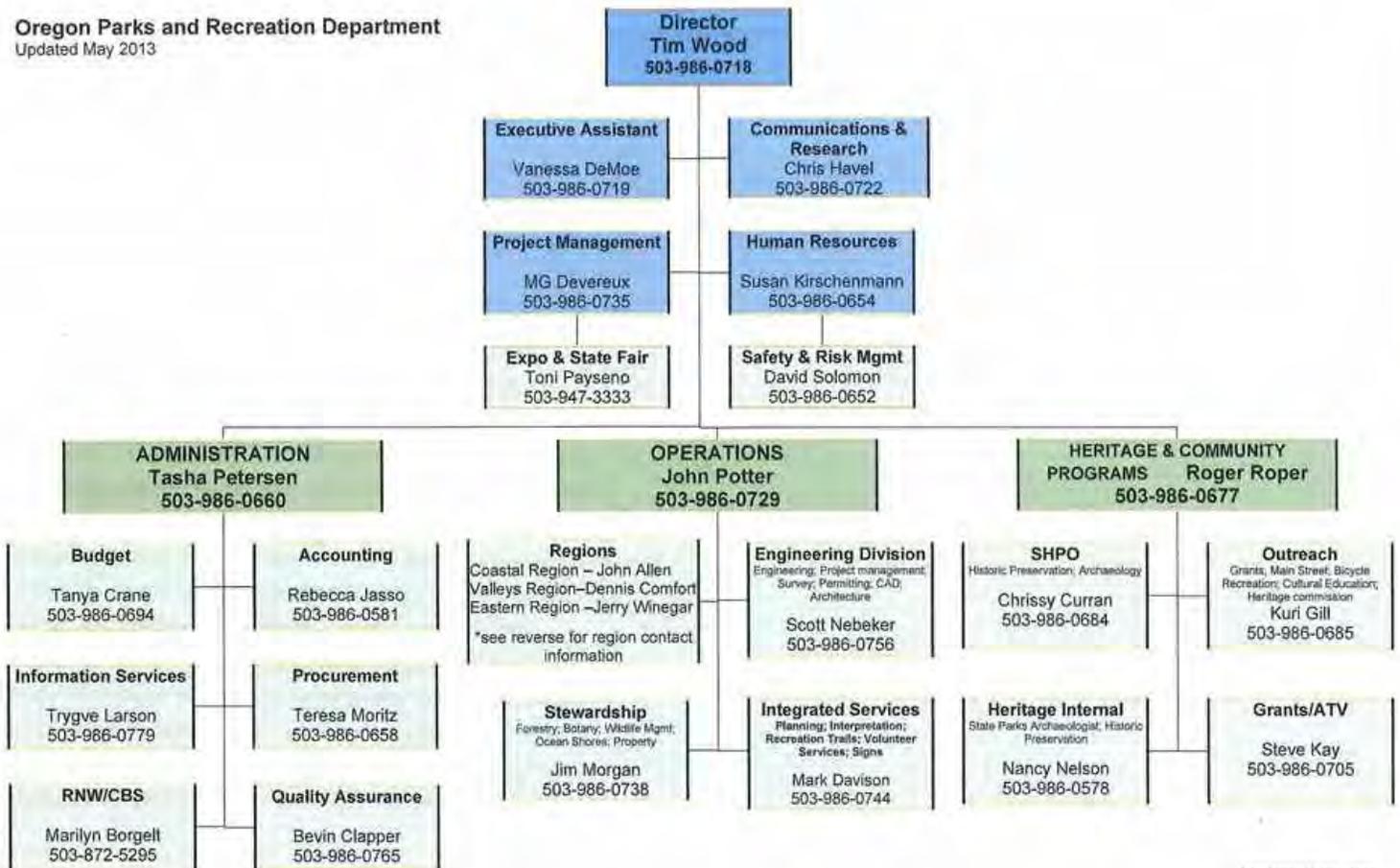
Energy Siting Division



Central Services Division



Oregon Parks and Recreation Department
Updated May 2013





2012 Organization Chart Washington State Government

Legislative Branch

Executive Branch

Judicial Branch

Legislative Branch		Executive Branch		Judicial Branch	
Senate	House of Representatives			Supreme Court	
Joint Legislative Audit and Review Committee	Legislative Evaluation and Accountability Program Committee			Administrative Office of the Courts	Law Library
Joint Legislative Systems Committee	Office of the State Actuary			Office of Civil Legal Aid	Municipal Courts
Joint Transportation Committee	Redistricting Commission (<i>activated decennially</i>)			Court of Appeals	Office of Public Defense
Legislative Ethics Board	Statute Law Committee (<i>Code Reviser's Office</i>)			Commission on Judicial Conduct	Superior Courts
				District Courts	Supreme Court

Agencies Managed by Statewide Elected Officials

Commissioner of Public Lands	Insurance Commissioner	Treasurer	Lieutenant Governor	Governor	Attorney General	Superintendent of Public Instruction	Auditor	Secretary of State
Department of Natural Resources Forest Practices Board		Public Deposit Protection Commission State Finance Committee		Office of the Governor	Executive Ethics Board	Board of Education Professional Educator Standards Board		Productivity Board State Library
				Office of the Education Ombudsman				
					Governor's Office of Indian Affairs Office of the Family and Children's Ombudsman			

Environment and Natural Resources	General Government	Transportation	Health and Human Services	Education	Community and Economic Development
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Agencies Led by Governor-Appointed Executives

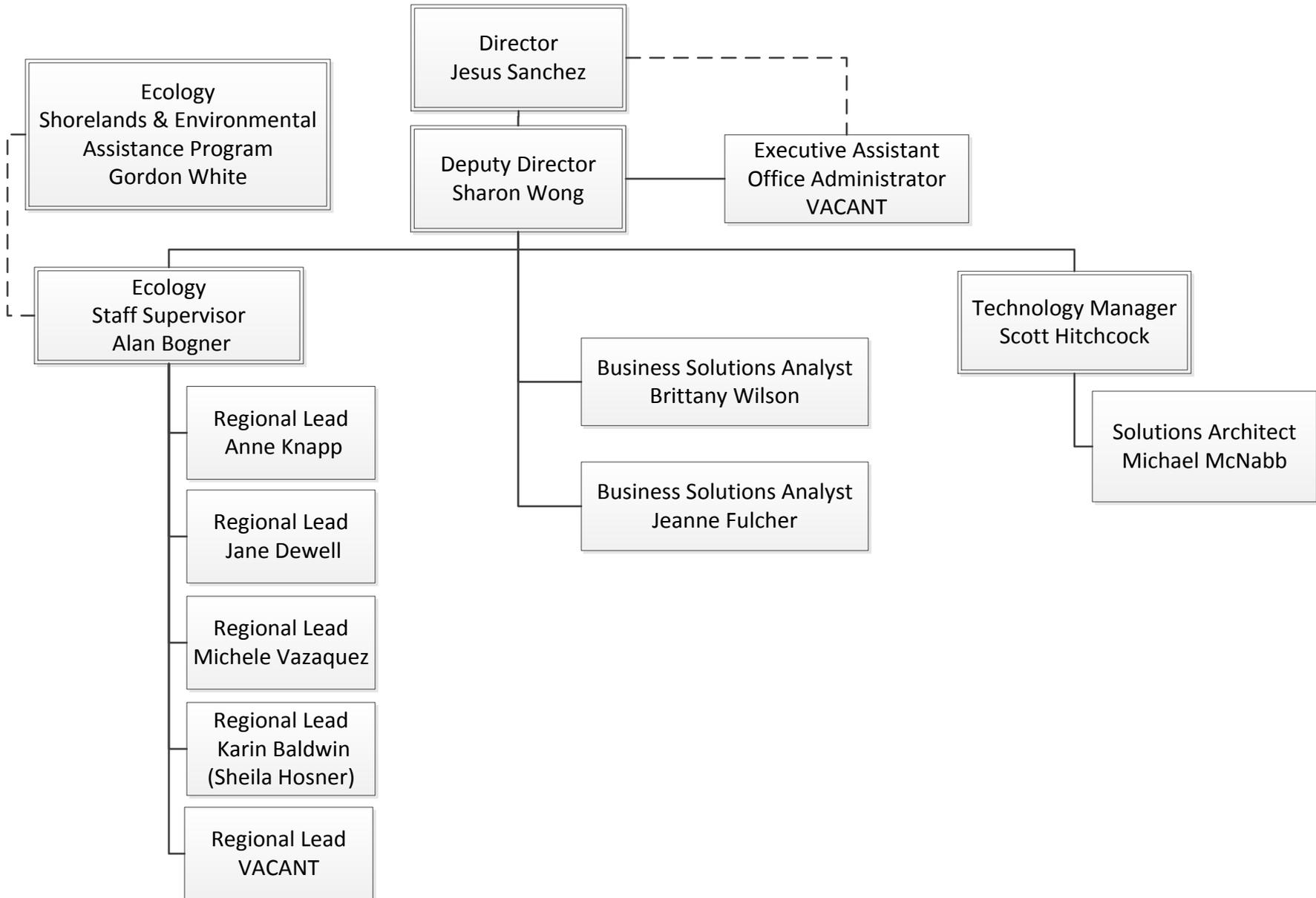
Dept. of Agriculture (<i>commodity commissions</i>)	Board of Accountancy	Dept. of Licensing (<i>occupational regulatory boards</i>)	Dept. of Corrections - <i>Indeterminate Sentence Review Board</i>	Center for Childhood Deafness and Hearing Loss - <i>Board of Trustees</i>	Commission on African-American Affairs
Dept. of Ecology	Office of Administrative Hearings	State Patrol	Dept. of Employment Security	Dept. of Early Learning	Arts Commission
Pollution Liability Insurance Program	Dept. of Archaeology and Historic Preservation	Traffic Safety Commission	Dept. of Health (<i>occupational regulatory boards</i>)	School for the Blind	Commission on Asian Pacific American Affairs
Puget Sound Partnership	Consolidated Technology Services	Dept. of Transportation	Health Care Authority - <i>Public Employees Benefits Board</i>	Workforce Training and Education Coordinating Board	Dept. of Commerce - <i>Economic Development Commission</i> - <i>Energy Facility Site Evaluation Council</i> - <i>Public Works Board</i>
Recreation and Conservation Office	Dept. of Enterprise Services - <i>Building Code Council</i>		Dept. of Labor and Industries		Commission on Hispanic Affairs
	Dept. of Financial Institutions		Dept. of Services for the Blind		Office of Minority and Women's Business Enterprises
	Office of Financial Management - <i>Sentencing Guidelines Commission</i>		Dept. of Social and Health Services		
	Office of the Chief Information Officer - <i>Technology Services Board</i>		Dept. of Veterans Affairs		
	Office of the State Human Resources Director - <i>Personnel Resources Board</i>				
	State Lottery				
	Military Department				
	Dept. of Retirement Systems				
	Dept. of Revenue				

Agencies Under Authority of a Board

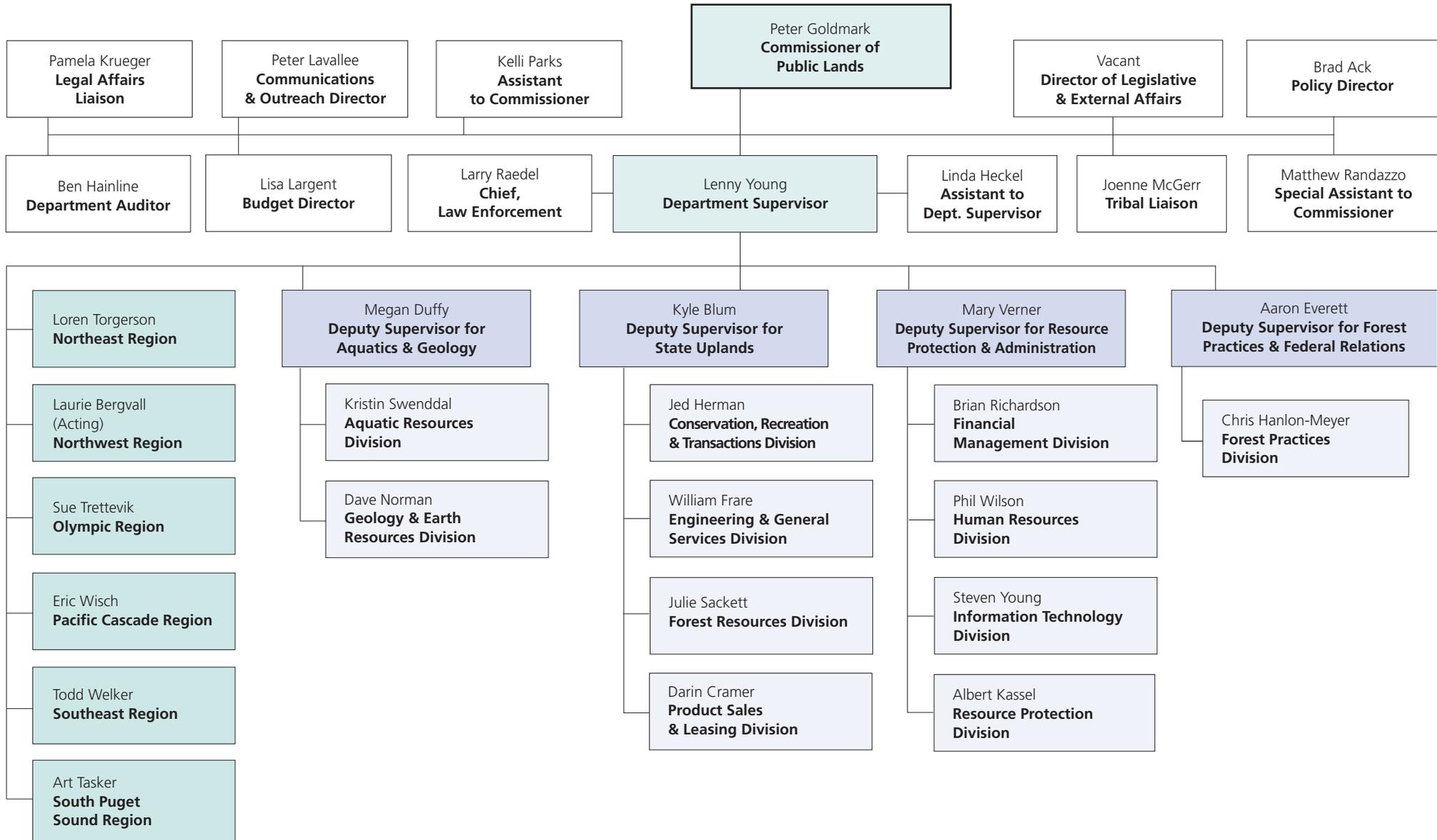
Columbia River Gorge Commission	Caseload Forecast Council	County Road Administration Board	Criminal Justice Training Commission	State Board for Community and Technical Colleges	Economic Development Finance Authority
Conservation Commission	Citizens' Commission on Salaries for Elected Officials	Freight Mobility Strategic Investment Board	Board of Health	- <i>Boards of Trustees for 34 Community and Technical Colleges</i>	Housing Finance Commission
Environmental and Land Use Hearings Office - <i>Growth Management Hearings Board</i> - <i>Pollution Control Hearings Board</i> - <i>Shorelines Hearings Board</i>	Economic and Revenue Forecast Council	Board of Pilotage Commissioners	Health Care Facilities Authority	Governing Boards of Four-Year Institutions of Higher Education: - <i>Central Washington University</i> - <i>Eastern Washington University</i> - <i>The Evergreen State College</i> - <i>University of Washington</i> - <i>Washington State University</i> - <i>Western Washington University</i>	Life Sciences Discovery Fund Authority
Dept. of Fish and Wildlife	Gambling Commission	Transportation Improvement Board	Human Rights Commission	Student Achievement Council	
Parks and Recreation Commission	Horse Racing Commission	Transportation Commission	Board of Industrial Insurance Appeals	Innovate Washington	
Washington Materials Management and Financing Authority	Investment Board		Tobacco Settlement Authority	Eastern Washington State Historical Society	
	Law Enforcement Officers' and Fire Fighters' Plan 2 Retirement System Board			Washington State Historical Society	
	Liquor Control Board			Higher Education Facilities Authority	
	Public Disclosure Commission				
	Public Employment Relations Commission - <i>Marine Employees' Commission</i>				
	Board of Tax Appeals				
	Utilities and Transportation Commission				
	Board of Volunteer Firefighters and Reserve Officers				



Functional Organization Chart for the Governor's Office for Regulatory Innovation and Assistance

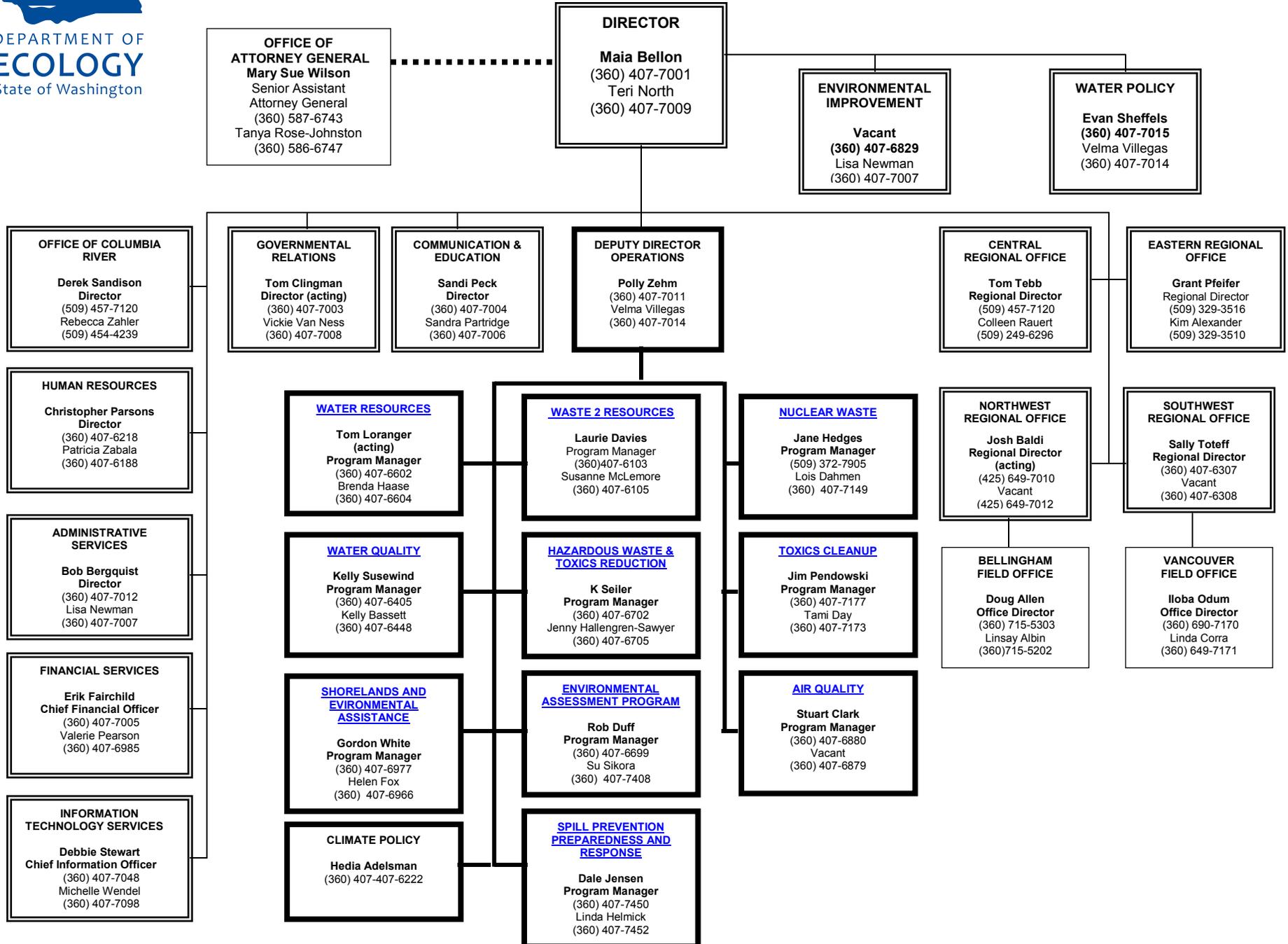


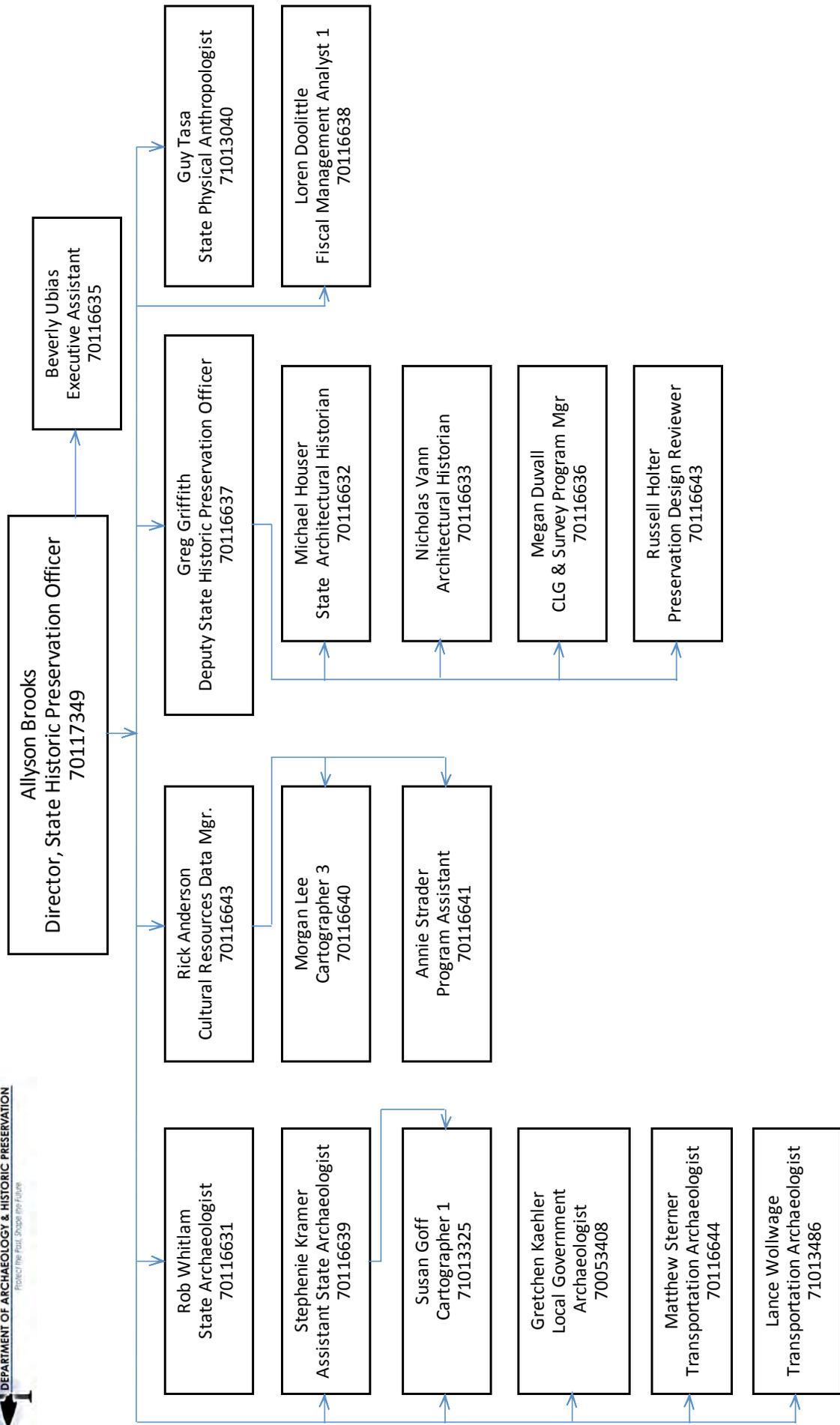
Department of Natural Resources Organization





Washington State Department of Ecology





DFW - Director's Office
30006725

CURRENT AS OF: 9/19/2013

Fish & Wildlife
Commission 30006724
 Miranda Wecker, Chair
 Brad Smith, Ph.D., Vice Chair
 Jay Holzmiller
 Robert Kehoe
 Conrad Mahnken, Ph.D.
 Rollie Schmitt
 Larry Carpenter
 Jay Kehne

Tami Linger
 Executive Sec
 EX055 34
 70068292

Vacant
 Adm Asst 3
 39 OT 34
 71007012

Jeff Tayer
 NP - Env Planner 4
 71032750
 59 39

Robert Geddis
 Lean Performance Mgr
 70067952
 WMS03 / X2C-724 34

Jair Reitsma
 Mgmt Analyst 5
 71009976
 60 34

Joseph Stohr
 Deputy Director
 70068756
 EMS05 34

Bruce Botka
 Public Affairs Director
 70068224
 EMS03 34

Jim Scott
 Fish Program
 70067959
 EMS04 34

Steven Crown, Chief, AD
 Enforcement Program
 70067976
 EMS04 34

Lisa Veneroso, AD
 Habitat Program
 70067985
 EMS04 34

Nate Pamplin, AD
 Wildlife Program
 70069262
 EMS04 34

Tim Burns, AD
 Cap & Facilities Mgmt
 70067975
 EMS03 34

David Giglio, AD
 Financial Mgmt
 70067980
 EMS04 34

Phil Anderson
Director
70067555
EX011 34

Irene Goldenberger
 Conf Secretary
 70067575
 EX051 34

Tina Nisbet
 Admin Asst 4
 70068908
 46 OT 34

Dave Brittell
 Special Assistant
 71003051
 EMS03 34

Bill Tweit
 Col Rv Policy
 70067790
 WMS03 / Y3C-856 34

Jennifer Quan
 Special Assistant
 70067967
 EMS03 34

Cindy Colvin
 HR Director
 70069054
 EMS03 34

Ann Larson
 Legislative Liaison
 70069093
 EMS03 34

Linda Bures
 Records Mgmt Sup
 70068239
 57 OT 34

Deborah Rick
 Admin Asst 4
 70067706
 46 OT 34

Vacant
 NP - Off Asst 3
 71029334
 31 OT 34

Patrick Pattillo
 Special Assistant
 70068265
 EMS03 34

Kyle Adicks
 Anadropous Res Pol
 Analyst
 70067664
 WMS02 / X3B-618 34

Steve Pozzanghera
 Region 1 Director
 70068227
 EMS03 32

James Brown
 Region 2 Director
 70068228
 EMS03 13

Mike Livingston
 Region 3 Director
 70068226
 EMS03 39

Bob Everitt
 Region 4 Director
 70068418
 EMS03 31

Guy Norman
 Region 5 Director
 70068223
 EMS03 06

Michele Culver
 Region 6 Director
 70068222
 EMS03 14

LEGEND =

FWOG - Coalition

Non-Rep

TEAMSTERS - Coalition

WAFWP

WFSE

Vacant

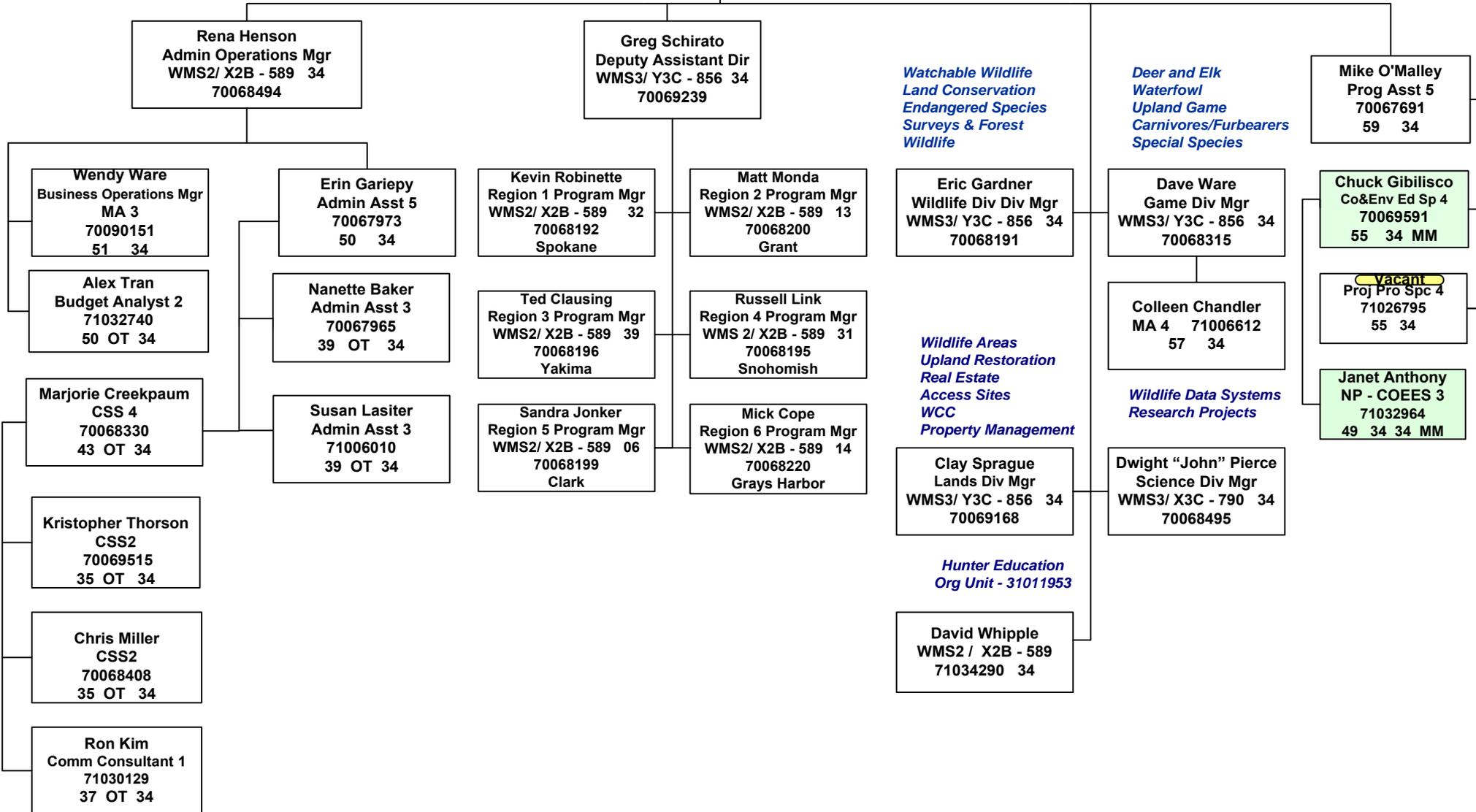
A = Acting
 CS = Career Seasonal
 OC = On Call
 Proj - Project

CDL = License Required
 NP = Non-Perm
 OT = Overtime Eligible

DFW - WILDLIFE PROGRAM ADMINISTRATION - 30006926

CURRENT AS OF: 9/11/2013

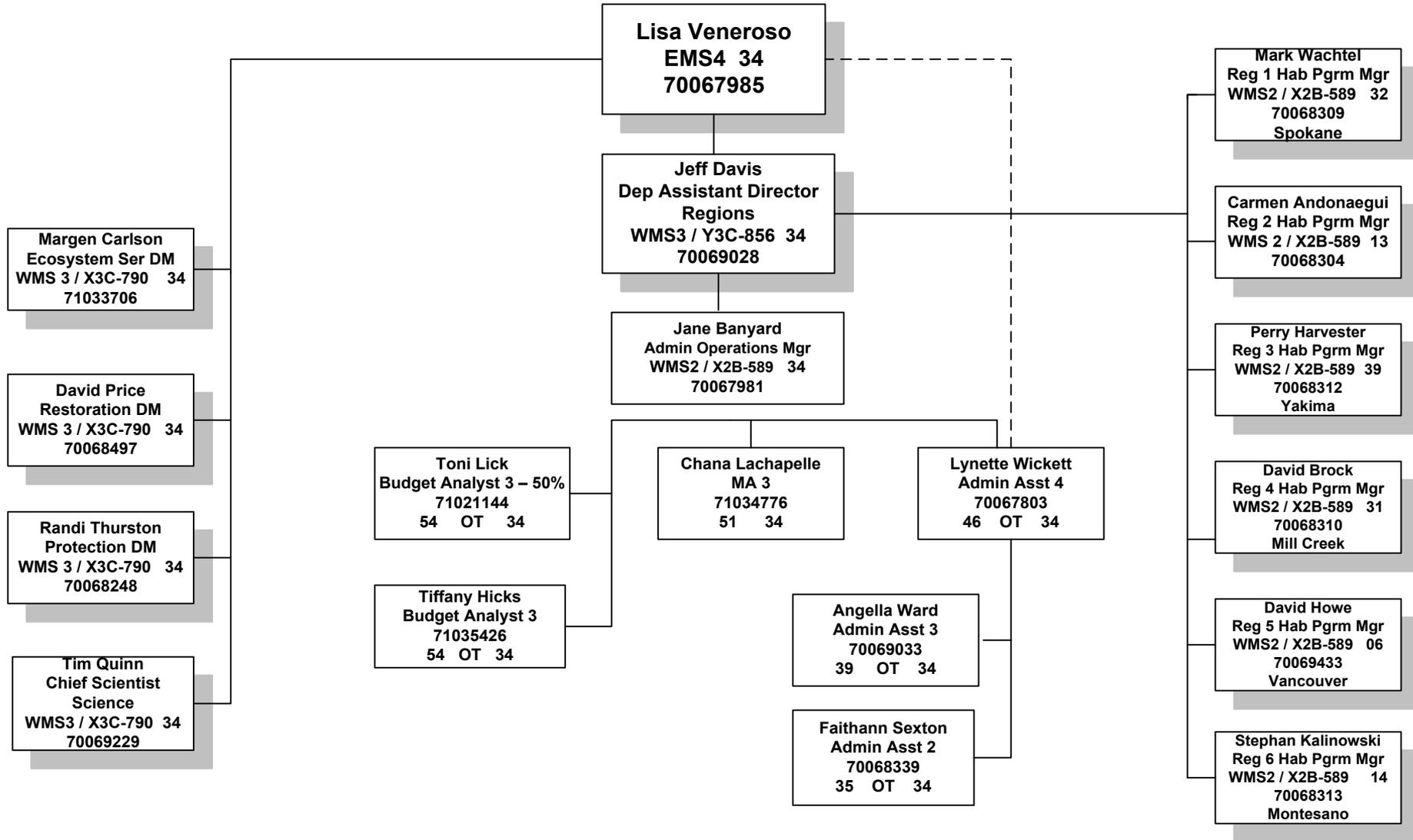
Nate Pamplin
Assistant Director
EMS 70069262
Olympia 34



LEGEND =	FWOG - Coalition	Non-Rep	TEAMSTERS - Coalition	WAFWP	WFSE	Vacant		
							A = Acting CS = Career Seasonal OC = On Call Proj = Project	CDL= License Required NP = Non-Perm OT = Overtime Eligible

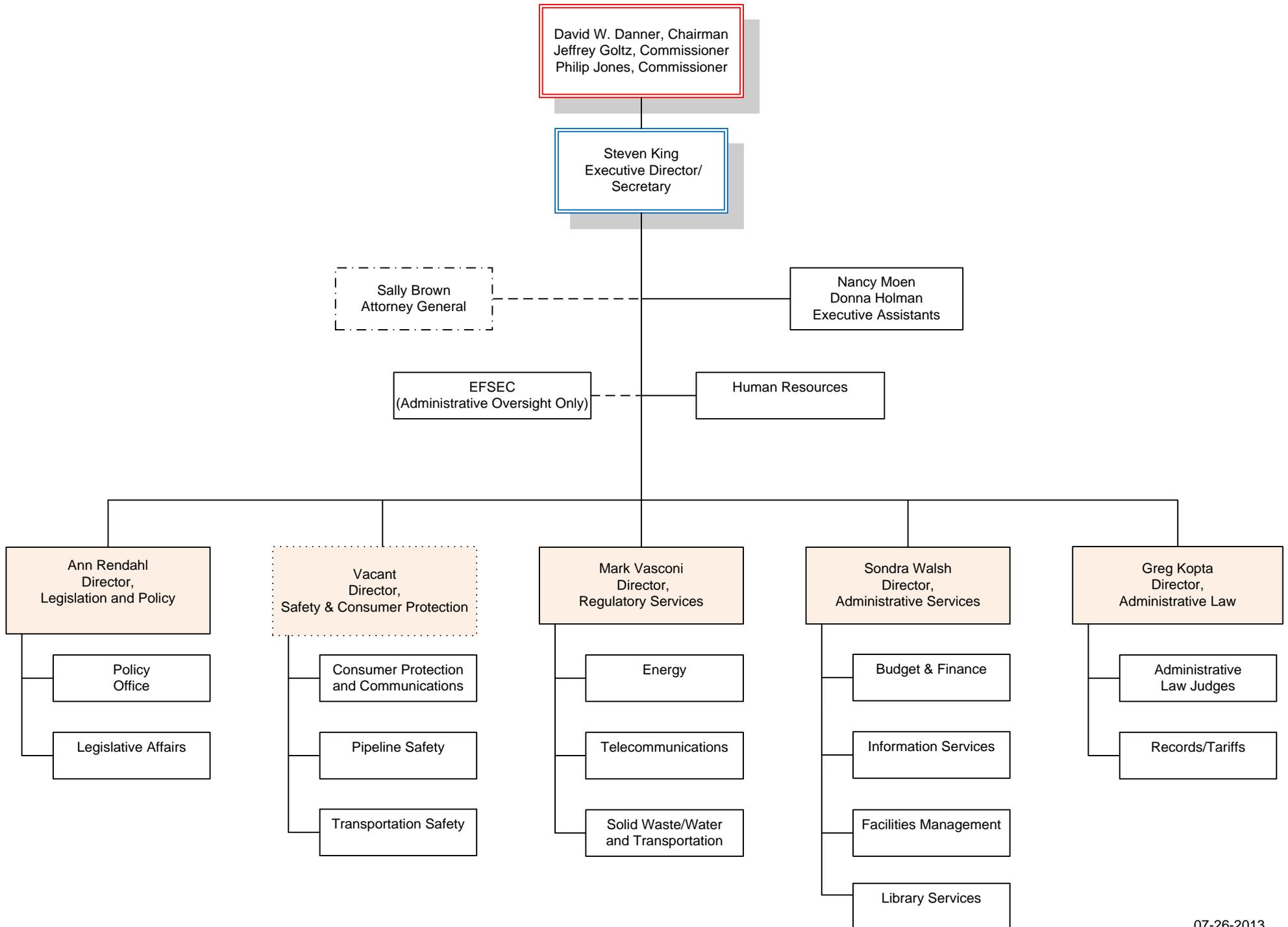
DFW - HABITAT PROGRAM ADMINISTRATION - 30006903

CURRENT AS OF: 9/12/2013



LEGEND =	FWOG - Coalition	Non-Rep	TEAMSTERS - Coalition	WAFWP	WFSE	Vacant	A = Acting CS = Career Seasonal OC = On Call Proj = Project	CDL= License Required NP = Non-Perm OT = Overtime Eligible
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Washington State Utilities and Transportation Commission

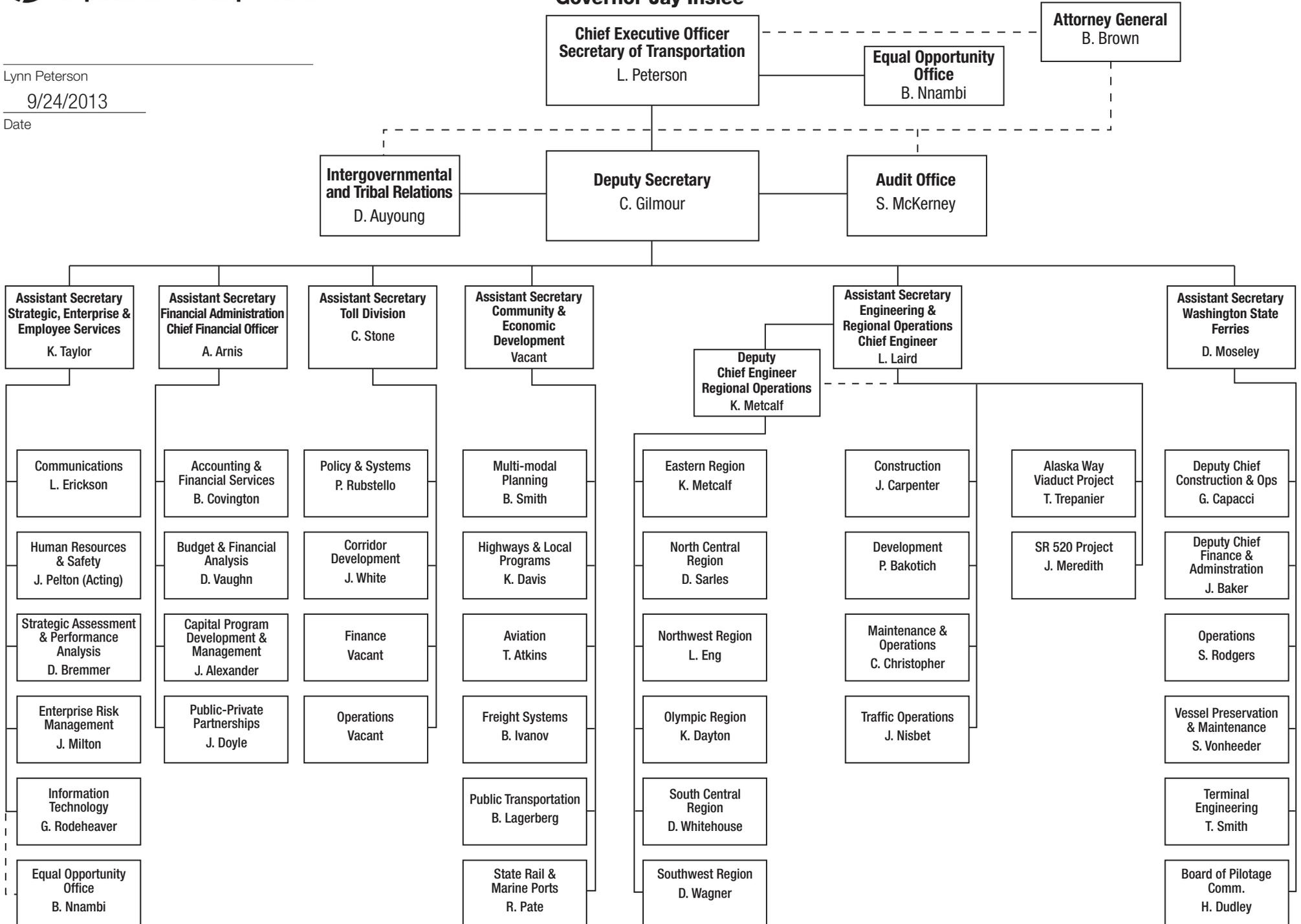


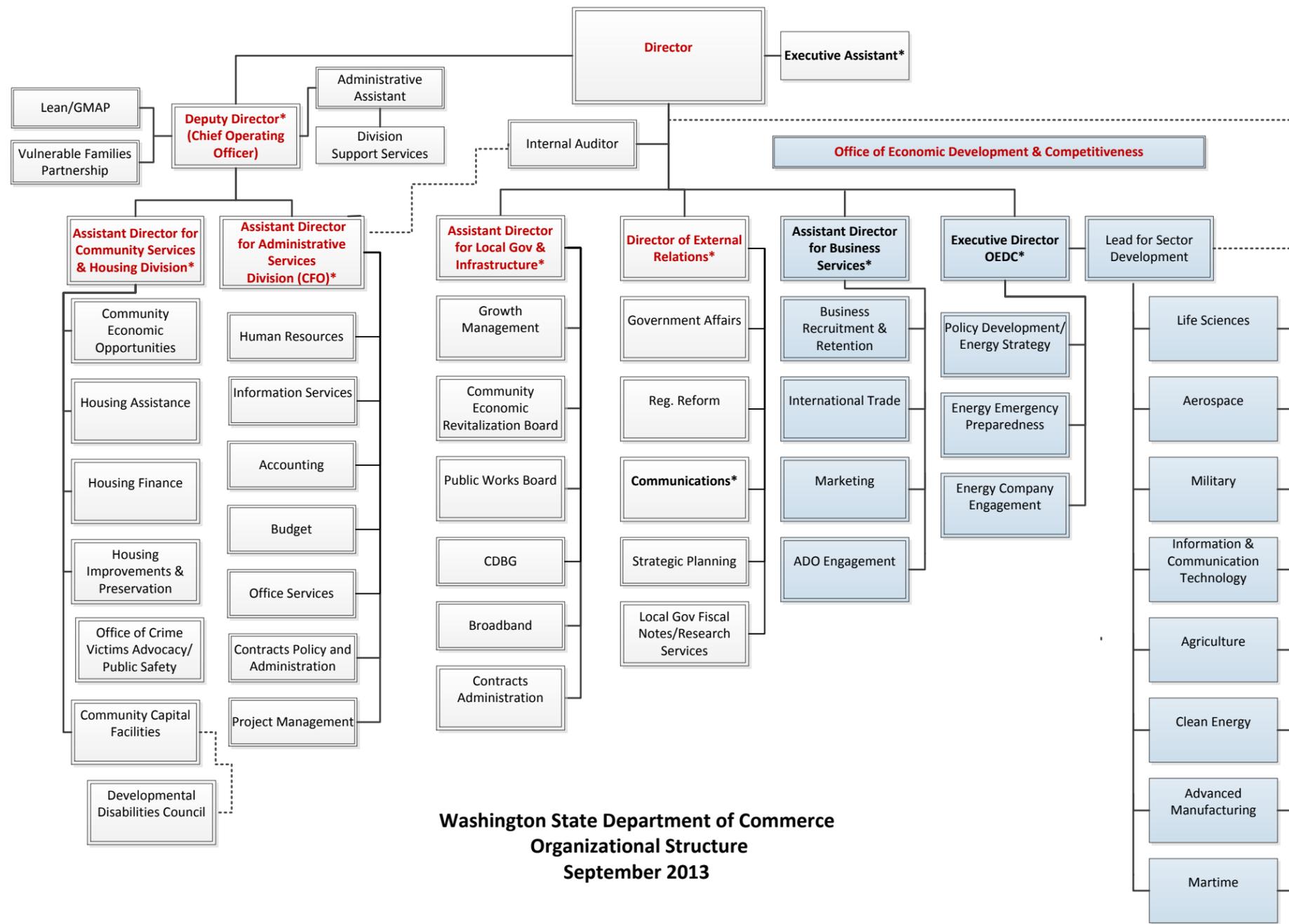
Citizens of the State of Washington
Governor Jay Inslee

Lynn Peterson

9/24/2013

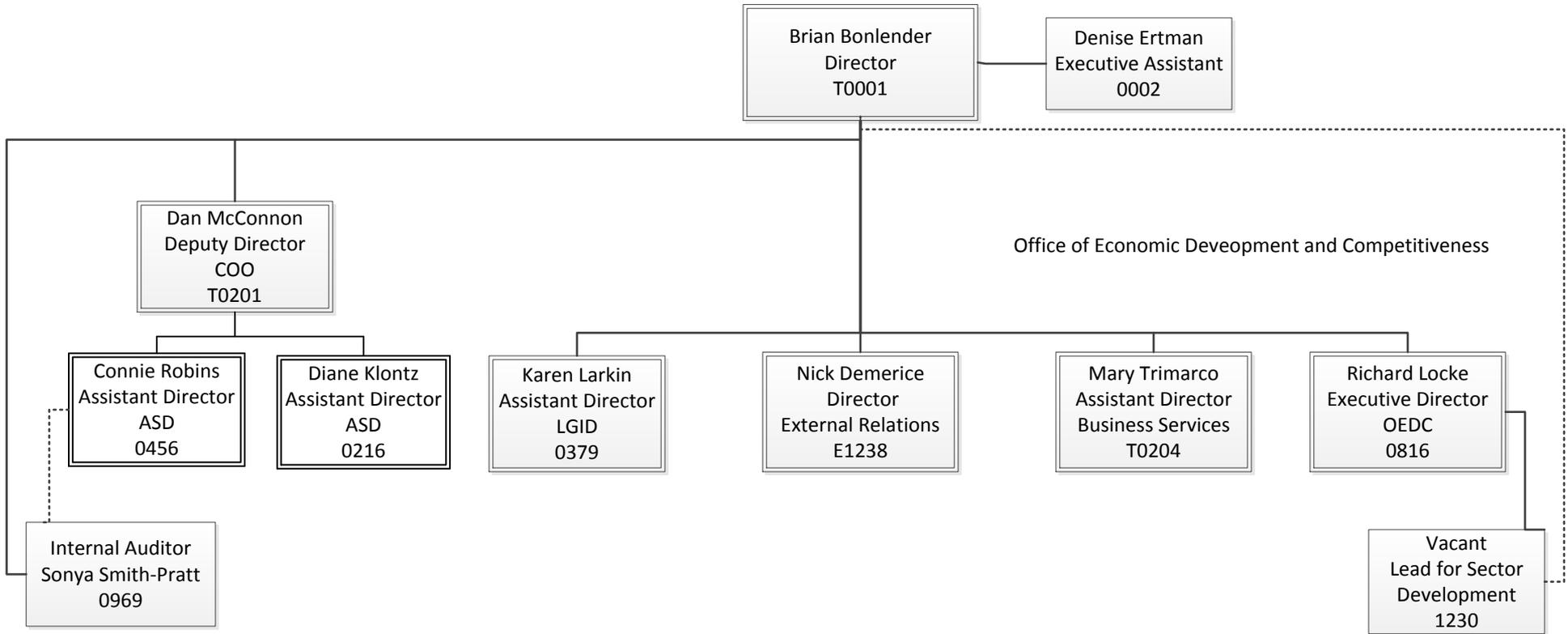
Date



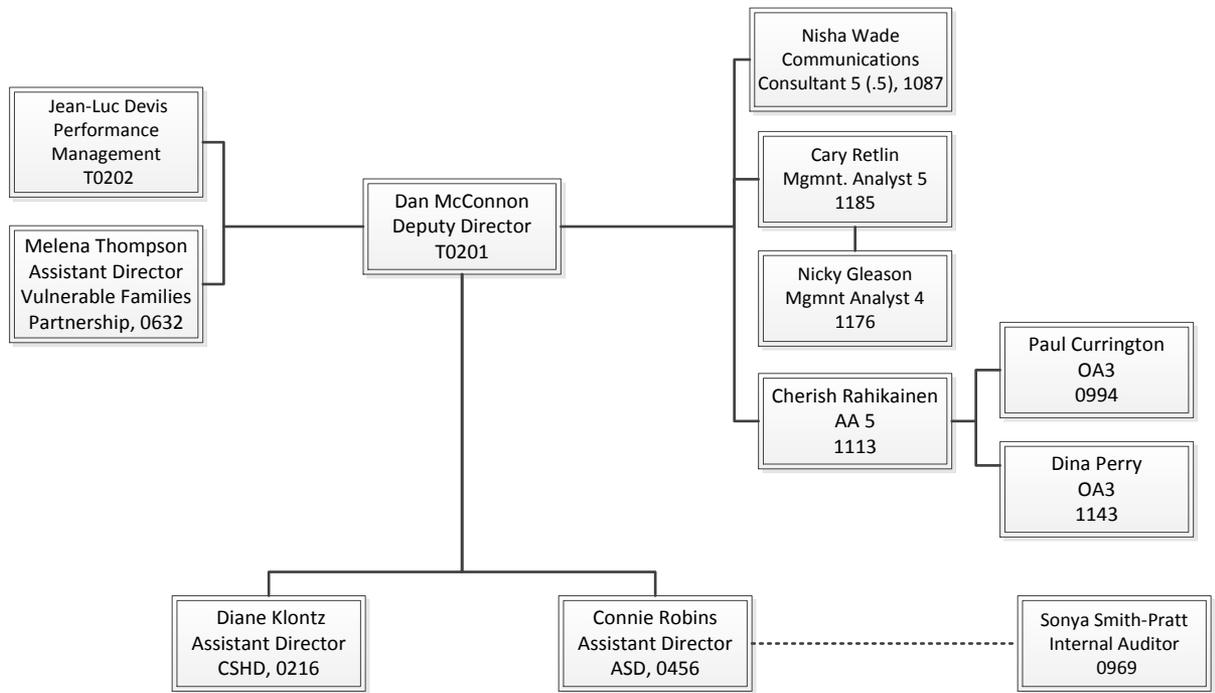


Washington State Department of Commerce
 Organizational Structure
 September 2013

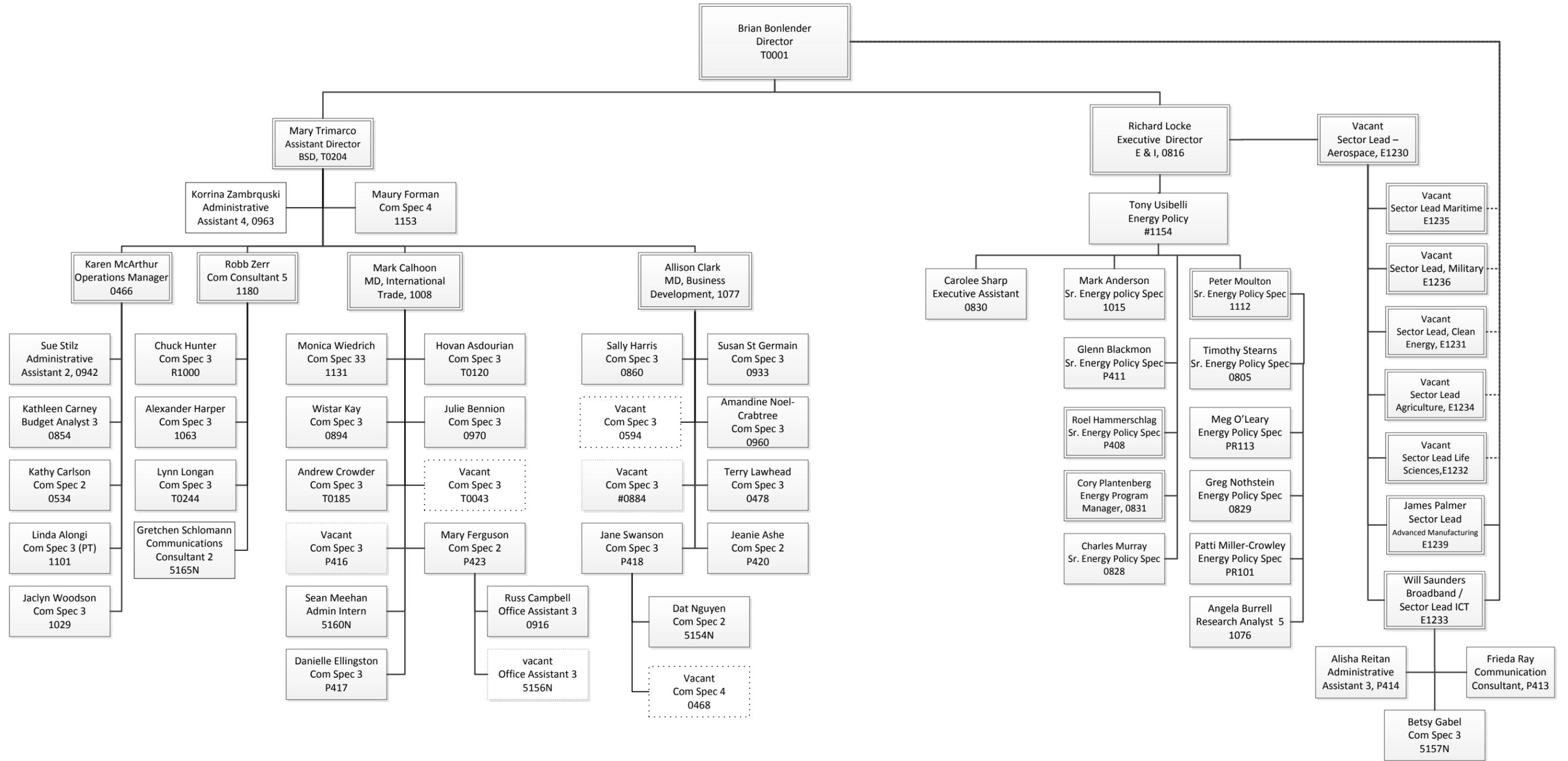
* Member of Agency Management Team



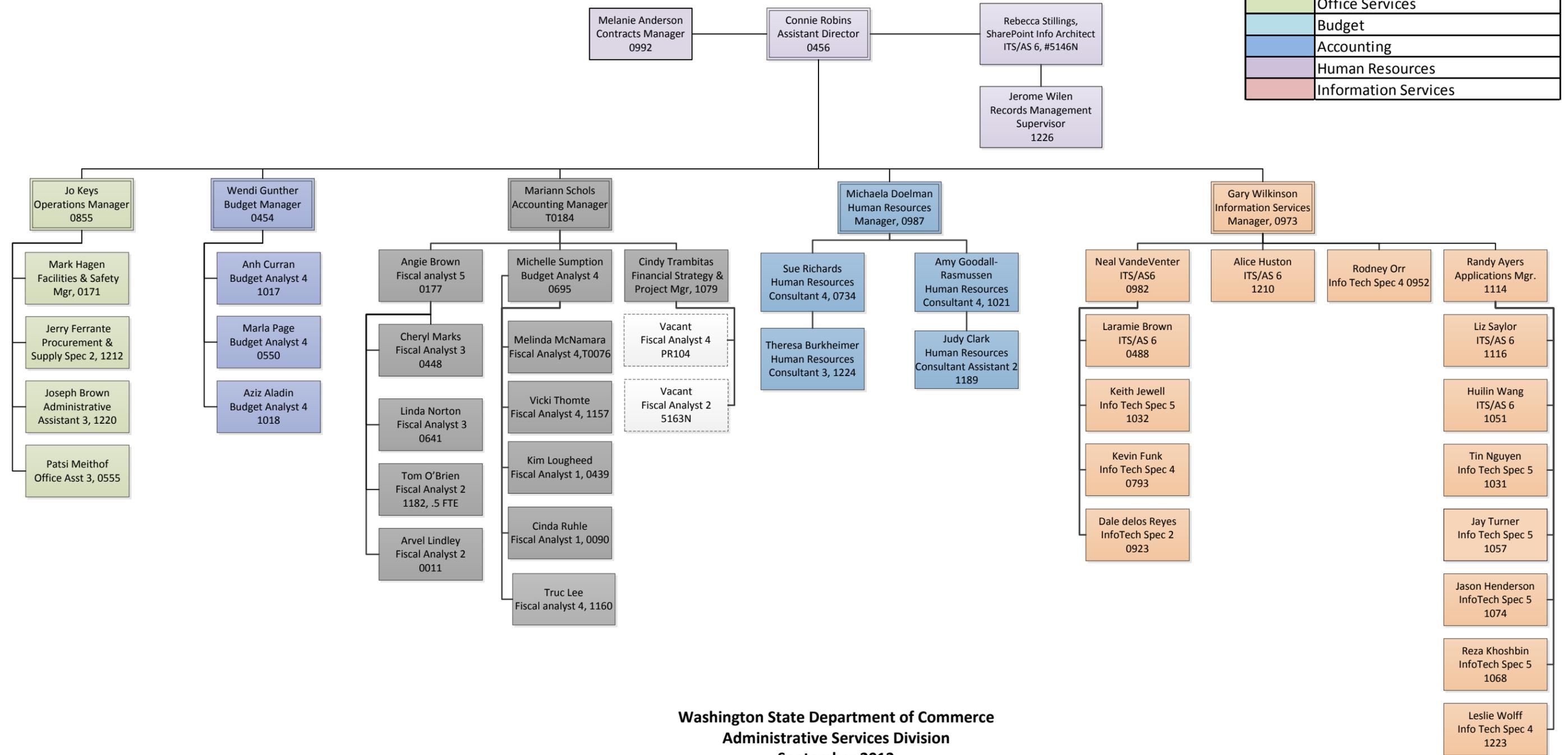
Washington State Department of Commerce
 Director's Office
 September 2013



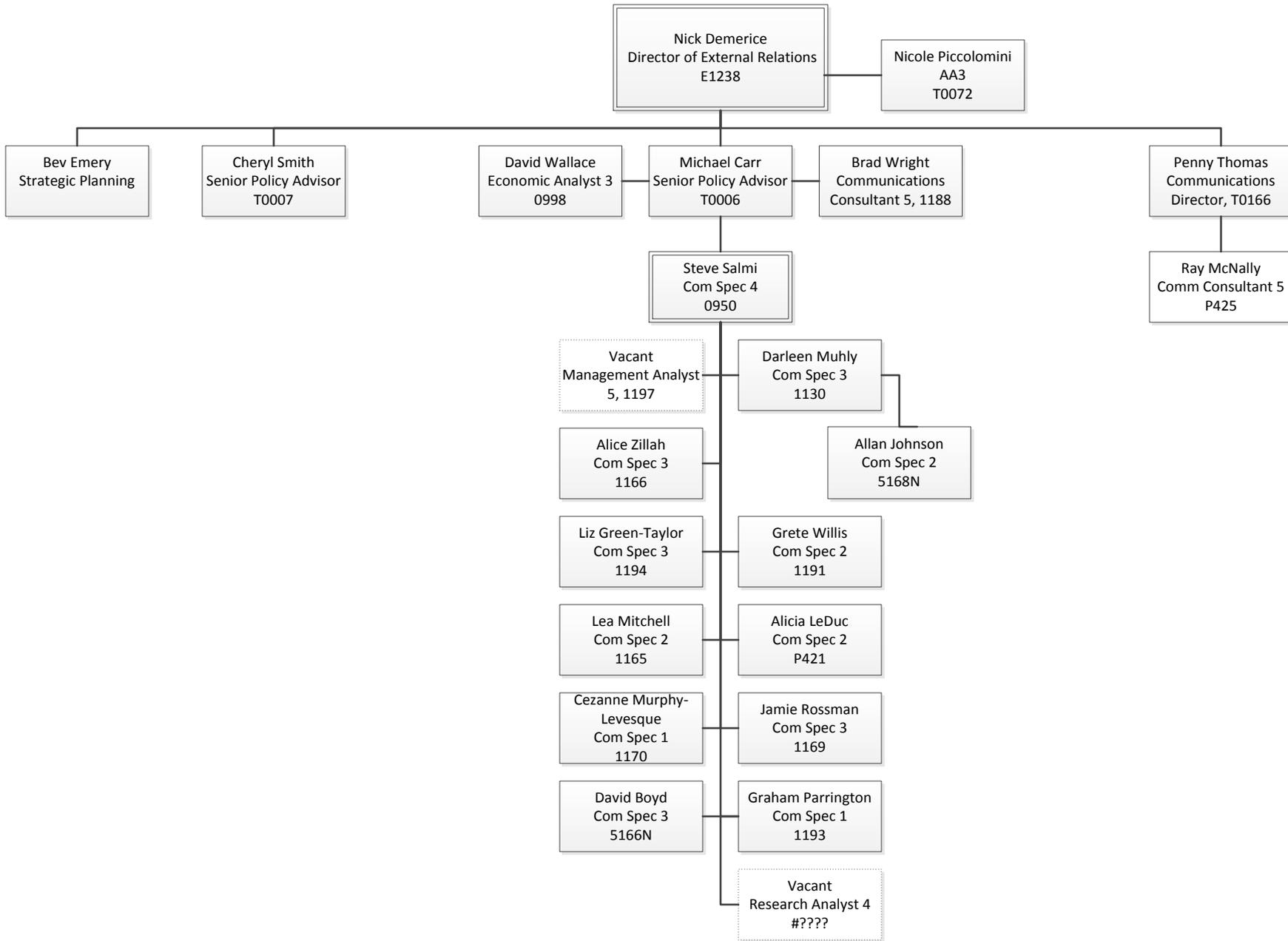
Washington State Department of Commerce
Deputy Director
Chief Operating Officer
September 2013



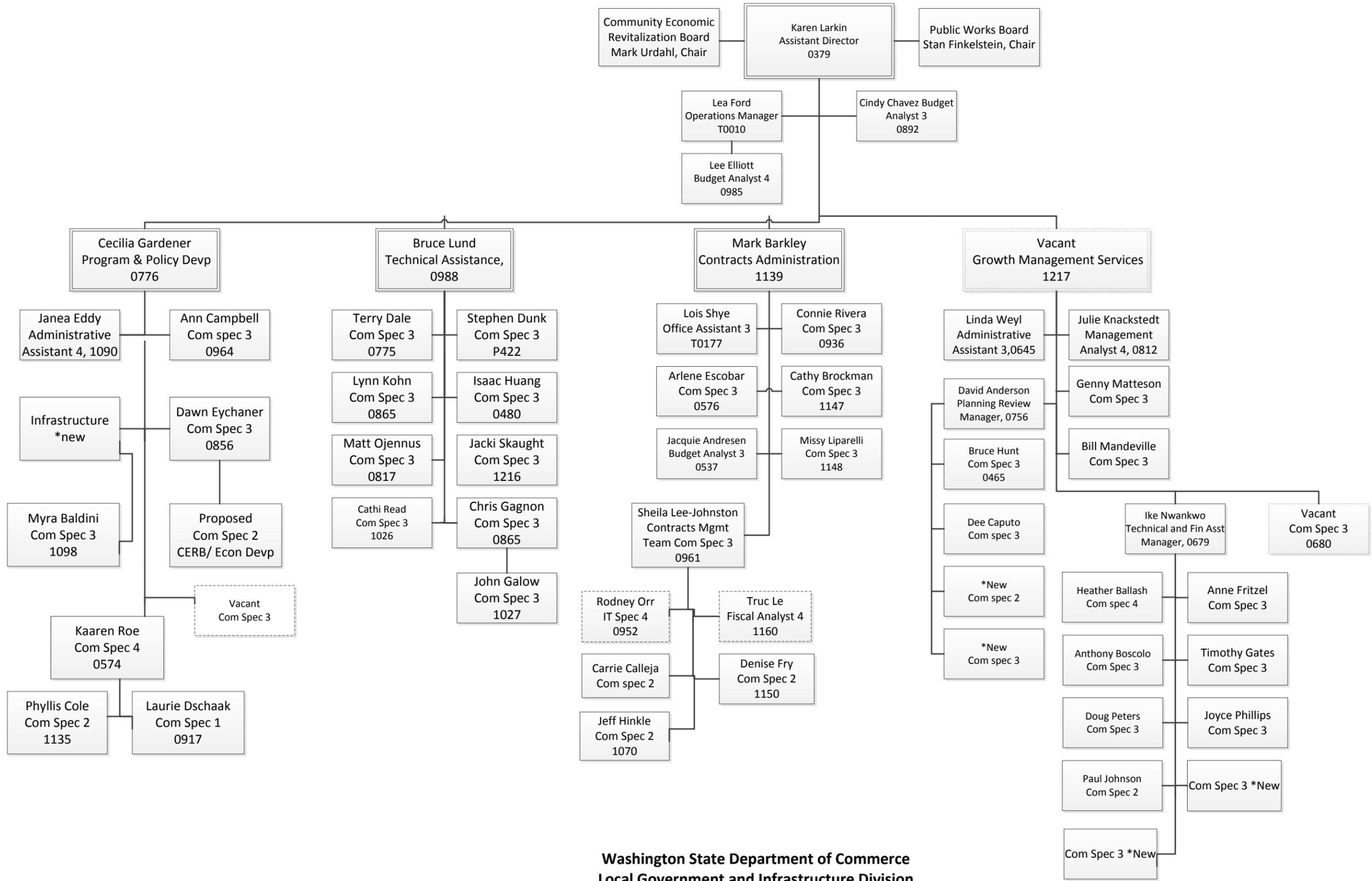
Administration
Office Services
Budget
Accounting
Human Resources
Information Services



Washington State Department of Commerce
Administrative Services Division
September 2013

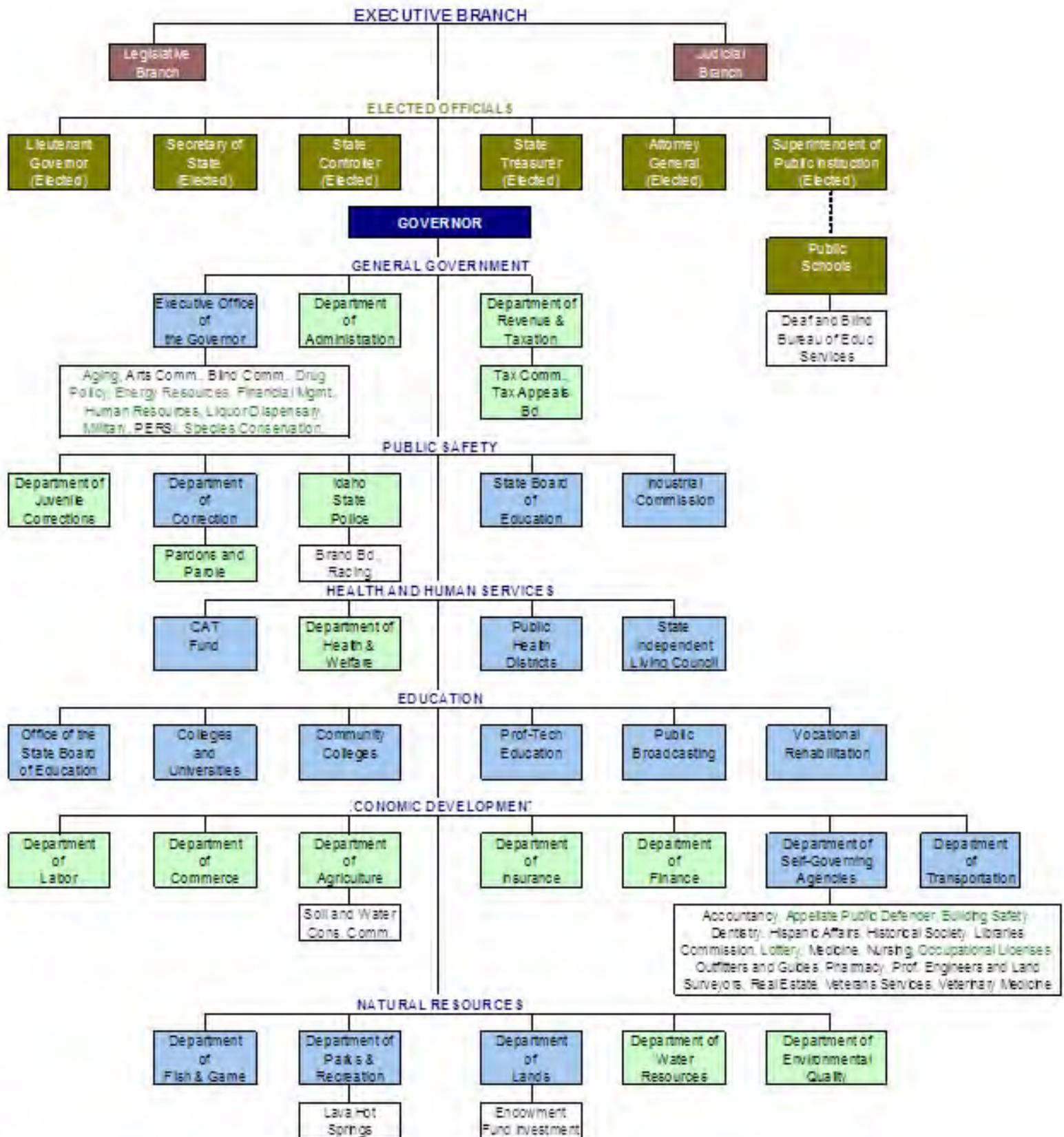


Washington State Department of Commerce
External Relations Division
September 2013



**Washington State Department of Commerce
Local Government and Infrastructure Division
September 2013**

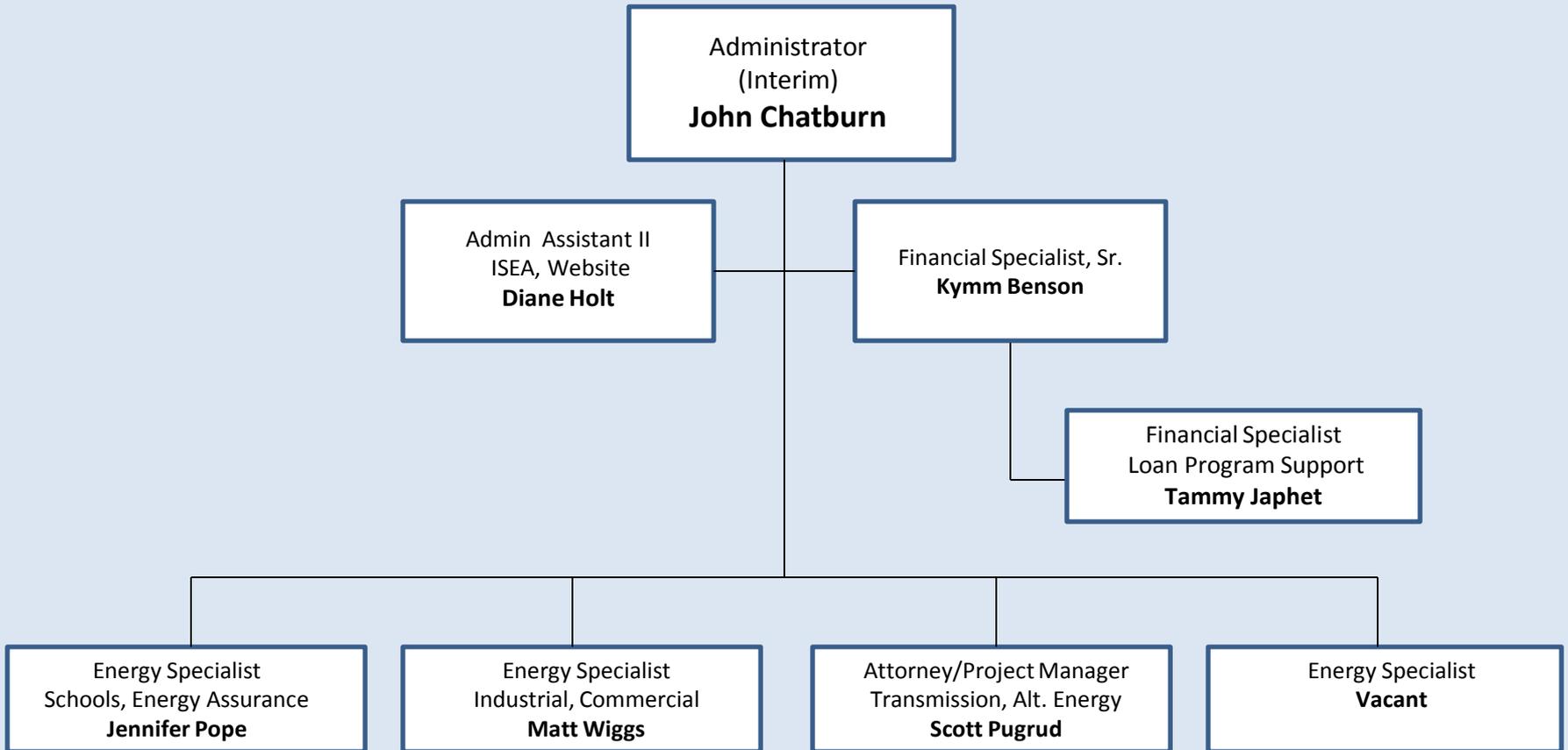
STATE OF IDAHO - EXECUTIVE BRANCH



Green denotes appointed by the Governor
 Others Appointed by Governor:
 National and Community Service "Serve Idaho"

Idaho Governor's Office of Energy Resources

Organizational Chart



2012 Idaho Fish & Game Organizational Chart

C.L. "Butch" Otter
Governer

IDAHO FISH AND GAME COMMISSIONERS

Joan Hurlock Magic Valley	Fred Trevey Clearwater	Bob Barowsky Southwest	Randall Budge Chairman Southeast	Tony McDermott Panhandle	Kenny Anderson Upper Snake	Will Naillon Salmon
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Virgil Moore
Director

Human Resources
Executive Assistant

Jim Unsworth
Deputy Director of Operations

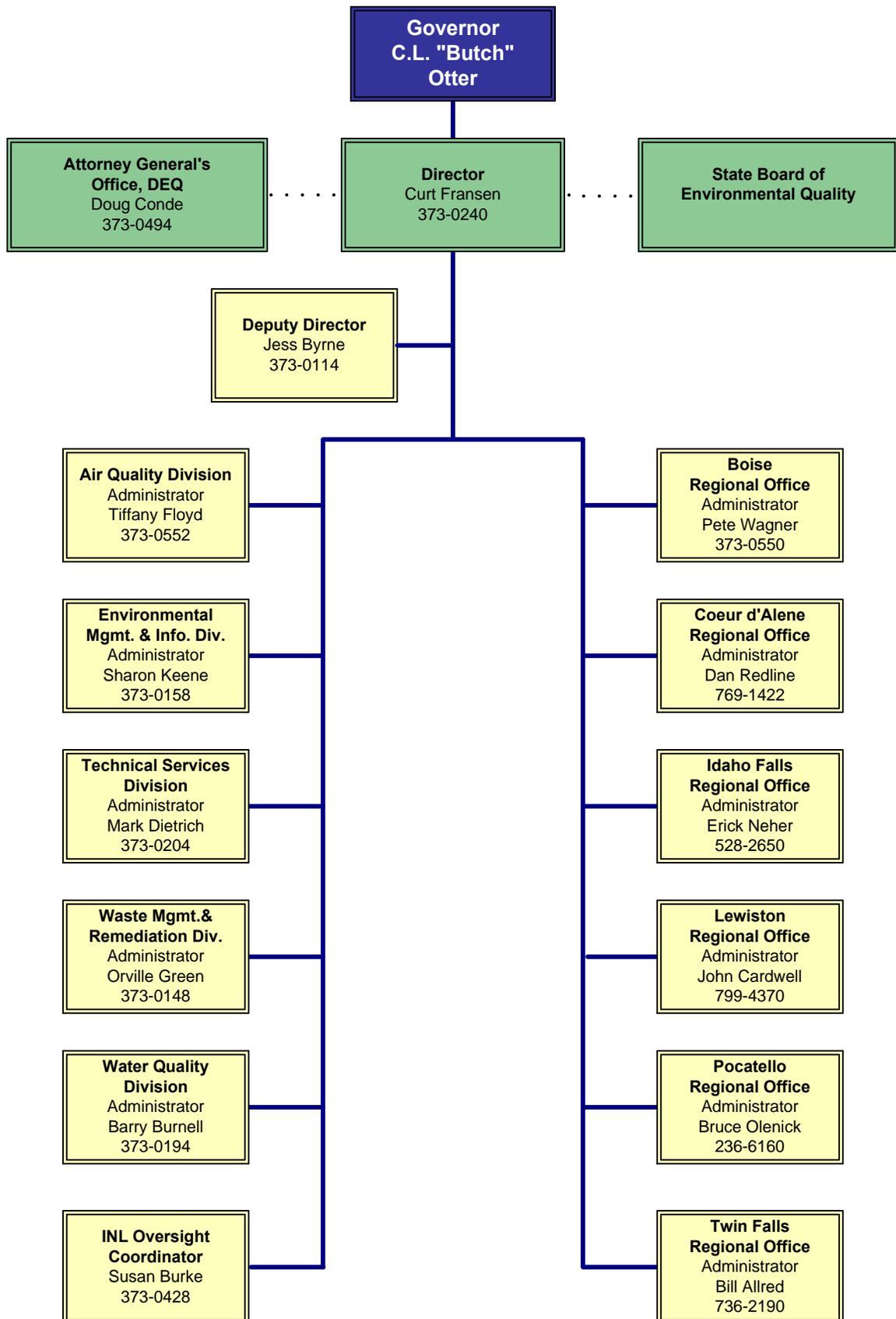
Sharon Kiefer
Deputy Director of Programs/Policy

Law Enforcement Wildlife Fisheries Regions

IFWF Coordinator Information Systems Engineering Administration Communications Legal Counsel Technical Services

Panhandle Region Coeur d'Alene	Clearwater Region Lewiston	Southwest Region Nampa/McCall McCall Sub Region	Magic Valley Region Jerome	Southeast Region Pocatello	Upper Snake Region Idaho Falls/Salmon Salmon Sub Rgion	Salmon Region Salmon
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Cover photo:
*The wild Selway River draws anglers into the heart of Idaho.
Photo by Mike Demick*



AUGUST 2013

DIRECTOR
Gary Spackman

D Gibson
H Pittman
R Rigby (*)

IDAHO WATER RESOURCE BOARD

R Chase, Chairman
P VanDerMeulen, Vice-Chairman
B Graham, Secretary
V Alberdi
A Barker
C Cuddy
J Raybould
J Stevenson

DEPUTY DIRECTOR
M Weaver (#)

LEGAL SERVICES

G Baxter, Dep AG (†)
J Homan, Dep AG
N Spencer, Dep AG(†)
M Carter, Dep AG(†)
V Kelly, AG Paralegal(†)
C Bromley, Dep AG (+)
S Cooley-Denny, AG Paralegal(†)
K White, AG Paralegal(†)

WATER COMPLIANCE BUREAU
Tim Luke, Chief

R Whitney, Supv
STREAM CHANNEL PROTECTION UNIT

A Golart, State Coor
GROUND WATER PROTECTION SECTION

T Neace, Sec Mgr
C Hersley
B Ragan
M Anders

WATER DISTRIBUTION SECTION

N Miller, Sec Mgr
C Knowles
S Garceau
S Baker
C Yenter, Twin Falls(#)

FLOODPLAIN MANAGEMENT UNIT

Floodplain Coor**
R McDaniel
P Kelly (*)

TECHNICAL SERVICES BUREAU
R Raymond, Chief

M Richman, Twin Falls

GEOSPATIAL TECHNOLOGY SECTION

L Davis, Sec Mgr
B Britton
M Ciscell
S Egbert
D Favreau
B Kramber
Z Maillard
GIS Analyst**
B Tuttle
M Verdun
M Wilkins
M Harris

HYDROLOGY SECTION

S Vincent, Sec Mgr
L Campbell
L Cresto
J Cuhacian
S Goyal
M Mcvay
K Neely
D Hoekema
D Owsley
J Sukow
C Tesch
A Wylie

INFORMATION TECHNOLOGY

G Gardiner, Sec Mgr
D Hebert
J Marquart
D Carter
G McNeill
M Haylett
D Adams, Prog Supv
S Schneider
D McCullough
P Marshall
R Seide
IT Programmer **

PURCHASING

J Garrett,
Purchasing Agent

FINANCIAL

S Marston, Fiscal Mgr
L Sutcliffe
Financial Tech**

HUMAN RESOURCES

H Wimer, HR Officer
C Field

WATER ALLOCATION BUREAU
J Peppersack, Chief(#)

E Rushing
J Falk, Safety of Dams

WATER PLANNING BUREAU
B Patton, Chief

N Farmer
S VanGreuningen
H Harrington, Sec Mgr
M Pearson
C Clark(#)
A Burnop
N Miller
S Thiel
WSB Coor**

ADJUDICATION SECTION

C Fritschle, Sec Mgr
J Shurte
S Clelland
L Harris
S Sherman

WATER RIGHTS SECTION

S Keen, Sec Mgr(#)
M Edl
J Hersley
P Skaggs, Supv
N Van Dyke
C Webster
C Saxton, Supv
S Hemenway
C Palmer
D Nelson
D Block

SOUTHERN REGION
A Merritt, Regional Manager(#)

D Maline
J Cooper
N Erickson
B Mills
J Reeder
C Skinner
B Walker
J Bitzenburg
D Jones, Supv
P Fawcett
C Hahn

WESTERN REGION
J Westra, Regional Manager

R Sommer
S Hornbaker
S Lester, Supv
S Curtis
A Grimm
V Music(#)
K Walker
R Collingwood
M Gregory
Office Spec**
WR Agent**
J Allen (*)

NORTHERN REGION
K Franklin, Regional Manager

D Ball
A Beardslee
E Davis
N Steading
G Taylor
M Case
G Del Papa

NORTHERN IDAHO ADJUDICATION UNIT

K Knoblock, Supv
C Goodwin
S Maxey
C Monitz

EASTERN REGION
L Swank, Regional Manager/
Watermaster

K Jones
WATER DISTRICT 01
W Murphy
T Olenichak, Pgm Mgr
P Cooper
R Keller
H King

STATEWIDE HEARING COORDINATOR
J Cefalo, Pgm Mgr(#)

S Bergendorf
J Barg
C Fritz
S Cox
D Dunn
J Jones
K Raymond
M Holliday, Supv
B Jordan
K Mathews
WR Agent**
WR Agent**
D Carlson(*)
B Marsh(*)

** Vacant
(*) Part-time
(†) Legal Services Staff Support Adjudication Section
(#) Hearing Officer
--> Denotes L Swank oversight of Eastern Region operations

[STATE EMPLOYEE PHONE LOOKUP](#)

Idaho Department of Parks & Recreation
FY 2014

